

## 460128-2026 - Wettbewerb

**Norwegen – Forschungs- und Entwicklungsdienste und zugehörige Beratung – New Procurement - Strategic Foresight in regard to the exam scheme and stance assessment.**  
**OJ S 126/2026 03/07/2026**

**Auftrags- oder Konzessionsbekanntmachung – Standardregelung - Änderungsbekanntmachung Dienstleistungen**

### 1. Beschaffer

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#### 1.1. Beschaffer

Offizielle Bezeichnung: Utdanningsdirektoratet

E-Mail: [post@udir.no](mailto:post@udir.no)

Rechtsform des Erwerbers: Zentrale Regierungsbehörde

Tätigkeit des öffentlichen Auftraggebers: Bildung

### 2. Verfahren

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#### 2.1. Verfahren

Titel: New Procurement - Strategic Foresight in regard to the exam scheme and stance assessment.

Beschreibung: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and the introduction of a new digital system. Pandemien. Induction of KI in society. Selv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1. The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall occur in

cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 September 2027. The cost limit for the main assignment is NOK 1.2 million excluding VAT. In addition the contracting authority would like to enter into an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. See points 4 and 5 in the tender documentation for a complete description of the delivery. The Norwegian Directorate of Education and Training reserves the right to make political decisions that can lead to changes in the scope of the assignment.

Kennung des Verfahrens: 1b32582f-93ea-4cf0-8f31-457a84453eeb

Interne Kennung: 2026/5372

Verfahrensart: Offenes Verfahren

Das Verfahren wird beschleunigt: nein

Zentrale Elemente des Verfahrens: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and the introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall occur in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 September 2027. The cost limit for the main assignment is NOK 1.2 million excluding VAT. In addition the contracting authority would like to enter into an option for

an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. See points 4 and 5 in the tender documentation for a complete description of the delivery. The Norwegian Directorate of Education and Training reserves the right to make political decisions that can lead to changes in the scope of the assignment.

#### **2.1.1. Zweck**

Art des Auftrags: Dienstleistungen

Haupteinstufung (cpv): 73000000 Forschungs- und Entwicklungsdienste und zugehörige Beratung

Zusätzliche Einstufung (cpv): 73100000 Dienstleistungen im Bereich Forschung und experimentelle Entwicklung, 73200000 Beratung im Bereich Forschung und Entwicklung, 75100000 Dienstleistungen der Verwaltung, 80300000 Dienstleistungen von Hochschulen

#### **2.1.2. Erfüllungsort**

Land: Norwegen

Ort im betreffenden Land

#### **2.1.4. Allgemeine Informationen**

##### **Rechtsgrundlage:**

Richtlinie 2014/24/EU

Anskaffelsesforskriften - See the procurement regulations.

Anskaffelsesforskriften - Updated with the correct tender documentation.

#### **2.1.6. Ausschlussgründe**

Quellen der Ausschlussgründe: Einheitliche Europäische Eigenerklärung (EEE), Bekanntmachung, Auftragsunterlagen

Korruption: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, by enforceable judgement been convicted of corruption by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Corruption as defined in Article 3 of the Convention on Combating Corruption, involving European Communities or European Union member states (EUT C 195 of 25.6.1997, s. 1), and in Article 2, point 1, in the Council's framework decision 2003/568/RIA of 22 July 2003 on combating corruption in the private sector (EUT L 192 of 31.7.2003, p. 54). This rejection reason also includes corruption as defined in national law for the contracting authority or supplier.

Betrug: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted of fraud has been convicted of fraud by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Fraud included in Article 1 of the Convention on protection of the Financial Interests of the European Communities (EFT C 316 of 27.11.1995, p. 48).

Geldwäsche oder Terrorismusfinanzierung: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of money laundering or financing terrorism by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Money laundering or financing terrorism As defined in Article 1 of the European

Parliament and Council Directive 2005/60/EF of 26 October 2005 on preventive measures against the use of the financial system for money laundering and financing terrorism (EUT L 309 of 25.11.2005, p. 15).

Beteiligung an einer kriminellen Vereinigung: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted verdict of participation in a criminal organisation by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Participation in a criminal organisation as defined in Article 2 of the Council's framework decision 2008/841/RIA of 24 October 2008 on control of organised crime (EUT L 300 of 11.11.2008, p. 42)

Terroristische Straftaten oder Straftaten im Zusammenhang mit terroristischen Aktivitäten: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body, or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of acts of terrorism or criminal acts connected to terrorist activities by a verdict handed down no more than five years ago, or a rejection period set directly in the judgement that still applies? Acts of terrorism or criminal acts relating to terrorist activity as defined in Article 1 and 3 of the Council's framework decision 2002/475/RIA of 13 June 2002 on combating terrorism (EFT L 164, af 22.6.2002, p. 3). This rejection reason also includes incitement to, participation or attempts to commit such actions as included in Article 4 in the mentioned framework decision.

Kinderarbeit und andere Formen des Menschenhandels: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of child labour and other forms of human trafficking by a verdict handed down no more than five years ago, or a rejection period determined directly in the judgement that still applies? Child labour and other forms of human trafficking as defined in Article 2 of the European Parliament and council directive 2011/36/EU of 5. 1 April 2011 on the prevention and control of human trafficking and the protection of its victims and for compensation of the Council's framework decision 2002/629/RIA (EUT L 101 of 15.4.2011, p. 1).

Verstoß gegen die Verpflichtung zur Entrichtung von Sozialversicherungsbeiträgen: Have tenderers failed to fulfil all their social security obligations in the country where they are established and in their member state, if this is a different country than what he is established in?

Verstoß gegen die Verpflichtung zur Entrichtung von Steuern: Has the tenderer not fulfilled his tax and duty obligations in the country in which he is established, and in the contracting authority's member state, if this is a different country than what he is established in?

## 5. Los

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### 5.1. Los: LOT-0000

Titel: New Procurement - Strategic Foresight in regard to the exam scheme and stance assessment.

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framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and the introduction of a new digital system. Pandemic induction of KI in society. Selv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1. The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall occur in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 September 2027. The cost limit for the main assignment is NOK 1.2 million excluding VAT. In addition the contracting authority would like to enter into an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. See points 4 and 5 in the tender documentation for a complete description of the delivery. The Norwegian Directorate of Education and Training reserves the right to make political decisions that can lead to changes in the scope of the assignment.

Interne Kennung: 2026/5372

#### **5.1.1. Zweck**

Art des Auftrags: Dienstleistungen

Haupteinstufung (cpv): 73000000 Forschungs- und Entwicklungsdienste und zugehörige Beratung

Zusätzliche Einstufung (cpv): 73100000 Dienstleistungen im Bereich Forschung und experimentelle Entwicklung, 73200000 Beratung im Bereich Forschung und Entwicklung, 75100000 Dienstleistungen der Verwaltung, 80300000 Dienstleistungen von Hochschulen

#### **5.1.2. Erfüllungsort**

Land: Norwegen

Ort im betreffenden Land

#### **5.1.3. Geschätzte Dauer**

Datum des Beginns: 06/09/2026

Enddatum der Laufzeit: 01/09/2027

#### **5.1.6. Allgemeine Informationen**

##### **Vorbehaltene Teilnahme:**

Teilnahme ist nicht vorbehalten.

Auftragsvergabeprojekt nicht aus EU-Mitteln finanziert

Die Beschaffung fällt unter das Übereinkommen über das öffentliche Beschaffungswesen: ja

#### **5.1.9. Eignungskriterien**

Quellen der Eignungskriterien: Auftragsunterlagen

#### **5.1.11. Auftragsunterlagen**

Sprachen, in denen die Auftragsunterlagen offiziell verfügbar sind: Norwegisch

Frist für die Anforderung zusätzlicher Informationen: 03/08/2026 21:59:00 (UTC+00:00)

Westeuropäische Zeit, GMT

Internetadresse der Auftragsunterlagen: <https://permalink.mercell.com/287206289.aspx>

#### **5.1.12. Bedingungen für die Auftragsvergabe**

##### **Bedingungen für die Einreichung:**

Elektronische Einreichung: Erforderlich

Adresse für die Einreichung: <https://permalink.mercell.com/287206289.aspx>

Sprachen, in denen Angebote oder Teilnahmeanträge eingereicht werden können: Norwegisch

Elektronischer Katalog: Nicht zulässig

Fortgeschrittene oder qualifizierte elektronische Signatur oder Siegel (im Sinne der Verordnung (EU) Nr 910/2014) erforderlich

Varianten: Nicht zulässig

Frist für den Eingang der Angebote: 14/08/2026 10:00:00 (UTC+00:00) Westeuropäische Zeit, GMT

Dauer, während der das Angebot gültig bleiben muss: 120 Tage

##### **Informationen über die öffentliche Angebotsöffnung:**

Eröffnungstermin: 14/08/2026 10:00:00 (UTC+00:00) Westeuropäische Zeit, GMT

##### **Auftragsbedingungen:**

Die Auftragsausführung muss im Rahmen von Programmen für geschützte

Beschäftigungsverhältnisse erfolgen: Nein

Elektronische Rechnungsstellung: Erforderlich

Aufträge werden elektronisch erteilt: ja

Zahlungen werden elektronisch geleistet: ja

#### **5.1.15. Techniken**

##### **Rahmenvereinbarung:**

Keine Rahmenvereinbarung

##### **Informationen über das dynamische Beschaffungssystem:**

Kein dynamisches Beschaffungssystem

#### **5.1.16. Weitere Informationen, Schlichtung und Nachprüfung**

Überprüfungsstelle: Oslo tingrett

Informationen über die Überprüfungsfristen: See the procurement regulations.

Organisation, die weitere Informationen für die Nachprüfungsverfahren bereitstellt: Oslo tingrett

## **8. Organisationen**

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### **8.1. ORG-0001**

Offizielle Bezeichnung: Utdanningsdirektoratet

Registrierungsnummer: 970018131

Postanschrift: Schweigaardsgate 15b  
Stadt: OSLO  
Postleitzahl: 0135  
Land, Gliederung (NUTS): Oslo (NO081)  
Land: Norwegen  
Kontaktperson: Ingunn Kjøl Wiig  
E-Mail: [post@udir.no](mailto:post@udir.no)  
Telefon: 23 30 12 00  
Fax: +47 23301200  
Internetadresse: <http://www.udir.no/>

**Rollen dieser Organisation:**

Beschaffer

**8.1. ORG-0002**

Offizielle Bezeichnung: Oslo tingrett  
Registrierungsnummer: 926725939  
Stadt: Oslo  
Postleitzahl: 0125  
Land, Gliederung (NUTS): Oslo (NO081)  
Land: Norwegen

**Rollen dieser Organisation:**

Überprüfungsstelle

Organisation, die weitere Informationen für die Nachprüfungsverfahren bereitstellt

## 10. Änderung

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Fassung der zu ändernden vorigen Bekanntmachung

:

cee3a3e8-fc23-4667-8998-89b0c44bae9b-01

Hauptgrund für die Änderung

:

Aktualisierte Informationen

**10.1. Änderung**

Abschnittskennung: PROCEDURE

## Informationen zur Bekanntmachung

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Kennung/Fassung der Bekanntmachung: 3ade526b-0e77-4076-a5a2-fcf9d979324f - 01

Formulartyp: Wettbewerb

Art der Bekanntmachung: Auftrags- oder Konzessionsbekanntmachung – Standardregelung

Unterart der Bekanntmachung: 16

Datum der Übermittlung der Bekanntmachung: 02/07/2026 11:54:07 (UTC+00:00)

Westeuropäische Zeit, GMT

Bekanntmachung — eSender-Übermittlungsdatum: 02/07/2026 12:07:44 (UTC+00:00)

Westeuropäische Zeit, GMT

Sprachen, in denen diese Bekanntmachung offiziell verfügbar ist: Englisch

Veröffentlichungsnummer der Bekanntmachung: 460128-2026

ABl. S – Nummer der Ausgabe: 126/2026

Datum der Veröffentlichung: 03/07/2026