

164640-2026 - Competition

Denmark – Restaurant and food-serving services – Tender for lease agreements within the food & beverage segment in Copenhagen Airport

OJ S 48/2026 10/03/2026

Contract or concession notice – standard regime

Services

1. Buyer

1.1. Buyer

Official name: Københavns Lufthavne A/S

Email: karsten.keis@cph.dk

Legal type of the buyer: Public undertaking

The buyer is a contracting entity

Activity of the contracting entity: Airport-related activities

2. Procedure

2.1. Procedure

Title: Tender for lease agreements within the food & beverage segment in Copenhagen Airport

Description: This tender concerns 6 individual lease agreements (lots) within the food and beverage segment in Copenhagen Airport. The lease agreements subjects are as follows: Lot No. 1: Nordic cafe, Lot No. 2: Coffee and bakery, Lot No. 3: Coffee & Sandwich, Lot No. 4: Coffee & Sandwich, Lot No. 5: Modern Asian restaurant and Lot No. 6: Coffee shop - To go.

The tenderers may submit up to three separate tenders with different brands per lease agreement. The estimated contract values have been calculated on the basis of the expected turnover for each specific contract, including options to extend the contracts.

Procedure identifier: 2f293950-9167-44de-8e63-7231ce8e6b8d

Internal identifier: 409661-1

Type of procedure: Negotiated with prior publication of a call for competition / competitive with negotiation

Main features of the procedure: The tender procedure will be conducted as a negotiated procedure without prequalification. CPH reserves the right, during the course of the negotiations, to reduce the number of tenderers participating in the negotiations. The number may already be reduced on the basis of the first tenders. CPH reserves the possibility to award the lease agreements on the basis of the initial and all subsequent tenders received. If so, the tenders will be evaluated in accordance with section 15 of the tender conditions. CPH is therefore entitled, but not obliged, to negotiate.

2.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services, 55410000 Bar management services

2.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

2.1.3. Value

Estimated value excluding VAT: 907 000 000,00 DKK

2.1.4. General information

Additional information: 1) Preliminary documentation: As preliminary documentary evidence showing that the tenderer is not excluded under sections 135-136 of the Public Procurement Act, and that the tenderer meets the minimum requirements for suitability, the tenderer must submit only one properly completed ESPD with its tender. Where the tenderer is a consortium, documentary evidence must be provided with the tender in the form of a properly completed ESPD for each consortium member showing suitability and showing that the consortium members are not subject to any of the exclusion grounds specified. Where a tenderer relies on the capacities of other economic operators (sub-suppliers, group companies, etc.) in relation to suitability, the tender must be accompanied by a properly completed ESPD for each of the economic operators in question showing suitability and that the economic operators are not subject to any of the exclusion grounds specified. 2) Final documentation: Upon request from CPH, tenderers must show that they are not subject to any exclusion grounds by providing the following documentation: A) An extract from a relevant register or a similar document issued by a competent authority showing that the tenderer is not subject to the exclusion grounds set out in section 135(1) of the Public Procurement Act; and B) a certificate issued by a competent authority showing that the tenderer is not subject to the exclusion grounds set out in sections 135(3) of the Public Procurement Act. For Danish tenderers, the documentation requirement may be met by submitting an official certificate from the Danish Business Authority, which must be issued no more than 6 months before the date of submission. As a result of Article 5k of Council Regulation (EU) 2025/395 of 24 February 2025 amending Regulation (EU) No 833 /2014 concerning restrictive measures in view of Russia's actions destabilizing the situation in Ukraine, the tenderer must submit signed declaration concerning Russia (Annex D). The above mentioned documentation must be submitted by each consortium member and potential economic operators which the tenderer relies on. For further information see the tender conditions section 16.

Legal basis:

Directive 2014/23/EU

2.1.5. Terms of procurement

Terms of contract:

Maximum number of lots for which contracts can be awarded to one tenderer: 6

2.1.6. Grounds for exclusion

Sources of grounds for exclusion: Notice

Corruption: Has the economic operator itself or any person who is a member of its administrative, management or supervisory body or has powers of representation, decision or control therein been the subject of a conviction by final judgment for corruption, by a conviction rendered at the most five years ago or in which an exclusion period set out directly in the conviction continues to be applicable? As defined in Article 3 of the Convention on the fight against corruption involving officials of the European Communities or officials of Member States of the European Union, OJ C 195, 25.6.1997, p. 1, and in Article 2(1) of Council

Framework Decision 2003/568/JHA of 22 July 2003 on combating corruption in the private sector (OJ L 192, 31.7.2003, p. 54). This exclusion ground also includes corruption as defined in the national law of the contracting authority (contracting entity) or the economic operator

Fraud: Has the economic operator itself or any person who is a member of its administrative, management or supervisory body or has powers of representation, decision or control therein been the subject of a conviction by final judgment for fraud, by a conviction rendered at the most five years ago or in which an exclusion period set out directly in the conviction continues to be applicable? Within the meaning of Article 1 of the Convention on the protection of the European Communities' financial interests (OJ C 316, 27.11.1995, p. 48).

Money laundering or terrorist financing: Has the economic operator itself or any person who is a member of its administrative, management or supervisory body or has powers of representation, decision or control therein been the subject of a conviction by final judgment for money laundering or terrorist financing, by a conviction rendered at the most five years ago or in which an exclusion period set out directly in the conviction continues to be applicable? As defined in Article 1 of Directive 2005/60/EC of the European Parliament and of the Council of 26 October 2005 on the prevention of the use of the financial system for the purpose of money laundering and terrorist financing (OJ L 309, 25.11.2005, p. 15).

Participation in a criminal organisation: Has the economic operator itself or any person who is a member of its administrative, management or supervisory body or has powers of representation, decision or control therein been the subject of a conviction by final judgment for participation in a criminal organisation, by a conviction rendered at the most five years ago or in which an exclusion period set out directly in the conviction continues to be applicable? As defined in Article 2 of Council Framework Decision 2008/841/JHA of 24 October 2008 on the fight against organised crime (OJ L 300, 11.11.2008, p. 42).

Terrorist offences or offences linked to terrorist activities: Has the economic operator itself or any person who is a member of its administrative, management or supervisory body or has powers of representation, decision or control therein been the subject of a conviction by final judgment for terrorist offences or offences linked to terrorist activities, by a conviction rendered at the most five years ago or in which an exclusion period set out directly in the conviction continues to be applicable? As defined in Articles 1 and 3 of Council Framework Decision of 13 June 2002 on combating terrorism (OJ L 164, 22.6.2002, p. 3). This exclusion ground also includes inciting or aiding or abetting or attempting to commit an offence, as referred to in Article 4 of that Framework Decision.

Child labour and including other forms of trafficking in human beings: Has the economic operator itself or any person who is a member of its administrative, management or supervisory body or has powers of representation, decision or control therein been the subject of a conviction by final judgment for child labour and other forms of trafficking in human beings, by a conviction rendered at the most five years ago or in which an exclusion period set out directly in the conviction continues to be applicable? As defined in Article 2 of Directive 2011/36/EU of the European Parliament and of the Council of 5 April 2011 on preventing and combating trafficking in human beings and protecting its victims, and replacing Council Framework Decision 2002/629/JHA (OJ L 101, 15.4.2011, p. 1).

Grave professional misconduct: Is the economic operator guilty of grave professional misconduct? Where applicable, see definitions in national law, the relevant notice or the procurement documents.

Misrepresentation, withheld information, unable to provide required documents or obtained confidential information of this procedure: Can the economic operator confirm that:a) It has been guilty of serious misrepresentation in supplying the information required for the verification of the absence of grounds for exclusion or the fulfilment of the selection criteria,b) It has withheld such information,c) It has not been able, without delay, to submit the supporting

documents required by a contracting authority or contracting entity, andd) It has undertaken to unduly influence the decision making process of the contracting authority or contracting entity, to obtain confidential information that may confer upon it undue advantages in the procurement procedure or to negligently provide misleading information that may have a material influence on decisions concerning exclusion, selection or award?

Conflict of interest due to its participation in the procurement procedure: Is the economic operator aware of any conflict of interest, as indicated in national law, the relevant notice or the procurement documents due to its participation in the procurement procedure?

Direct or indirect involvement in the preparation of this procurement procedure: Has the economic operator or an undertaking related to it advised the contracting authority or contracting entity or otherwise been involved in the preparation of the procurement procedure?

Breaching obligation relating to payment of social security contributions: Has the economic operator breached its obligations relating to the payment social security contributions, both in the country in which it is established and in Member State of the contracting authority or contracting entity if other than the country of establishment?

Breaching obligation relating to payment of taxes: Has the economic operator breached its obligations relating to the payment of taxes, both in the country in which it is established and in Member State of the contracting authority or contracting entity if other than the country of establishment?

5. Lot

5.1. Lot: LOT-0001

Title: Nordic cafe 1100-08080

Description: This lease agreement concerns a Nordic cafe located close to Pier A. The lease is further described in the CPH introduction and tender brief.

Internal identifier: 1-0

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services, 55410000 Bar management services

5.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

5.1.3. Estimated duration

Start date: 01/01/2029

Duration end date: 31/01/2034

5.1.4. Renewal

Maximum renewals: 1

Other information about renewals: CPH can prolong the lease agreement with up to 12 months.

5.1.5. Value

Estimated value excluding VAT: 287 000 000,00 DKK

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

Additional information: To obtain access to CPH passenger forecast, the tenderer must sign a non-disclosure agreement (Annex H) because the information is confidential. The following document contains CPH passenger forecast and is therefore subject to signing of the NDA: Financial offer (Annex A) and Viability of Business plan (Annex J). Tenderers must fill out and submit Financial offer (Annex A) and Viability of Business plan (Annex J) as part of the tender. This means that a tenderer must sign the NDA in order to submit a tender. The tenderer shall fill out Annex H (NDA) and forward it to CPH via EU-Supply. When CPH has received the signed NDA, CPH will forward Financial offer (Annex A) and Viability of Business plan (Annex J) to the tenderer through EU-Supply at the latest four days after CPH has received the signed Annex H (NDA).

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: References on specified services

Description of selection criterion: In order to submit a tender for this lease agreement, it is a minimum requirement that the tenderer has at least five (5) comparable references to food & beverage units in three (3) different airports or other traffic junctions with similar security barriers. The references must concern direct responsibility for day#to#day F&B operations. Units in Copenhagen Airport is allowed as reference. The references must have a contract length of at least two (2) years and relate to at least five (5) different units and at least five (5) different brands. For a reference to be valid it must have been in force within the last three (3) years before the date of the initial tender deadline. The date of provision is calculated from the date of expiry of the reference. Ongoing references are accepted if the reference has been ongoing for a minimum of 2 years. The reference requirement can be fulfilled through references where the tenderer has been a supplier or subcontractor. The decisive factor is that the tenderer has performed the work covered by the reference. Please note that a tenderer may in its ESPD state only its own references, i.e. for the specific legal entity (e.g. company) in question. This means for example that group companies' references may be considered only if the tenderer relies on the group companies in question in relation to suitability and if separate ESPDs and letters of commitment are submitted for these group companies, see below. As for consortia, the consortium members combined must meet the minimum requirement. As for tenderers relying on the technical and professional suitability of other economic operators, the tenderer and the committed entity combined must meet the minimum requirement.

5.1.10. Award criteria

Criterion:

Type: Price

Name: Financial

Description: Sub-sub-criteria: a) Concession fee (%) (60 %) b) Minimum annual rent (per IDP) (40 %) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

Criterion:

Type: Quality

Name: Quality

Description: Sub-sub-criteria: a) Concept (50%) b) Business plan (50%) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Address of the procurement documents: https://eu.eu-supply.com/app/rfq/rwlenrance_s.asp?PID=451622&TID=200412535&B=

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: https://eu.eu-supply.com/app/rfq/rwlenrance_s.asp?PID=451622&TID=200412535&B=

Languages in which tenders or requests to participate may be submitted: English

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Description of the financial guarantee: No later than two months before the date of commencement, the lessee must provide security in form of a cash deposit or a demand guarantee from a reputable bank in accordance with appendix 5.9.

Deadline for receipt of requests to participate: 20/04/2026 08:00:00 (UTC+00:00) Western European Time, GMT

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, all missing tenderer-related documents may be submitted later.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.16. Further information, mediation and review

Review organisation: Danish Complaints Board for Public Procurement

Information about review deadlines: Under the Danish Act on the Complaints Board for Public Procurement (in Danish, Lov om Klagenævnet for Udbud), which is applicable to tender procedures conducted in accordance with the Concession Directive, cf. § 10 of the Danish announcement no. 1080 of 29 June 2022 regarding the award of concession contracts, the following deadlines apply to the lodging of complaints: 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into a contract (see section 7(2)(1) of the Act). The deadline is calculated from the day after the day when the notice was published. Not later than at the time of lodging a complaint with the Danish Complaints Board for Public Procurement, the complainant must notify the contracting entity in writing that a complaint has been lodged with the Danish Complaints Board for Public Procurement and whether the appeal was lodged during the standstill period, see section 6(4) of the Act. In cases where the complaint was not lodged within the standstill period, the complainant must furthermore indicate whether a suspensory effect of the complaint has been requested, see section 12(1) of the Act.

Organisation providing additional information about the procurement procedure: Københavns Lufthavne A/S

5.1. Lot: LOT-0002

Title: Coffee & bakery 1100-08081

Description: This lease agreement concerns a coffee and bakery spot located at the entrance of Pier B. The lease is further described in the CPH introduction and tender brief.

Internal identifier: 2-1

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services

5.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

5.1.3. Estimated duration

Start date: 01/01/2029

Duration end date: 31/01/2034

5.1.4. Renewal

Maximum renewals: 1

Other information about renewals: CPH can prolong the lease agreement with up to 12 months.

5.1.5. Value

Estimated value excluding VAT: 72 000 000,00 DKK

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

Additional information: To obtain access to CPH passenger forecast, the tenderer must sign a non-disclosure agreement (Annex H) because the information is confidential. The following document contains CPH passenger forecast and is therefore subject to signing of the NDA: Financial offer (Annex A) and Viability of Business plan (Annex J). Tenderers must fill out and submit Financial offer (Annex A) and Viability of Business plan (Annex J) as part of the tender. This means that a tenderer must sign the NDA in order to submit a tender. The tenderer shall fill out Annex H (NDA) and forward it to CPH via EU-Supply. When CPH has received the signed NDA, CPH will forward Financial offer (Annex A) and Viability of Business plan (Annex J) to the tenderer through EU-Supply at the latest four days after CPH has received the signed Annex H (NDA).

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: References on specified services

Description of selection criterion: In order to submit a tender for this lease agreement, it is a minimum requirement that the tenderer has at least three (3) comparable references to food &

beverage operations in airport(s) or other traffic junctions with similar security barriers. The references must concern direct responsibility for day#to#day F&B operations. Units in Copenhagen Airport is allowed as reference. The references must have a contract length of at least two (2) years and relate to at least three (3) different units. The units may be located at the same airport. For a reference to be valid it must have been in force within the last three (3) years before the date of the initial tender deadline. The date of provision is calculated from the date of expiry of the reference. Ongoing references are accepted if the reference has been ongoing for a minimum of 2 years. The reference requirement can be fulfilled through references where the tenderer has been a supplier or subcontractor. The decisive factor is that the tenderer has performed the work covered by the reference. Please note that a tenderer may in its ESPD state only its own references, i.e. for the specific legal entity (e.g. company) in question. This means for example that group companies' references may be considered only if the tenderer relies on the group companies in question in relation to suitability and if separate ESPDs and letters of commitment are submitted for these group companies, see below. As for consortia, the consortium members combined must meet the minimum requirement. As for tenderers relying on the technical and professional suitability of other economic operators, the tenderer and the committed entity combined must meet the minimum requirement.

5.1.10. Award criteria

Criterion:

Type: Price

Name: Financial

Description: Sub-sub-criteria: a) Concession fee (%) (60 %) b) Minimum annual rent (per IDP) (40 %) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

Criterion:

Type: Quality

Name: Quality

Description: Sub-sub-criteria: a) Concept (50%) b) Business plan (50%) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Address of the procurement documents: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

Languages in which tenders or requests to participate may be submitted: English

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Description of the financial guarantee: No later than two months before the date of commencement, the lessee must provide security in form of a cash deposit or a demand guarantee from a reputable bank in accordance with appendix 5.9.

Deadline for receipt of requests to participate: 20/04/2026 08:00:00 (UTC+00:00) Western European Time, GMT

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, all missing tenderer-related documents may be submitted later.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.16. Further information, mediation and review

Review organisation: Danish Complaints Board for Public Procurement

Information about review deadlines: Under the Danish Act on the Complaints Board for Public Procurement (in Danish, Lov om Klagenævnet for Udbud), which is applicable to tender procedures conducted in accordance with the Concession Directive, cf. § 10 of the Danish announcement no. 1080 of 29 June 2022 regarding the award of concession contracts, the following deadlines apply to the lodging of complaints: 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into a contract (see section 7(2)(1) of the Act). The deadline is calculated from the day after the day when the notice was published. Not later than at the time of lodging a complaint with the Danish Complaints Board for Public Procurement, the complainant must notify the contracting entity in writing that a complaint has been lodged with the Danish Complaints Board for Public Procurement and whether the appeal was lodged during the standstill period, see section 6(4) of the Act. In cases where the complaint was not lodged within the standstill period, the complainant must furthermore indicate whether a suspensory effect of the complaint has been requested, see section 12(1) of the Act.

Organisation providing additional information about the procurement procedure: Københavns Lufthavne A/S

Organisation providing more information on the review procedures: Danish Competition and Consumer Authority

5.1. Lot: LOT-0003

Title: Coffee & Sandwich 1100-08082

Description: This lease agreement concerns a coffee and sandwich spot located at the heart of a multi-modal mobility hub connecting metro, train and airport flows. The lease is further described in the CPH introduction and tender brief.

Internal identifier: 3-2

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services

5.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

5.1.3. Estimated duration

Start date: 01/07/2027

Duration end date: 30/06/2032

5.1.4. Renewal

Maximum renewals: 1

Other information about renewals: CPH can prolong the lease agreement with up to 12 months.

5.1.5. Value

Estimated value excluding VAT: 98 000 000,00 DKK

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

Additional information: To obtain access to CPH passenger forecast, the tenderer must sign a non-disclosure agreement (Annex H) because the information is confidential. The following document contains CPH passenger forecast and is therefore subject to signing of the NDA: Financial offer (Annex A) and Viability of Business plan (Annex J). Tenderers must fill out and submit Financial offer (Annex A) and Viability of Business plan (Annex J) as part of the tender. This means that a tenderer must sign the NDA in order to submit a tender. The tenderer shall fill out Annex H (NDA) and forward it to CPH via EU-Supply. When CPH has received the signed NDA, CPH will forward Financial offer (Annex A) and Viability of Business plan (Annex J) to the tenderer through EU-Supply at the latest four days after CPH has received the signed Annex H (NDA).

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: References on specified services

Description of selection criterion: In order to submit a tender for this lease agreement, it is a minimum requirement that the tenderer has at least three (3) comparable references to food & beverage operations in airport(s) or other traffic junctions with similar security barriers. The references must concern direct responsibility for day#to#day F&B operations. Units in Copenhagen Airport is allowed as reference. The references must have a contract length of at least two (2) years and relate to at least three (3) different units. The units may be located at the same airport. For a reference to be valid it must have been in force within the last three (3) years before the date of the initial tender deadline. The date of provision is calculated from the date of expiry of the reference. Ongoing references are accepted if the reference has been ongoing for a minimum of 2 years. The reference requirement can be fulfilled through references where the tenderer has been a supplier or subcontractor. The decisive factor is that the tenderer has performed the work covered by the reference. Please note that a tenderer may in its ESPD state only its own references, i.e. for the specific legal entity (e.g. company) in question. This means for example that group companies' references may be considered only if the tenderer relies on the group companies in question in relation to suitability and if separate ESPDs and letters of commitment are submitted for these group companies, see below. As for consortia, the consortium members combined must meet the minimum requirement. As for tenderers relying on the technical and professional suitability of other economic operators, the tenderer and the committed entity combined must meet the minimum requirement.

5.1.10. Award criteria

Criterion:

Type: Price

Name: Financial

Description: Sub-sub-criteria: a) Concession fee (%) (60 %) b) Minimum annual rent (per IDP) (40 %) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

Criterion:

Type: Quality

Name: Quality

Description: Sub-sub-criteria: a) Concept (50%) b) Business plan (50%) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Address of the procurement documents: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

Languages in which tenders or requests to participate may be submitted: English

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Description of the financial guarantee: No later than two months before the date of commencement, the lessee must provide security in form of a cash deposit or a demand guarantee from a reputable bank in accordance with appendix 5.9.

Deadline for receipt of requests to participate: 20/04/2026 08:00:00 (UTC+00:00) Western European Time, GMT

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, all missing tenderer-related documents may be submitted later.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.16. Further information, mediation and review

Review organisation: Danish Complaints Board for Public Procurement

Information about review deadlines: Under the Danish Act on the Complaints Board for Public Procurement (in Danish, Lov om Klagenævnet for Udbud), which is applicable to tender procedures conducted in accordance with the Concession Directive, cf. § 10 of the Danish announcement no. 1080 of 29 June 2022 regarding the award of concession contracts, the following deadlines apply to the lodging of complaints: 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into a contract (see section 7(2)(1) of the Act). The deadline is calculated from the day after the day when the notice was published. Not later than at the time of lodging

a complaint with the Danish Complaints Board for Public Procurement, the complainant must notify the contracting entity in writing that a complaint has been lodged with the Danish Complaints Board for Public Procurement and whether the appeal was lodged during the standstill period, see section 6(4) of the Act. In cases where the complaint was not lodged within the standstill period, the complainant must furthermore indicate whether a suspensory effect of the complaint has been requested, see section 12(1) of the Act.

Organisation providing additional information about the procurement procedure: Københavns Lufthavne A/S

Organisation providing more information on the review procedures: Danish Competition and Consumer Authority

5.1. Lot: LOT-0004

Title: Coffee & Sandwich 1100-08083

Description: This lease agreement concerns a coffee and sandwich spot centrally located in Pier E. The lease is further described in the CPH introduction and tender brief.

Internal identifier: 4-3

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services

5.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

5.1.3. Estimated duration

Start date: 01/02/2029

Duration end date: 31/01/2034

5.1.4. Renewal

Maximum renewals: 1

Other information about renewals: CPH can prolong the lease agreement with up to 12 months.

5.1.5. Value

Estimated value excluding VAT: 95 000 000,00 DKK

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

Additional information: To obtain access to CPH passenger forecast, the tenderer must sign a non-disclosure agreement (Annex H) because the information is confidential. The following document contains CPH passenger forecast and is therefore subject to signing of the NDA: Financial offer (Annex A) and Viability of Business plan (Annex J). Tenderers must fill out and submit Financial offer (Annex A) and Viability of Business plan (Annex J) as part of the tender.

This means that a tenderer must sign the NDA in order to submit a tender. The tenderer shall fill out Annex H (NDA) and forward it to CPH via EU-Supply. When CPH has received the

signed NDA, CPH will forward Financial offer (Annex A) and Viability of Business plan (Annex J) to the tenderer through EU-Supply at the latest four days after CPH has received the signed Annex H (NDA).

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: References on specified services

Description of selection criterion: In order to submit a tender for this lease agreement, it is a minimum requirement that the tenderer has at least five (5) comparable references to food & beverage units in three (3) different airports or other traffic junctions with similar security barriers. The references must concern direct responsibility for day#to#day F&B operations. Units in Copenhagen Airport is allowed as reference. The references must have a contract length of at least two (2) years and relate to at least five (5) different units and at least five (5) different brands. For a reference to be valid it must have been in force within the last three (3) years before the date of the initial tender deadline. The date of provision is calculated from the date of expiry of the reference. Ongoing references are accepted if the reference has been ongoing for a minimum of 2 years. The reference requirement can be fulfilled through references where the tenderer has been a supplier or subcontractor. The decisive factor is that the tenderer has performed the work covered by the reference. Please note that a tenderer may in its ESPD state only its own references, i.e. for the specific legal entity (e.g. company) in question. This means for example that group companies' references may be considered only if the tenderer relies on the group companies in question in relation to suitability and if separate ESPDs and letters of commitment are submitted for these group companies, see below. As for consortia, the consortium members combined must meet the minimum requirement. As for tenderers relying on the technical and professional suitability of other economic operators, the tenderer and the committed entity combined must meet the minimum requirement.

5.1.10. Award criteria

Criterion:

Type: Price

Name: Financial

Description: Sub-sub-criteria: a) Concession fee (%) (60 %) b) Minimum annual rent (per IDP) (40 %) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

Criterion:

Type: Quality

Name: Quality

Description: Sub-sub-criteria: a) Concept (50%) b) Business plan (50%) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Address of the procurement documents: https://eu.eu-supply.com/app/rfq/rwlenrance_s.asp?PID=451622&TID=200412535&B=

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

Languages in which tenders or requests to participate may be submitted: English

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Description of the financial guarantee: No later than two months before the date of commencement, the lessee must provide security in form of a cash deposit or a demand guarantee from a reputable bank in accordance with appendix 5.9.

Deadline for receipt of requests to participate: 20/04/2026 08:00:00 (UTC+00:00) Western European Time, GMT

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, all missing tenderer-related documents may be submitted later.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.16. Further information, mediation and review

Review organisation: Danish Complaints Board for Public Procurement

Information about review deadlines: Under the Danish Act on the Complaints Board for Public Procurement (in Danish, Lov om Klagenævnet for Udbud), which is applicable to tender procedures conducted in accordance with the Concession Directive, cf. § 10 of the Danish announcement no. 1080 of 29 June 2022 regarding the award of concession contracts, the following deadlines apply to the lodging of complaints: 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into a contract (see section 7(2)(1) of the Act). The deadline is calculated from the day after the day when the notice was published. Not later than at the time of lodging a complaint with the Danish Complaints Board for Public Procurement, the complainant must notify the contracting entity in writing that a complaint has been lodged with the Danish Complaints Board for Public Procurement and whether the appeal was lodged during the standstill period, see section 6(4) of the Act. In cases where the complaint was not lodged within the standstill period, the complainant must furthermore indicate whether a suspensory effect of the complaint has been requested, see section 12(1) of the Act.

Organisation providing additional information about the procurement procedure: Københavns Lufthavne A/S

Organisation providing more information on the review procedures: Danish Competition and Consumer Authority

5.1. Lot: LOT-0005

Title: Modern Asian restaurant 1100-08084

Description: This lease agreement concerns a modern Asian restaurant located in Terminal 2. The lease is further described in the CPH introduction and tender brief.

Internal identifier: 5-4

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services, 55410000 Bar management services

5.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

5.1.3. Estimated duration

Start date: 13/01/2029

Duration end date: 31/01/2034

5.1.4. Renewal

Maximum renewals: 1

Other information about renewals: CPH can prolong the lease agreement with up to 12 months.

5.1.5. Value

Estimated value excluding VAT: 188 000 000,00 DKK

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

Additional information: To obtain access to CPH passenger forecast, the tenderer must sign a non-disclosure agreement (Annex H) because the information is confidential. The following document contains CPH passenger forecast and is therefore subject to signing of the NDA: Financial offer (Annex A) and Viability of Business plan (Annex J). Tenderers must fill out and submit Financial offer (Annex A) and Viability of Business plan (Annex J) as part of the tender. This means that a tenderer must sign the NDA in order to submit a tender. The tenderer shall fill out Annex H (NDA) and forward it to CPH via EU-Supply. When CPH has received the signed NDA, CPH will forward Financial offer (Annex A) and Viability of Business plan (Annex J) to the tenderer through EU-Supply at the latest four days after CPH has received the signed Annex H (NDA).

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: References on specified services

Description of selection criterion: In order to submit a tender for this lease agreement, it is a minimum requirement that the tenderer has at least five (5) comparable references to food & beverage units in three (3) different airports or other traffic junctions with similar security barriers. The references must concern direct responsibility for day#to#day F&B operations. Units in Copenhagen Airport is allowed as reference. The references must have a contract length of at least two (2) years and relate to at least five (5) different units and at least five (5) different brands. For a reference to be valid it must have been in force within the last three (3) years before the date of the initial tender deadline. The date of provision is calculated from the date of expiry of the reference. Ongoing references are accepted if the reference has been ongoing for a minimum of 2 years. The reference requirement can be fulfilled through references where the tenderer has been a supplier or subcontractor. The decisive factor is that the tenderer has performed the work covered by the reference. Please note that a tenderer

may in its ESPD state only its own references, i.e. for the specific legal entity (e.g. company) in question. This means for example that group companies' references may be considered only if the tenderer relies on the group companies in question in relation to suitability and if separate ESPDs and letters of commitment are submitted for these group companies, see below. As for consortia, the consortium members combined must meet the minimum requirement. As for tenderers relying on the technical and professional suitability of other economic operators, the tenderer and the committed entity combined must meet the minimum requirement.

5.1.10. Award criteria

Criterion:

Type: Price

Name: Financial

Description: Sub-sub-criteria: a) Concession fee (%) (60 %) b) Minimum annual rent (per IDP) (40 %) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

Criterion:

Type: Quality

Name: Quality

Description: Sub-sub-criteria: a) Concept (50%) b) Business plan (50%) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Address of the procurement documents: https://eu.eu-supply.com/app/rfq/rwlenrance_s.asp?PID=451622&TID=200412535&B=

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: https://eu.eu-supply.com/app/rfq/rwlenrance_s.asp?PID=451622&TID=200412535&B=

Languages in which tenders or requests to participate may be submitted: English

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Description of the financial guarantee: No later than two months before the date of commencement, the lessee must provide security in form of a cash deposit or a demand guarantee from a reputable bank in accordance with appendix 5.9.

Deadline for receipt of requests to participate: 20/04/2026 08:00:00 (UTC+00:00) Western European Time, GMT

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, all missing tenderer-related documents may be submitted later.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.16. Further information, mediation and review

Review organisation: Danish Complaints Board for Public Procurement

Information about review deadlines: Under the Danish Act on the Complaints Board for Public Procurement (in Danish, Lov om Klagenævnet for Udbud), which is applicable to tender procedures conducted in accordance with the Concession Directive, cf. § 10 of the Danish announcement no. 1080 of 29 June 2022 regarding the award of concession contracts, the following deadlines apply to the lodging of complaints: 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into a contract (see section 7(2)(1) of the Act). The deadline is calculated from the day after the day when the notice was published. Not later than at the time of lodging a complaint with the Danish Complaints Board for Public Procurement, the complainant must notify the contracting entity in writing that a complaint has been lodged with the Danish Complaints Board for Public Procurement and whether the appeal was lodged during the standstill period, see section 6(4) of the Act. In cases where the complaint was not lodged within the standstill period, the complainant must furthermore indicate whether a suspensory effect of the complaint has been requested, see section 12(1) of the Act.

Organisation providing additional information about the procurement procedure: Københavns Lufthavne A/S

Organisation providing more information on the review procedures: Danish Competition and Consumer Authority

5.1. Lot: LOT-0006

Title: Coffee shop - To go 1100-08085

Description: This lease agreement concerns a coffee shop located in the highest-traffic area of Terminal 2. The lease is further described in the CPH introduction and tender brief.

Internal identifier: 6-5

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 55300000 Restaurant and food-serving services

Additional classification (cpv): 55310000 Restaurant waiter services, 55320000 Meal-serving services, 55322000 Meal-cooking services, 55400000 Beverage-serving services

5.1.2. Place of performance

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

5.1.3. Estimated duration

Start date: 01/07/2027

Duration end date: 30/06/2032

5.1.4. Renewal

Maximum renewals: 1

Other information about renewals: CPH can prolong the lease agreement with up to 12 months.

5.1.5. Value

Estimated value excluding VAT: 167 000 000,00 DKK

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project not financed with EU Funds.

Additional information: To obtain access to CPH passenger forecast, the tenderer must sign a non-disclosure agreement (Annex H) because the information is confidential. The following document contains CPH passenger forecast and is therefore subject to signing of the NDA: Financial offer (Annex A) and Viability of Business plan (Annex J). Tenderers must fill out and submit Financial offer (Annex A) and Viability of Business plan (Annex J) as part of the tender. This means that a tenderer must sign the NDA in order to submit a tender. The tenderer shall fill out Annex H (NDA) and forward it to CPH via EU-Supply. When CPH has received the signed NDA, CPH will forward Financial offer (Annex A) and Viability of Business plan (Annex J) to the tenderer through EU-Supply at the latest four days after CPH has received the signed Annex H (NDA).

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: References on specified services

Description of selection criterion: In order to submit a tender for this lease agreement, it is a minimum requirement that the tenderer has at least five (5) comparable references to food & beverage units in three (3) different airports or other traffic junctions with similar security barriers. The references must concern direct responsibility for day#to#day F&B operations. Units in Copenhagen Airport is allowed as reference. The references must have a contract length of at least two (2) years and relate to at least five (5) different units and at least five (5) different brands. For a reference to be valid it must have been in force within the last three (3) years before the date of the initial tender deadline. The date of provision is calculated from the date of expiry of the reference. Ongoing references are accepted if the reference has been ongoing for a minimum of 2 years. The reference requirement can be fulfilled through references where the tenderer has been a supplier or subcontractor. The decisive factor is that the tenderer has performed the work covered by the reference. Please note that a tenderer may in its ESPD state only its own references, i.e. for the specific legal entity (e.g. company) in question. This means for example that group companies' references may be considered only if the tenderer relies on the group companies in question in relation to suitability and if separate ESPDs and letters of commitment are submitted for these group companies, see below. As for consortia, the consortium members combined must meet the minimum requirement. As for tenderers relying on the technical and professional suitability of other economic operators, the tenderer and the committed entity combined must meet the minimum requirement.

5.1.10. Award criteria**Criterion:**

Type: Price

Name: Financial

Description: Sub-sub-criteria: a) Concession fee (%) (60 %) b) Minimum annual rent (per IDP) (40 %) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

Criterion:

Type: Quality

Name: Quality

Description: Sub-sub-criteria: a) Concept (50%) b) Business plan (50%) Please see the tender conditions section 15 for more details.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 50

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Address of the procurement documents: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: https://eu.eu-supply.com/app/rfq/rwlentrance_s.asp?PID=451622&TID=200412535&B=

Languages in which tenders or requests to participate may be submitted: English

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Description of the financial guarantee: No later than two months before the date of commencement, the lessee must provide security in form of a cash deposit or a demand guarantee from a reputable bank in accordance with appendix 5.9.

Deadline for receipt of requests to participate: 20/04/2026 08:00:00 (UTC+00:00) Western European Time, GMT

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, all missing tenderer-related documents may be submitted later.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.16. Further information, mediation and review

Review organisation: Danish Complaints Board for Public Procurement

Information about review deadlines: Under the Danish Act on the Complaints Board for Public Procurement (in Danish, Lov om Klagenævnet for Udbud), which is applicable to tender procedures conducted in accordance with the Concession Directive, cf. § 10 of the Danish announcement no. 1080 of 29 June 2022 regarding the award of concession contracts, the following deadlines apply to the lodging of complaints: 45 calendar days after the contracting entity has published a notice in the Official Journal of the European Union that the contracting entity has entered into a contract (see section 7(2)(1) of the Act). The deadline is calculated from the day after the day when the notice was published. Not later than at the time of lodging a complaint with the Danish Complaints Board for Public Procurement, the complainant must notify the contracting entity in writing that a complaint has been lodged with the Danish Complaints Board for Public Procurement and whether the appeal was lodged during the standstill period, see section 6(4) of the Act. In cases where the complaint was not lodged within the standstill period, the complainant must furthermore indicate whether a suspensory effect of the complaint has been requested, see section 12(1) of the Act.

Organisation providing additional information about the procurement procedure: Københavns Lufthavne A/S

Organisation providing more information on the review procedures: Danish Competition and Consumer Authority

8. Organisations

8.1. ORG-0001

Official name: Københavns Lufthavne A/S

Registration number: 14707204

Postal address: Lufthavnsboulevarden 6

Town: Kastrup

Postcode: 2770

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

Contact point: Karsten Kristian Keis

Email: karsten.keis@cph.dk

Telephone: +45 31397745

Buyer profile: <https://eu.eu-supply.com/ctm/company/companyinformation/index/564760>

Roles of this organisation:

Buyer

Organisation providing additional information about the procurement procedure

8.1. ORG-0002

Official name: Danish Complaints Board for Public Procurement

Registration number: 37795526

Postal address: Nævnenes Hus, Toldboden 2

Town: Viborg

Postcode: 8800

Country subdivision (NUTS): Vestjylland (DK041)

Country: Denmark

Email: kfu@naevneneshus.dk

Telephone: +45 72405600

Internet address: <https://naevneneshus.dk/start-din-klage/klagenaevnet-for-udbud/>

Roles of this organisation:

Review organisation

8.1. ORG-0003

Official name: Danish Competition and Consumer Authority

Registration number: 10294819

Postal address: Carl Jacobsens Vej 35

Town: Valby

Postcode: 2500

Country subdivision (NUTS): Byen København (DK011)

Country: Denmark

Email: kfst@kfst.dk

Telephone: +45 41715000

Internet address: <https://kfst.dk/>

Roles of this organisation:

Organisation providing more information on the review procedures

8.1. ORG-0004

Official name: Merzell Holding ASA

Registration number: 980921565

Postal address: Askekroken 11

Town: Oslo

Postcode: 0277
Country subdivision (NUTS): Oslo (NO081)
Country: Norway
Contact point: eSender
Email: publication@mercell.com
Telephone: +47 21018800
Fax: +47 21018801
Internet address: <http://mercell.com/>

Roles of this organisation:

TED eSender

Notice information

Notice identifier/version: 78c3ff9a-2c0f-4303-b0ff-1e41451f8f8d - 01
Form type: Competition
Notice type: Contract or concession notice – standard regime
Notice subtype: 19
Notice dispatch date: 09/03/2026 12:52:55 (UTC+00:00) Western European Time, GMT
Notice dispatch date (eSender): 09/03/2026 13:01:18 (UTC+00:00) Western European Time, GMT
Languages in which this notice is officially available: English
Notice publication number: 164640-2026
OJ S issue number: 48/2026
Publication date: 10/03/2026