

144618-2026 - Competition

Denmark – Security, fire-fighting, police and defence equipment – Military Backpacks & Pouches
OJ S 42/2026 02/03/2026
Contract or concession notice – standard regime
Supplies - Services

1. Buyer

1.1. Buyer

Official name: Danish Ministry of Defence Acquisition and Logistics Organisation

Email: 00516404@mil.dk

The buyer is a contracting entity

2. Procedure

2.1. Procedure

Title: Military Backpacks & Pouches

Description: Danish Ministry of Defence Acquisition and Logistics Organisation (Hereafter "DALO") intends to enter into a Framework Agreement regarding military backpacks and pouches. The Framework Agreement is divided into 2 lots. Tenderers may choose to submit offers regarding either or both lots. With regards to Lot 1 (Military Backpacks): The Danish soldier and emergency personnel will use the backpacks for educational, tactical and operational tasks, both nationally and internationally. The Danish soldiers work in different environments regarding weather and climates, and the backpacks must be functional and durable throughout the change of weather. The backpacks will be used intensively for long periods of time, and will be carried physically by soldiers or loaded on vehicles. The backpacks must endure being dragged over uneven surfaces, being transported over water and get thrown with a heavy load from or onto vehicles. With regards to Lot 2 (Pouches): The Danish soldiers and emergency personnel use a variety of different pouches that have specific functions regarding the equipment and items they contain. The pouches will be mixed and matched depending on the task or mission. The soldiers and the emergency personnel will attach the pouches to their backpacks and the body armor for customization, for extra volume and easy accessibility. The variety of items that require a dedicated pouch varies from medical equipment, magazines for different types of firearms, grenades, tools, binoculars and more. The Danish soldier's works in different kinds of weather and climates, and each pouch must be functional and durable throughout the change of weather. The pouches will be used intensively for long periods, and will be transported by foot and on vehicles. While being attached to a backpack the pouches must endure being dragged over uneven surfaces, being transported over water and get thrown from or onto vehicles, containing a heavy load. For further information, see "Description" under each Lot in this Notice.

Procedure identifier: 9badd53e-b07b-4558-8f84-74626acdb3f9

Previous notice: 343734-2025

Previous notice: 759522-2025

Internal identifier: 8ce0c792-af69-494e-8fcb-5c30e00772d2

Type of procedure: Negotiated with prior publication of a call for competition / competitive with negotiation

The procedure is accelerated: no

Main features of the procedure: Please note that each candidate may only submit one request for participation for each lot. DALO has prepared a prequalification questionnaire ("PQQ") which the candidates are encouraged to use when submitting their applications. The PQQ contains forms and templates for providing information etc. in accordance with the requirements in this Contract Notice. However, it is emphasised that it is the sole responsibility of the candidate that the information provided fulfils the requirements. The PQQ is available at the electronic procurement system. When submitting the offer (but not the request for participation/prequalification), the tenderer must submit a declaration stating that the tenderer (1) is not subject to any of the mandatory grounds for exclusion stated in Article 39(1) of the Defence and Security Directive and section 134 a of Act no. 1564 of 15 December 2015, as amended (the "Public Procurement Act"), and (2) to which degree the tenderer has unpaid overdue debt in relation to taxes or social security contributions under Danish law or under the law of the country in which the tenderer is established. A template for the declaration will be provided with the tender documents, which the tenderer may use. If the tenderer is composed of a group of entities (e.g. a consortium), including temporary joint ventures, a declaration must be submitted for each participating entity. Even if a candidate or a tenderer is subject to an exclusion ground, it will not be excluded if it has provided sufficient documentation that it is reliable. DALO will decide whether the documentation is sufficient. DALO's assessment will be made according to the guidelines in section 138(1)-(4) of the Danish Act no. 1564 of 15 December 2015, as amended (the "Public Procurement Act"). According to the Defence and Security Directive, a candidate may rely on the economic and financial standing and/or technical and/or professional capacity of other entities, regardless of the legal nature of the links with the entities. If a candidate intends to rely on other entities and wants the capacity of such other entities to be taken into account when DALO assesses the suitability of the candidate, the candidate must prove that the other entities will and are obliged to provide the relevant resources at the disposal of the candidate. A template for a declaration from the supporting entity to this effect is included in the PQQ referred to above. DALO reserves the right to award lot 2 of the agreement (Pouches) based on the first indicative offer or any subsequent indicative offers.

2.1.1. Purpose

Main nature of the contract: Supplies

Additional nature of the contract: Services

Main classification (cpv): 35000000 Security, fire-fighting, police and defence equipment

Additional classification (cpv): 18000000 Clothing, footwear, luggage articles and accessories, 35800000 Individual and support equipment

2.1.2. Place of performance

Country subdivision (NUTS): Københavns omegn (DK012)

Country: Denmark

Additional information: Delivery for items under the Framework Agreement is FCA INCOTERMS at the suppliers place of business

2.1.3. Value

Estimated value excluding VAT: 250 000 000,00 DKK

2.1.4. General information

Additional information: In accordance with section 134a of the Danish Public Procurement Act the contracting entity shall exclude a candidate or tenderer from participation in a procurement procedure where the candidate or tenderer is established in a country that is included in the EU list of non-cooperative jurisdictions for tax purposes and has not acceded to the WTO

Government Procurement Agreement or other trade agreements committing Denmark to open the public procurement market to tenderers established in that country. However, for reasons of overriding public interest, the contracting entity may refrain from excluding a candidate or tenderer that is subject to the ground for exclusion. No particular legal form is required. If the agreement is awarded to a group of suppliers (e.g. a consortium), the participants shall undertake joint and several liability and appoint one supplier to represent the group. It is pointed out that this procedure is subject to Article 5k of Regulation (EU) no. 833/2014, as amended. The provision contains a prohibition against award of contracts to Russian companies and Russian-controlled companies etc. (reference is made to Article 5k, section 1 for the exact delimitation of the operators that are subject to the prohibition). DALO reserves the right at any time during the tender process to require candidates or tenderers to prove that they are not subject to the prohibition, for example by requiring documentation regarding the 'candidates' or tenderers' and any subcontractors' place of establishment and ownership.

Regarding section "Participation": As part of the request to participate, the candidate must submit a self-declaration on compliance with labour clauses, CSR obligations and international sanctions. DALO reserves the right, at any time during the tender process, to let the candidate rectify a missing or inadequately completed self-declaration. DALO has uploaded a template (available in the electronic tender system) which must be used as a declaration. Where groups of entities (e.g. consortiums), including temporary joint ventures, participate jointly in the tender procedure, the declaration must be provided separately for each of the participating entities. DALO reserves the right – but is not obliged – to use the remedies provided for in section 159(5) of the Danish Act no. 1564 of 15 December 2015, as amended, the Public Procurement Act, if requests to participate or offers do not fulfil the requirements of the tender documents. It should be noted that irrespective of the wording of the requirements of the tender documents to the effect that information, declarations and documentation must be submitted, e.g. concerning a description of the deliverables put up for tender, DALO is not prevented from obtaining additional information, etc., pursuant to the procedure in section 159 (5), cf. section 159(6) of the Public Procurement Act. Any questions regarding the request to participate must be submitted through the electronic tender system. Questions will be anonymised, and the answers will be posted in the electronic tender system. Questions received within the deadline stated in this notice will be answered by DALO no later than 6 days before the deadline for request to participate.. However, questions received later than the deadline in this notice will be answered unless the nature of the question makes it disproportionately onerous for DALO to answer six days before the deadline for request to participate. Answers to questions received later than 6 days before the deadline of the request to participate cannot be expected. DALO demands that the candidate and each of the legal entities on whose economic and financial capacities the candidate relies undertake joint and several liability for the performance of the agreement.

For the lot "Military Backpacks" The estimated value of the framework agreement is DKK 170.000.000,00, and the maximum value of the framework agreement is DKK 510.000.000,00. The reason for the difference between the stated values is the uncertainty regarding the final value of the framework agreement, see below. Hence, the estimated value constitutes DALO's most qualified estimate of the value of the framework agreement at the present moment, while the maximum value constitutes the maximum value of purchases under the framework agreement in its duration.

For the lot "Pouches" The estimated value of the framework agreement is DKK 80.000.000,00, and the maximum value of the framework agreement is DKK 240.000.000,00. The reason for the difference between the stated values is the uncertainty regarding the final value of the framework agreement, see below. Hence, the estimated value constitutes DALO's most qualified estimate of the value of the framework agreement at the present moment, while the maximum value constitutes the maximum value of purchases under the framework agreement

in its duration. The uncertainty regarding the final value of the framework agreement is primarily caused by uncertainty regarding the operational needs of the Danish Defence through the duration of the framework agreement, including in particular uncertainty about specific deployments and mission areas, which is not possible to foresee for the entire span of the framework agreement. Thus, changes to the operational needs of the Danish Defence compared to the existing situation and needs may cause a significantly larger expenditure under the framework agreement than what is expected at the moment. The request to participate and the offer shall be in the language stated in this notice. Regarding "Selection criteria" it is specified that DALO will select 5 candidates for each lot by applying the criteria stated herein, unless DALO receives less than 5 compliant requests for participation. Please be aware that it is stated in the notice that "The procedure will take place in successive stages. In each stage, some participants may be eliminated." The text is system generated, and cannot be deleted. This is not in accordance with the procedure and should be disregarded

Legal basis:

Directive 2009/81/EC

Ministerial Order No. 1077 of 29 June 2022 - The Ministerial Order, which also contains supplementary provisions, implements the Defence and Security Directive (Directive 2009/81/EC) in Danish law.

2.1.5. Terms of procurement

Terms of submission:

Maximum number of lots for which one tenderer can submit tenders: 2

Terms of contract:

Maximum number of lots for which contracts can be awarded to one tenderer: 2

2.1.6. Grounds for exclusion

Sources of grounds for exclusion: Notice

Corruption: See Article 39(1)(b) of the Defense and Security Directive.

Fraud: See Article 39(1)(c) of the Defense and Security Directive.

Money laundering or terrorist financing: See Article 39(1)(e) of the Defense and Security Directive.

Participation in a criminal organisation: See Article 39(1)(a) of the Defense and Security Directive.

Terrorist offences or offences linked to terrorist activities: See Article 39(1)(d) of the Defense and Security Directive.

Breaching obligation relating to payment of social security contributions: DALO will exclude a tenderer which has unpaid overdue debt of DKK 100,000 or more to public authorities in relation to social security contributions under Danish law or under the law of the country in which the tenderer is established, unless the tenderer has provided or will provide collateral for the overdue debt or has entered into an instalment agreement which has not been breached.

Breaching obligation relating to payment of taxes: DALO will exclude a tenderer which has unpaid overdue debt of DKK 100,000 or more to public authorities in relation to taxes under Danish law or under the law of the country in which the tenderer is established, unless the tenderer has provided or will provide collateral for the overdue debt or has entered into an instalment agreement which has not been breached.

5. Lot

5.1. Lot: LOT-0001

Title: Military Backpacks

Description: Danish Ministry of Defence Acquisition and Logistics Organisation (Hereafter "DALO") intends to enter into a Framework Agreement regarding military backpacks and pouches. The framework agreement is divided into 2 lots. Tenderers may choose to submit offers regarding either or both lots. Lot 1: The Agreement concerns multiple backpacks with different special military functions, hereunder: - Small 30-40L Backpack (Daypack) - A 65-75L Backpack - A 120-150L Backpack - Sidepockets to fit on Backpacks - Heavy load carrier - Combat Medical Backpack - Medic Daypack The Danish soldier and emergency personnel will use the backpacks for educational, tactical and operational tasks, both nationally and internationally. The backpacks must have adjustable harnesses to ensure an ergonomically fit to the individual soldier's anatomy with a short or long back, broad or narrow shoulder. The harness includes adjustment options on the back piece, shoulder straps, breast strap and hip belt. The backpacks and sidepockets must be comfortable to carry while standing, walking, running and laying on the ground in shooting position. The Danish soldiers work in different environments regarding weather and climates, and the backpacks must be functional and durable throughout the change of weather. The backpacks will be used intensively for long periods of time, and will be carried physically by soldiers or loaded on vehicles. The backpacks must endure being dragged over uneven surfaces, being transported over water and get thrown with a heavy load from or onto vehicles. The standard backpack, the heavy load carrier and the medical backpack may be worn while the soldier is wearing the body armour system PICO MV/Brokosbelt supplied by TYR Tactical, US. The backpacks and the PICO MV /Brokosbelt shall be compatible. All backpacks must have MODular Lightweight Load-Carrying Equipment (MOLLE) system to make it customisable with other pouches and attachable side pockets. The products are in most cases required to fulfill very specific military requirements, e. g. Multicam(R) pattern, NIR coating to hide the light signature of the products and special camouflage patterns as further described in the Agreement. The Agreement shall ensure DALO's supply of backpacks for a period of 7 years from the commencement of the Agreement. The Agreement entails the following obligations which shall be the Supplier's responsibility to achieve: 1) After Commencement of the Agreement, the Supplier shall fulfill a list of pre-conditions as part of an implementation period. The pre-conditions requires the Supplier to submit design documentation of products part of the Agreement. In addition, the implementation period requires that the Supplier shall submit 3 samples of all products included in the tender, for DALO's quality assurance. The implementation period is limited to 9 months from Commencement of the Agreement, but may be shortened if the pre-conditions can be achieved faster. Failure to fulfill the pre-conditions within 9 months will give DALO the right to terminate the Agreement. 2) Design and production of custom backpacks, tailored to meet special demands that DALO has for the final products, 3) Minor design changes to the offered products upon DALO's request 4) Training in the correct use of the products offered, 5) An integration design between the offered backpacks, and DALO's existing BROKOS belt (Combat MOLLE belt) to allow for weight transfer between the two products. 6) During the Agreement, the Supplier will be required to be able to change the camouflage pattern from the offered pattern to DALO's own pattern.

Internal identifier: afd99703-9a7a-45d7-b708-4a2b58be3f9a

5.1.1. Purpose

Main nature of the contract: Supplies

Additional nature of the contract: Services

Main classification (cpv): 35000000 Security, fire-fighting, police and defence equipment

Additional classification (cpv): 18000000 Clothing, footwear, luggage articles and accessories, 35800000 Individual and support equipment

5.1.2. Place of performance

Country subdivision (NUTS): Københavns omegn (DK012)

Country: Denmark

Additional information: Delivery for items under the Framework Agreement is FCA INCOTERMS at the supplier's place of business

5.1.3. Estimated duration

Duration: 7 Years

5.1.4. Renewal

Maximum renewals: 0

5.1.5. Value

Estimated value excluding VAT: 170 000 000,00 DKK

Maximum value of the framework agreement: 750 000 000,00 DKK

5.1.6. General information

This is a recurrent procurement

Description: The procurement concerns products which DALO will need to procure continuously. DALO expects to publish additional notices regarding future procurements in close succession to the expiry date of the agreements concerned.

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

This procurement is also suitable for small and medium-sized enterprises (SMEs): yes

Information about previous notices:

Identifier of the previous notice: 343734-2024

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: Financial ratio

Description of selection criterion: Equity Ratio (Minimum requirement) The candidate's equity ratio (calculated by dividing the candidate's equity with the candidate's total assets (equity/total assets x 100) at the end of the last 2 financial years available. The candidate must have had an average equity ratio of at least 30 per cent over the last 2 financial years available. If the candidate is composed of a group of entities (e.g. consortium), including temporary joint ventures, the equity ratio will be calculated by dividing the sum of the equities of all participants with the sum of the total assets of all participants (the sum of equities/the sum of total assets x 100) in each of the last 2 financial years available, and then calculating the average between the 2 years. If the candidate relies on the economic and financial standing of an entity or entities (e.g. a parent or sister company or a subcontractor), the equity ratio will be calculated by dividing the sum of the candidate's and the entity's/entities' equity with the sum of the candidate's and the entity's/entities' total assets (the sum of equities/the sum of total assets x 100) in each of the last 2 financial years available, and then calculating the average hereof. The request to participate must include the following: A statement of the candidate's equity ratio at the end of the last 2 financial years available. Where groups of entities (e.g. consortiums), including temporary joint ventures, participate jointly in the tender procedure, the information must be provided for each of the participating entities. If the candidate relies on the economic and financial standing of another entity or other entities (e.g. a parent or sister company or a subcontractor), the information must also be provided for each such entity or entities.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Minimum score: 30

Criterion: References on specified deliveries

Description of selection criterion: Technical and professional ability (Criteria used for the selection among the suitable candidates) The request to participate must include the most important similar deliveries (references), see section "Object", carried out prior to the deadline for request to participate. The list must contain a maximum of 3 previous deliveries (references) for each lot the application concerns, irrespective of whether the candidate is one entity, composed of a group of entities (e.g. a consortium), including temporary joint ventures, or relies on the technical and professional capacity of other entities. If the list contains more than 3 references, DALO will only consider the first 3 deliveries on the list. Deliveries beyond that will not be considered. All references shall therefore be numbered by the candidate, to indicate which is the 1st, 2nd and 3rd references etc. The description should contain information on the similarities between the reference and this procurement, (See section "Object of this notice), the design procedures of the reference, the date of the deliveries, the size of the deliveries, the recipients of the deliveries (specific names/countries are preferred, but not necessary; if no country-specific information is included, the candidate is asked to provide as much generic information as possible about the delivery). When specifying the date for the deliveries, the candidate should state the date of commencement and completion. If this is not possible, for example if the delivery in question was performed on an ongoing basis under a framework agreement, licence agreement, etc., it should be stated in the description of the delivery how the date is specified. Only the deliveries (references) performed at the time of the deadline for the request to participate will be considered when assessing which candidate has documented the most relevant previous deliveries, see section "Object". If the delivery in question is ongoing, it is only the part of the delivery completed at the time of the deadline for submission of request to participate which will be included in the assessment of the delivery (reference). Consequently, if a part of the delivery has not been completed at the time of the deadline for submission of request to participate, this particular part will not be included in the assessment of the delivery (reference). Therefore, it is important that the candidate clearly states which part (e.g. with regard to size etc.) of an ongoing delivery (reference) that has been carried out. The selection of candidates will be based on an evaluation of which candidates have documented the most relevant previous deliveries in relation to the agreement/procurement described in section "Object". In the evaluation, the nature of the previous deliveries will be taken into account. The evaluation will be based on the list of references submitted by the candidates, see above. Please note that if the information submitted is unclear or unintelligible, this may be regarded negatively in the selection process. In the evaluation of the references, DALO will take the following into account, in particular: 1) How similar the products covered by the reference are to the products described in section "Object" of this notice - It is considered especially positive, if the reference covers all product types described in the contract notice. The references shall only be military backpacks when applying for Lot 1, and Pouches for military use when applying for Lot 2. 2) The design work carried out with regards to the delivery - It is considered positive, if the reference contains products that have been designed to meet customer needs. The degree and volume of design and customization is regarded as especially positive, and should be described in as much detail as possible, 3) The date of the delivery – It is considered positive, the more recent the reference is, 4) The size of the delivery - It is considered positive, the bigger the size/quantity /volume of the submitted reference is, 5) The recipient of the delivery - It is considered positive, if the reference concerns deliveries to militaries within NATO countries or NATO allied

countries. "Similar delivery" means a delivery which contains as many identical aspects in regards to the above list of characteristics and section "Object" of the notice.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Maximum number of tenders passing: 5

Criterion: Certificates by independent bodies about quality assurance standards

Description of selection criterion: Quality Management Systems (Minimum requirement) The candidates are required to have a quality management system in accordance to a ISO 9001 certification or equivalent. Documentation / description of the candidates management system shall be submittet as part of the prequalification.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Criterion: Certificates by independent bodies about environmental management systems or standards

Description of selection criterion: Environmental Management System (Minimum requirement) The candidates are required to have an environmental management system in accordance to a ISO 14001 certification or equivalent. Documentation / description of the candidates management system shall be submittet as part of the prequalification.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Criterion: Security of supply

Description of selection criterion: Description of resources, technical capacity, know-how, and supply sources available to support security of supply. The purpose of the description is to enable DALO to assess the candidate's technical and professional capacity in relation to security of supply cf. the Prequalification questionnaire and TEMPLATE 6. When evaluating the description, DALO will take the following into account: • The robustness and resilience of the candidate's supply structure. • Limited dependency on high-risk jurisdictions, suppliers, or transport routes. • The extent to which the candidate has established measures to mitigate potential export restrictions or similar regulatory barriers. • The credibility and maturity of the organizational and technical arrangements supporting continuity of supply. The evaluation will be based on how relevant the description is, to ensure less supply risk when the Agreement has been awarded.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Maximum number of tenders passing: 5

Information about the second stage of a two-stage procedure:

Minimum number of candidates to be invited for the second stage of the procedure: 5

Maximum number of candidates to be invited for the second stage of the procedure: 5

The procedure will take place in successive stages. At each stage, some participants may be eliminated

5.1.10. Award criteria

Criterion:

Type: Price

Name: Price

Description: The award criterion is "the most economically advantageous tender". The criteria representing the most economically advantageous tender will be further described in the tender documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 30

Criterion:

Type: Quality

Name: Quality

Description: Quality is evaluated based on tests performed by DALO as further described in the tender documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 70

5.1.11. Procurement documents

Deadline for requesting additional information: 19/03/2026 23:20:00 (UTC+00:00) Western European Time, GMT

Address of the procurement documents: <https://www.ethics.dk/ethics/eo#/48c76040-854a-4b3f-bda7-04044a2ccee3/publicMaterial>

5.1.12. Terms of procurement

Terms of the procedure:

Estimated date of dispatch of the invitations to submit tenders: 17/04/2026

Terms of submission:

Obligatory indication of subcontracting: No subcontracting indication

Electronic submission: Required

Address for submission: <https://www.ethics.dk/ethics/eo#/48c76040-854a-4b3f-bda7-04044a2ccee3/homepage>

Languages in which tenders or requests to participate may be submitted: English, Danish

Electronic catalogue: Not allowed

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Deadline for receipt of requests to participate: 30/03/2026 21:59:00 (UTC+00:00) Western European Time, GMT

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Conditions relating to the performance of the contract: The Agreement contains requirements regarding labour clause, CSR requirements and international sanctions, as well as provisions regarding risk assessment and follow-up actions. In connection with the tendering for the Agreement, the risk profile is assessed to the following follow-up action (risk level): A. Further information regarding the requirements and follow-up action is available on DALO's webpage and will be included in the tender documents.

A non-disclosure agreement is required: no

Electronic invoicing: Required

Electronic ordering will be used: no

Electronic payment will be used: yes

Financial arrangement: Payment shall take place no later than 30 days after the supplier has forwarded a satisfactory invoice to DALO. The specific payment terms will be included in the tender documents.

Subcontracting:

No subcontracting obligation applies.

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Maximum number of participants: 1

Additional buyer coverage: The Agreement is entered into by DALO. However, all divisions of the Danish Ministry of Defence, including all units of the Danish Defence subject to the command of the Chief of Defence, is entitled to use the Agreement for procurement on the terms and conditions of the Agreement. Maximum value of the framework agreement:

750,000,000 Danish krone

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Klagenævnet for Udbud

Information about review deadlines: Pursuant to the Danish Consolidation (Act no. 593 of 2 June 2016, as amended) on the Complaints Board for Public Procurement, the following time-limits for filing a complaint apply: Complaints regarding a candidate not being prequalified must be filed with The Complaints Board for Public Procurement within 20 calendar days starting the day after the contracting entity has sent notification to the candidates involved, see section 7(1) of the Act on The Complaints Board for Public Procurement, provided that the notification includes an account of the reasons for the decision. In accordance with section 7 (2) of the Act on The Complaints Board for Public Procurement, other complaints must be filed with The Complaints Board for Public Procurement within: 1) 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into an agreement. The deadline is calculated from the day after the day when the notice was published. 2) Thirty calendar days calculated from the day after the day when the contracting entity has notified the candidates concerned that an agreement based on a framework agreement with reopening of competition or a dynamic purchasing system has been entered into if the notification has included an explanation of the relevant grounds for the decision. 3) Six months after the contracting entity entered into a framework agreement calculated from the day after the day when the contracting entity notified the candidates and tenderers concerned, see section 2(2). The complainant must inform the contracting entity of the complaint in writing not later than simultaneously with the lodging of the complaint to The Complaints Board for Public Procurement stating whether the complaint has been lodged in the standstill period, see section 6(4) of the Act on The Complaints Board for Public Procurement. If the complaint has not been lodged in the standstill period, the complainant must also state whether it is requested that the appeal be granted suspensory effect, see section 12(1). The Complaints Board for Public Procurement's own guidance note concerning complaints is available on the Complaints Boards website.

Organisation providing additional information about the procurement procedure: Danish Ministry of Defence Acquisition and Logistics Organisation

Organisation providing offline access to the procurement documents: Danish Ministry of Defence Acquisition and Logistics Organisation

Organisation providing more information on the review procedures: Konkurrence- og Forbrugerstyrelsen

Organisation receiving requests to participate: Danish Ministry of Defence Acquisition and Logistics Organisation

5.1. Lot: LOT-0002

Title: Pouches

Description: DALO intends to enter into a Framework Agreement regarding Pouches for military equipment. The Agreement concerns multiple pouches with different special military functions. The pouches are required to tightly fit a wide range of military equipment such as: - General purpose pouch (including padded inserts) - Administration pouches - Dump pouch - Spade pouch - Water Canteen pouch - Tourniquet pouch - IFAK - Assault rifle pouches - Pistol pouches - Pouches for loose ammunition (bullet, cartridge, grenades etc.) - Barrel pouches - Medical bags and pouches The Danish soldiers and emergency personnel use a variety of different pouches that have specific functions regarding the equipment and items they contain. The pouches will be mixed and matched depending on the task or mission. The soldiers and the emergency personnel will attach the pouches to their backpacks and the body armor for customization, for extra volume and easy accessibility. The variety of items that require a dedicated pouch varies from medical equipment, magazines for different types of firearms, grenades, tools, binoculars and more. The Danish soldier's works in different kinds of weather and climates, and each pouch must be functional and durable throughout the change of weather. The pouches will be used intensively for long periods, and will be transported by foot and on vehicles. While being attached to a backpack the pouches must endure being dragged over uneven surfaces, being transported over water and get thrown from or onto vehicles, containing a heavy load. The body armor and backpacks currently used, has Modular Lightweight Load Carrying Equipment (MOLLE) system to enable the soldier to attach different types of pouches and bags. The products are in most cases required to fulfill very specific military requirements, e.g. Multicam(R) pattern, NIR coating to hide the light signature of the products and special camouflage patterns as further described in the Agreement. The Agreement shall ensure DALO's supply of pouches for a period of 7 years from the Commencement of the Agreement. The Agreement entails the following obligations which shall be the Supplier's responsibility to achieve: 1) After Commencement of the Agreement, the Supplier shall fulfill a list of pre-conditions as part of an implementation period. The pre-conditions requires the Supplier to submit design documentation of products part of the Agreement. In addition, the implementation period requires that the Supplier shall submit 3 samples of all products included in the tender, for DALO's quality assurance. The implementation period is limited to 9 months from Commencement of the Agreement, but may be shortened if the pre-conditions can be achieved faster. Failure to fulfill the pre-conditions within 9 months will give DALO the right to terminate the Agreement. 2) Design and production of custom pouches, tailored to meet special demands that DALO has for the final products, 3) Minor design changes to the offered products upon DALO's request, during the period of the Agreement, 4) During the Agreement, the Supplier will be required to be able to change the camouflage pattern from the offered pattern to DALO's own pattern.

Internal identifier: d9eb2739-a359-40a8-a988-9c6c8c29972b

5.1.1. Purpose

Main nature of the contract: Supplies

Additional nature of the contract: Services

Main classification (cpv): 35000000 Security, fire-fighting, police and defence equipment

Additional classification (cpv): 18000000 Clothing, footwear, luggage articles and accessories, 35800000 Individual and support equipment

5.1.2. Place of performance

Country subdivision (NUTS): Københavns omegn (DK012)

Country: Denmark

Additional information: Delivery for items under the framework agreement is FCA INCOTERMS at the suppliers place of business

5.1.3. Estimated duration

Duration: 7 Years

5.1.4. Renewal

Maximum renewals: 0

5.1.5. Value

Estimated value excluding VAT: 80 000 000,00 DKK

Maximum value of the framework agreement: 240 000 000,00 DKK

5.1.6. General information

This is a recurrent procurement

Description: The procurement concerns products which DALO will need to procure continuously. DALO expects to publish additional notices regarding future procurements in close succession to the expiry date of the agreements concerned.

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

This procurement is also suitable for small and medium-sized enterprises (SMEs): yes

Information about previous notices:

Identifier of the previous notice: 343734-2024

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: Financial ratio

Description of selection criterion: Equity Ratio (Minimum requirement) The candidate's equity ratio (calculated by dividing the candidate's equity with the candidate's total assets (equity/total assets x 100) at the end of the last 2 financial years available. The candidate must have had an average equity ratio of at least 30 per cent over the last 2 financial years available. If the candidate is composed of a group of entities (e.g. consortium), including temporary joint ventures, the equity ratio will be calculated by dividing the sum of the equities of all participants with the sum of the total assets of all participants (the sum of equities/the sum of total assets x 100) in each of the last 2 financial years available, and then calculating the average between the 2 years. If the candidate relies on the economic and financial standing of an entity or entities (e.g. a parent or sister company or a subcontractor), the equity ratio will be calculated by dividing the sum of the candidate's and the entity's/entities' equity with the sum of the candidate's and the entity's/entities' total assets (the sum of equities/the sum of total assets x 100) in each of the last 2 financial years available, and then calculating the average hereof. The request to participate must include the following: A statement of the candidate's equity ratio at the end of the last 2 financial years available. Where groups of entities (e.g. consortiums), including temporary joint ventures, participate jointly in the tender procedure, the information must be provided for each of the participating entities. If the candidate relies on the economic and financial standing of another entity or other entities (e.g. a parent or sister company or a subcontractor), the information must also be provided for each such entity or entities.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Criterion: References on specified deliveries

Description of selection criterion: Technical and professional ability (Criteria used for the selection among the suitable candidates) The request to participate must include the most important similar deliveries (references), see section "Object", carried out prior to the deadline for request to participate. The list must contain a maximum of 3 previous deliveries (references) for each lot the application concerns, irrespective of whether the candidate is one entity, composed of a group of entities (e.g. a consortium), including temporary joint ventures, or relies on the technical and professional capacity of other entities. If the list contains more than 3 references, DALO will only consider the first 3 deliveries on the list. Deliveries beyond that will not be considered. Technical and professional ability (Criteria used for the selection among the suitable candidates) The request to participate must include of the most important similar deliveries (references), see section "Object", carried out prior to the deadline for request to participate. The list must contain a maximum of 3 previous deliveries (references) for each lot the application concerns, irrespective of whether the candidate is one entity, composed of a group of entities (e.g. a consortium), including temporary joint ventures, or relies on the technical and professional capacity of other entities. the list contains more than 3 references, DALO will only consider the first 3 deliveries on the list. Deliveries beyond that will not be considered. All references shall therefore be numbered by the candidate, to indicate which is the 1st, 2nd and 3rd references etc. All references shall be numbered by the candidate, to indicate which is the first referece etc. The description should contain information on the similarities between the reference and this procurement, (See section "Object of this notice), the design procedures of the reference, the date of the deliveries, the size of the deliveries, the recipients of the deliveries (specific names/countries are preferred, but not necessary; if no country-specific information is included, the candidate is asked to provide as much generic information as possible about the delivery). When specifying the date for the deliveries, the candidate should state the date of commencement and completion. If this is not possible, for example if the delivery in question was performed on an ongoing basis under a framework agreement, licence agreement, etc., it should be stated in the description of the delivery how the date is specified. Only the deliveries (references) performed at the time of the deadline for the request to participate will be considered when assessing which candidate has documented the most relevant previous deliveries, see section "Object". If the delivery in question is ongoing, it is only the part of the delivery completed at the time of the deadline for submission of request to participate which will be included in the assessment of the delivery (reference). Consequently, if a part of the delivery has not been completed at the time of the deadline for submission of request to participate, this particular part will not be included in the assessment of the delivery (reference). Therefore, it is important that the candidate clearly states which part (e.g. with regard to size etc.) of an ongoing delivery (reference) that has been carried out. The selection of candidates will be based on an evaluation of which candidates have documented the most relevant previous deliveries in relation to the agreement /procurement described in section "Object". In the evaluation, the nature of the previous deliveries will be taken into account. The evaluation will be based on the list of references submitted by the candidates, see above. Please note that if the information submitted is unclear or unintelligible, this may be regarded negatively In the selection process. In the evaluation of the references, DALO will take the following into account, in particular: 1) How similar the products covered by the reference are to the products described in section "Object" of this notice - It is considered especially positive, if the reference covers all product types described in the contract notice. The references shall only be military backpacks when applying for Lot 1, and Pouches for military use when applying for Lot 2. 2) The design work

carried out with regards to the delivery - It is considered positive, if the reference contains products that have been designed to meet customer needs. The degree and volume of design and customization is regarded as especially positive, and should be described in as much detail as possible, 3) The date of the delivery – It is considered positive, the more recent the reference is, 4) The size of the delivery - It is considered positive, the bigger the size/quantity /volume of the submitted reference is, 5) The recipient of the delivery - It is considered positive, if the reference concerns deliveries to militaries within NATO countries or NATO allied countries. "Similar delivery" means a delivery which contains as many identical aspects in regards to the above list of characteristics and section "Object" of the notice.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Maximum number of tenders passing: 5

Criterion: Certificates by independent bodies about quality assurance standards

Description of selection criterion: Quality Management Systems (Minimum requirement) The candidates are required to have a quality management system in accordance to a ISO 9001 certification or equivalent. Documentation / description of the candidates management system shall be submitted as part of the prequalification.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Criterion: Certificates by independent bodies about environmental management systems or standards

Description of selection criterion: Environmental Management System (Minimum requirement) The candidates are required to have an environmental management system in accordance to a ISO 14001 certification or equivalent. Documentation / description of the candidates management system shall be submitted as part of the prequalification.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Criterion: Security of supply

Description of selection criterion: Description of resources, technical capacity, know-how, and supply sources available to support security of supply. The purpose of the description is to enable DALO to assess the candidate's technical and professional capacity in relation to security of supply cf. the Prequalification questionnaire and TEMPLATE 6. When evaluating the description, DALO will take the following into account: • The robustness and resilience of the candidate's supply structure. • Limited dependency on high-risk jurisdictions, suppliers, or transport routes. • The extent to which the candidate has established measures to mitigate potential export restrictions or similar regulatory barriers. • The credibility and maturity of the organizational and technical arrangements supporting continuity of supply. The evaluation will be based on how relevant the description is, to ensure less supply risk when the Agreement has been awarded.

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Maximum number of tenders passing: 5

Information about the second stage of a two-stage procedure:

Minimum number of candidates to be invited for the second stage of the procedure: 5

Maximum number of candidates to be invited for the second stage of the procedure: 5

The procedure will take place in successive stages. At each stage, some participants may be eliminated

5.1.11. Procurement documents

Deadline for requesting additional information: 20/03/2026 23:20:00 (UTC+00:00) Western European Time, GMT

Address of the procurement documents: <https://www.ethics.dk/ethics/eo#/48c76040-854a-4b3f-bda7-04044a2ccee3/publicMaterial>

5.1.12. Terms of procurement

Terms of the procedure:

Estimated date of dispatch of the invitations to submit tenders: 17/04/2026

Terms of submission:

Obligatory indication of subcontracting: No subcontracting indication

Electronic submission: Required

Address for submission: <https://www.ethics.dk/ethics/eo#/48c76040-854a-4b3f-bda7-04044a2ccee3/homepage>

Languages in which tenders or requests to participate may be submitted: English, Danish

Electronic catalogue: Not allowed

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Deadline for receipt of requests to participate: 30/03/2026 21:59:00 (UTC+00:00) Western European Time, GMT

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Conditions relating to the performance of the contract: The agreement contains requirements regarding labour clause, CSR requirements and international sanctions, as well as provisions regarding risk assessment and follow-up actions. In connection with the tendering for the Agreement, the risk profile is assessed to the following follow-up action (risk level): A. Further information regarding the requirements and follow-up action is available on DALO's webpage and will be included in the tender documents.

A non-disclosure agreement is required: no

Electronic invoicing: Required

Electronic ordering will be used: no

Electronic payment will be used: yes

Financial arrangement: Payment shall take place no later than 30 days after the supplier has forwarded a satisfactory invoice to DALO. The specific payment terms will be included in the tender documents.

Subcontracting:

No subcontracting obligation applies.

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Maximum number of participants: 1

Additional buyer coverage: The Agreement is entered into by DALO. However, all divisions of the Danish Ministry of Defence, including all units of the Danish Defence subject to the command of the Chief of Defence, is entitled to use the Agreement for procurement on the terms and conditions of the Agreement. Maximum value of the framework agreement:

240,000,000 Danish krone

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Klagenævnet for Udbud

Information about review deadlines: Pursuant to the Danish Consolidation (Act no. 593 of 2 June 2016, as amended) on the Complaints Board for Public Procurement, the following time-limits for filing a complaint apply: Complaints regarding a candidate not being prequalified must be filed with The Complaints Board for Public Procurement within 20 calendar days starting the day after the contracting entity has sent notification to the candidates involved, see section 7(1) of the Act on The Complaints Board for Public Procurement, provided that the notification includes an account of the reasons for the decision. In accordance with section 7 (2) of the Act on The Complaints Board for Public Procurement, other complaints must be filed with The Complaints Board for Public Procurement within: 1) 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into an agreement. The deadline is calculated from the day after the day when the notice was published. 2) Thirty calendar days calculated from the day after the day when the contracting entity has notified the candidates concerned that an agreement based on a framework agreement with reopening of competition or a dynamic purchasing system has been entered into if the notification has included an explanation of the relevant grounds for the decision. 3) Six months after the contracting entity entered into a framework agreement calculated from the day after the day when the contracting entity notified the candidates and tenderers concerned, see section 2(2). The complainant must inform the contracting entity of the complaint in writing not later than simultaneously with the lodging of the complaint to The Complaints Board for Public Procurement stating whether the complaint has been lodged in the standstill period, see section 6(4) of the Act on The Complaints Board for Public Procurement. If the complaint has not been lodged in the standstill period, the complainant must also state whether it is requested that the appeal be granted suspensory effect, see section 12(1). The Complaints Board for Public Procurement's own guidance note concerning complaints is available on the Complaints Boards website.

Organisation providing additional information about the procurement procedure: Danish Ministry of Defence Acquisition and Logistics Organisation

Organisation providing offline access to the procurement documents: Danish Ministry of Defence Acquisition and Logistics Organisation

Organisation providing more information on the review procedures: Konkurrence- og Forbrugerstyrelsen

Organisation receiving requests to participate: Danish Ministry of Defence Acquisition and Logistics Organisation

Organisation processing tenders: Danish Ministry of Defence Acquisition and Logistics Organisation

8. Organisations

8.1. ORG-0001

Official name: Danish Ministry of Defence Acquisition and Logistics Organisation

Registration number: 16-28-71-80

Postal address: Lautrupbjerg 1-5

Town: Ballerup

Postcode: 2750

Country subdivision (NUTS): Københavns omegn (DK012)

Country: Denmark

Contact point: Nicklas Juel Frydkjær

Email: 00516404@mil.dk

Telephone: 51294373

Internet address: <https://www.fmi.dk>

Roles of this organisation:

Buyer

Organisation providing additional information about the procurement procedure

Organisation providing offline access to the procurement documents

Organisation receiving requests to participate

Organisation processing tenders

8.1. ORG-0002

Official name: Klagenævnet for Udbud

Registration number: 37795526

Postal address: Toldboden 2

Town: Viborg

Postcode: 8800

Country subdivision (NUTS): Vestjylland (DK041)

Country: Denmark

Contact point: Klagenævnet for Udbud

Email: kfu@naevneneshus.dk

Telephone: +45 72405600

Internet address: <https://naevneneshus.dk/start-din-klage/klagenaevnet-for-udbud/>

Roles of this organisation:

Review organisation

8.1. ORG-0003

Official name: Konkurrence- og Forbrugerstyrelsen

Registration number: 10294819

Postal address: Carl Jacobsens Vej 35

Town: Valby

Postcode: 2500

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

Contact point: Konkurrence- og Forbrugerstyrelsen

Email: kfst@kfst.dk

Telephone: +45 41715000

Internet address: <https://www.kfst.dk>

Roles of this organisation:

Organisation providing more information on the review procedures

8.1. ORG-0004

Official name: Merzell Holding ASA

Registration number: 980921565

Postal address: Askekroken 11

Town: Oslo

Postcode: 0277

Country subdivision (NUTS): Oslo (NO081)

Country: Norway

Contact point: eSender

Email: publication@merzell.com

Telephone: +47 21018800

Fax: +47 21018801

Internet address: <http://mercell.com/>

Roles of this organisation:

TED eSender

Notice information

Notice identifier/version: dca29dc5-0d93-4d59-8230-b16f7173da6f - 01

Form type: Competition

Notice type: Contract or concession notice – standard regime

Notice subtype: 18

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