

314473-2026 - Result

Norway – Business and management consultancy and related services – Framework agreements for consultancy services for management and development of the police, 25/242651

OJ S 88/2026 07/05/2026

Contract or concession award notice – standard regime

Services

1. Buyer

1.1. Buyer

Official name: Politiets fellestjenester

Email: kari.fretheim.pettersen@politiet.no

Legal type of the buyer: Central government authority

Activity of the contracting authority: Public order and safety

2. Procedure

2.1. Procedure

Title: Framework agreements for consultancy services for management and development of the police, 25/242651

Description: Politiets fellestjenester (PFT) shall, on behalf of the police and the Norwegian Police Security Service, enter into framework agreements for consultancy services for the management and development of the police. The framework agreements consist of a total of three sub-contracts. For a more detailed description of the procurement and its content and scope, estimated values, etc., see the tender documentation.

Procedure identifier: f3fb8c65-7cbd-4a78-8dcd-609e5f3bbdc8

Previous notice: 4b302197-985b-41c2-b4a8-9f8890480d51-01

Internal identifier: 25/242651

Type of procedure: Restricted

The procedure is accelerated: no

Main features of the procedure: The procurement will be carried out as a Restricted Tender Contest, see the tender documentation for further information.

2.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79400000 Business and management consultancy and related services

Additional classification (cpv): 73000000 Research and development services and related consultancy services, 73200000 Research and development consultancy services, 75000000 Administration, defence and social security services, 75100000 Administration services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79410000 Business and management consultancy services, 79411000 General management consultancy services, 79411100 Business development consultancy services, 79412000 Financial management consultancy services, 79414000 Human resources management consultancy services, 79420000 Management-related services

2.1.2. Place of performance

Country: Norway

Anywhere in the given country

Additional information: See the tender documentation.

2.1.3. Value

Estimated value excluding VAT: 234 000 000,00 NOK

2.1.4. General information

Additional information: The qualification requirements in this competition are completely stated in the tender documentation. The following qualification requirements are used: - Qualification requirements: Tenderers shall be registered in a company register, professional register or a commerce register in the country where the tenderer is established. Documentation requirement: • Norwegian companies: Company Registration Certificate. • Foreign companies: Verification that the tenderer is registered in a company register, professional register or a commerce register in the country where the tenderer is established. Qualification requirement: Tenderers must have sufficient economic and financial capacity to fulfil the contract. Creditworthiness with no requirement for collateral will be sufficient to meet the requirement. Documentation requirement: - A credit rating based on the most recent financial figures. The rating shall be carried out by a credit rating company with licence to conduct this service. The contracting authority will, if needed, obtain a credit rating, from a credit information company with a licence to conduct this service, as an addition to the documentation delivered in the tender. If a tenderer has a justifiable reason for not submitting the documentation required by the contracting authority, he can document his economic and financial capacity by presenting any other document that the Contracting Authority deems appropriate. Qualification requirement/selection criteria: Tenderers shall have experience from comparable contracts. Documentation requirement: Description of up to five of the tenderer's most comparable contracts in the last 3 years, see the detailed description in the Competition Rules, point 6.2.4. Qualification requirement: Tenderers shall have a good and well-functioning quality assurance and management system for the services that shall be provided. Documentation requirement: Tenderers shall submit documentation of their quality assurance and management system. The following documentation will be accepted: Certificate for the company's quality assurance /management system issued by independent bodies that confirm that the tenderer fulfils quality assurance standards in accordance with ISO 9001 or equivalent, Or A description of the tenderer's quality assurance and management system, which highlights how the tenderer works to safeguard quality in their processes. The description must as a minimum cover the company's procedures/routines for: - handling deviations and claims, and - any certification of sub-suppliers. Qualification requirement: Tenderers shall have an environmental management system. Documentation requirement: Tenderers shall submit documentation of their environmental management system. The following documentation will be accepted: • Valid certificates/certificates issued by an independent body (eks. ISO 14001, EMAS, Miljøfyrtårn or equivalent), or • A description of the tenderer's own environmental management system. The description shall as a minimum cover the tenderer's environmental goals and environment policy. In addition tenderers shall submit: Tax certificate (Norwegian tenderers) and self-declaration form, see the tender documentation.

Legal basis:

Directive 2014/24/EU

5. Lot

5.1. Lot: LOT-0001

Title: Consultancy services for management and development of the police: Sub-area 1 Strategy, financial and performance management.

Description: Politiets fellestjenester (PFT) shall enter into framework agreements for consultancy services on behalf of the police and the Norwegian Police Security Service. The framework agreement consists of a total of three sub-contracts. See the tender documentation for further details on the procurement.

Internal identifier: 1-0

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79400000 Business and management consultancy and related services

Additional classification (cpv): 73000000 Research and development services and related consultancy services, 73200000 Research and development consultancy services, 75000000 Administration, defence and social security services, 75100000 Administration services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79410000 Business and management consultancy services, 79411000 General management consultancy services, 79411100 Business development consultancy services, 79412000 Financial management consultancy services, 79414000 Human resources management consultancy services, 79420000 Management-related services

5.1.2. Place of performance

Country: Norway

Anywhere in the given country

Additional information: See the tender documentation for further details.

5.1.3. Estimated duration

Duration: 2 Years

5.1.4. Renewal

Maximum renewals: 2

Other information about renewals: The contract will be valid for 2 years, with an option for a further 2+2 years.

5.1.5. Value

Estimated value excluding VAT: 36 000 000,00 NOK

5.1.6. General information

Procurement Project not financed with EU Funds.

The procurement is covered by the Government Procurement Agreement (GPA): yes

5.1.10. Award criteria

Criterion:

Type: Quality

Name: Quality

Description: In the evaluation of the award criteria quality, the contracting authority will evaluate the following sub-criteria with the following weighting: • Offered resources (40%) Emphasis will be placed on competence and experience within disciplines and competence areas listed under each sub-area in Annex 1 General Description point 5 on the offered consultants, cf. requirement 6 in Annex 1 General Description. The tenders will be evaluated in accordance with a point scale from 0 to 10, with 10 being the best. The tenderer who, according to the contracting authority's purchasing discretion, has answered the requirement best, achieves 10 points. Others will get points based on relative deviations to the best. The tenderer's points will be multiplied by the current weights. The following elements will be

emphasised in the assessment: Good breadth in disciplines and competence areas. Relevant experience from the public sector. Relevant experience from the justice and stand-by sector. • Assignment comprehension (40%) Emphasis will be put on the tenderer's understanding of the Customer's need for the lot that the tender is submitted for, cf. requirement 7 in Annex 1 General Description. The tenders will be evaluated in accordance with a point scale from 0 to 10, with 10 being the best. The tenderer who, according to the contracting authority's purchasing discretion, has answered the requirement best, achieves 10 points. Others will get points based on relative deviations to the best. The tenderer's points will be multiplied by the current weights. • Measures, methods or routines to ensure sharing knowledge and transfer of competence (20%) Emphasis will be put on the tenderer's measures, methods or routines for ensuring the sharing of knowledge and competence transfer to the Contracting Authority, cf. requirement 8 in Annex 1 General Description. The tenders will be evaluated in accordance with a point scale from 0 to 10, with 10 being the best. The tenderer who, according to the contracting authority's purchasing discretion, has answered the requirement best, achieves 10 points. Others will get points based on relative deviations to the best. The tenderer's points will be multiplied by the current weights.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 70

Criterion:

Type: Price

Name: Price

Description: The price will be evaluated based on the stated hourly rates in Annex 5 Total Price and Price Terms. The hourly rates will be weighted as follows in the evaluation: o Partner: 10% o Senior Consultant: 50% o Consultant: 40% Weighting is only used for evaluation purposes. The price evaluation will occur according to the relative method, where the lowest price will get 10 points.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 30

5.1.15. Techniques

Framework agreement:

Framework agreement, partly without reopening and partly with reopening of competition

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Oslo tingrett

Information about review deadlines: See the tender documentation for further information.

Organisation providing more information on the review procedures: Politiets fellestjenester

5.1. Lot: LOT-0002

Title: Consultancy services for management and development of the police: Sub-area 2 Analysis, review and quality assurance.

Description: See the tender documentation

Internal identifier: 2-4

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79400000 Business and management consultancy and related services

Additional classification (cpv): 73000000 Research and development services and related consultancy services, 73200000 Research and development consultancy services, 75000000 Administration, defence and social security services, 75100000 Administration services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79410000 Business and management consultancy services, 79411000 General management consultancy services, 79411100 Business development consultancy services, 79412000 Financial management consultancy services, 79414000 Human resources management consultancy services, 79420000 Management-related services

5.1.2. Place of performance

Country: Norway
Anywhere in the given country

5.1.5. Value

Estimated value excluding VAT: 63 000 000,00 NOK

5.1.6. General information

Procurement Project not financed with EU Funds.
The procurement is covered by the Government Procurement Agreement (GPA): yes

5.1.10. Award criteria

Criterion:

Type: Quality
Name: Quality
Description: See the tender documentation
Category of award weight criterion: Weight (percentage, exact)
Award criterion number: 70

Criterion:

Type: Price
Name: Price
Description: See the tender documentation.
Category of award weight criterion: Weight (percentage, exact)
Award criterion number: 30

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Oslo tingrett
Information about review deadlines: See the tender documentation
Organisation signing the contract: Politiets fellestjenester

5.1. Lot: LOT-0003

Title: Consultancy services for management and development of the police: Sub-area 3
Organisation and performance management.
Description: See the tender documentation
Internal identifier: 3-5

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79400000 Business and management consultancy and related services

Additional classification (cpv): 73000000 Research and development services and related consultancy services, 73200000 Research and development consultancy services, 75000000 Administration, defence and social security services, 75100000 Administration services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79410000 Business and management consultancy services, 79411000 General management consultancy services, 79411100 Business development consultancy services, 79412000 Financial management consultancy services, 79414000 Human resources management consultancy services, 79420000 Management-related services

5.1.2. Place of performance

Country: Norway

Anywhere in the given country

5.1.5. Value

Estimated value excluding VAT: 135 000 000,00 NOK

5.1.6. General information

Procurement Project not financed with EU Funds.

The procurement is covered by the Government Procurement Agreement (GPA): yes

5.1.10. Award criteria

Criterion:

Type: Quality

Name: Quality

Description: See the tender documentation

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 70

Criterion:

Type: Price

Name: Price

Description: See the tender documentation

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 30

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Oslo tingrett

Information about review deadlines: See the tender documentation

Organisation signing the contract: Politiets fellestjenester

6. Results

Maximum value of the framework agreements in this notice: 234 000 000,00 NOK

Approximate value of the framework agreements

:

234 000 000,00

NOK

6.1. Result lot identifier: LOT-0001

Winner selection status: At least one winner was chosen.

Framework agreement:

Maximum value of the framework agreement: 36 000 000,00 NOK

Re-estimated value of the framework agreement: 36 000 000,00 NOK

6.1.2. Information about winners

Winner:

Official name: EY

Tender:

Tender identifier: Konsulenttenester til styring og utvikling av politiet: Delområde 1 Strategi, økonomi- og virksomhetsstyring - EY

Identifier of lot or group of lots: LOT-0001

Subcontracting: Yes

Subcontracting value is known: no

Subcontracting percentage is known: no

Description: Any use of certified sub-suppliers will be contingent on the need in each call-off.

Contract information:

Identifier of the contract: Konsulenttenester til styring og utvikling av politiet: Delområde 1 Strategi, økonomi- og virksomhetsstyring - EY

Date of the conclusion of the contract: 20/03/2026

Winner:

Official name: PricewaterhouseCoopers AS (PwC)

Tender:

Tender identifier: Konsulenttenester til styring og utvikling av politiet: Delområde 1 Strategi, økonomi- og virksomhetsstyring - PricewaterhouseCoopers AS (PwC)

Identifier of lot or group of lots: LOT-0001

Subcontracting: Yes

Subcontracting value is known: no

Subcontracting percentage is known: no

Description: Any use of certified sub-suppliers will be contingent on the need in each call-off.

Contract information:

Identifier of the contract: Konsulenttenester til styring og utvikling av politiet: Delområde 1 Strategi, økonomi- og virksomhetsstyring - PricewaterhouseCoopers AS (PwC)

Date of the conclusion of the contract: 20/03/2026

Winner:

Official name: Deloitte AS (HB)

Tender:

Tender identifier: Konsulenttenester til styring og utvikling av politiet: Delområde 1 Strategi, økonomi- og virksomhetsstyring - Deloitte AS (HB)

Identifier of lot or group of lots: LOT-0001

Subcontracting: Yes

Subcontracting value is known: no

Subcontracting percentage is known: no

Description: Any use of certified sub-suppliers will be contingent on the need in each call-off.

Contract information:

Identifier of the contract: Konsulenttenester til styring og utvikling av politiet: Delområde 1
Strategi, økonomi- og virksomhetsstyring - Deloitte AS (HB)
Date of the conclusion of the contract: 20/03/2026

6.1.4. Statistical information

Received tenders or requests to participate:

Type of received submissions: Requests to participate
Number of tenders or requests to participate received: 17
Type of received submissions: Tenders
Number of tenders or requests to participate received: 11

6.1. Result lot identifier: LOT-0002

Winner selection status: At least one winner was chosen.

Framework agreement:

Maximum value of the framework agreement: 63 000 000,00 NOK
Re-estimated value of the framework agreement: 63 000 000,00 NOK

6.1.2. Information about winners

Winner:

Official name: Menon Economics AS

Tender:

Tender identifier: 1 Menon Economics AS
Identifier of lot or group of lots: LOT-0002
Value of the tender: 63 000 000,00 NOK
Subcontracting: Not yet known

Contract information:

Identifier of the contract: 1 Menon Economics AS
Date on which the winner was chosen: 20/03/2026
Date of the conclusion of the contract: 20/03/2026
Organisation signing the contract: Politiets fellestjenester

Winner:

Official name: Oslo Economics

Tender:

Tender identifier: 3 Oslo Economics
Identifier of lot or group of lots: LOT-0002
Value of the tender: 63 000 000,00 NOK
Subcontracting: Not yet known

Contract information:

Identifier of the contract: 2 Oslo Economics
Date of the conclusion of the contract: 20/03/2026
Organisation signing the contract: Politiets fellestjenester

Winner:

Official name: PricewaterhouseCoopers AS (PwC)

Tender:

Tender identifier: 2 PricewaterhouseCoopers AS (PwC)
Identifier of lot or group of lots: LOT-0002
Value of the tender: 63 000 000,00 NOK
Subcontracting: Not yet known

Contract information:

Identifier of the contract: 3 PricewaterhouseCoopers AS (PwC)
Date of the conclusion of the contract: 20/03/2026

Organisation signing the contract: Politiets fellestjenester

6.1.4. Statistical information

Received tenders or requests to participate:

Type of received submissions: Tenders

Number of tenders or requests to participate received: 5

6.1. Result lot identifier: LOT-0003

Winner selection status: At least one winner was chosen.

Framework agreement:

Maximum value of the framework agreement: 13 500 000,00 NOK

Re-estimated value of the framework agreement: 135 000 000,00 NOK

6.1.2. Information about winners

Winner:

Official name: Capgemini Norge AS

Tender:

Tender identifier: Konsulentttjenester til styring og utvikling av politiet: Delområde 3

Organisasjons- og virksomhetsstyring - Capgemini Norge AS

Identifier of lot or group of lots: LOT-0003

Subcontracting: Not yet known

Contract information:

Identifier of the contract: Konsulentttjenester til styring og utvikling av politiet: Delområde 3

Organisasjons- og virksomhetsstyring - Capgemini Norge AS

Date of the conclusion of the contract: 20/03/2026

Organisation signing the contract: Politiets fellestjenester

Winner:

Official name: Halogen AS

Tender:

Tender identifier: Konsulentttjenester til styring og utvikling av politiet: Delområde 3

Organisasjons- og virksomhetsstyring - Halogen AS

Identifier of lot or group of lots: LOT-0003

Subcontracting: Not yet known

Contract information:

Identifier of the contract: Konsulentttjenester til styring og utvikling av politiet: Delområde 3

Organisasjons- og virksomhetsstyring - Halogen AS

Date of the conclusion of the contract: 20/03/2026

Organisation signing the contract: Politiets fellestjenester

Winner:

Official name: PricewaterhouseCoopers AS (PwC)

Tender:

Tender identifier: Konsulentttjenester til styring og utvikling av politiet: Delområde 3

Organisasjons- og virksomhetsstyring - PricewaterhouseCoopers AS (PwC)

Identifier of lot or group of lots: LOT-0003

Subcontracting: Not yet known

Contract information:

Identifier of the contract: Konsulentttjenester til styring og utvikling av politiet: Delområde 3

Organisasjons- og virksomhetsstyring - PricewaterhouseCoopers AS (PwC)

Date of the conclusion of the contract: 20/03/2026

Organisation signing the contract: Politiets fellestjenester

6.1.4. Statistical information

Received tenders or requests to participate:

Type of received submissions: Tenders

Number of tenders or requests to participate received: 6

8. Organisations

8.1. ORG-0001

Official name: Politiets fellestjenester

Registration number: 974761157

Department: Politiets fellestjenester

Postal address: Fridtjof Nansens vei 14

Town: OSLO

Postcode: 0369

Country subdivision (NUTS): Extra-Regio NUTS 3 (NOZZZ)

Country: Norway

Contact point: Kari Fretheim Pettersen

Email: kari.fretheim.pettersen@politiet.no

Telephone: +47 61318000

Internet address: <http://www.politiet.no>

Buyer profile: <https://eu.eu-supply.com/ctm/company/companyinformation/index/289530>

Roles of this organisation:

Buyer

Organisation providing more information on the review procedures

Organisation signing the contract

8.1. ORG-0002

Official name: Oslo tingrett

Registration number: 926 725 939

Postal address: Postboks 2106 Vika

Town: OSLO

Postcode: 0125

Country subdivision (NUTS): Extra-Regio NUTS 3 (NOZZZ)

Country: Norway

Email: oslo.tingrett@domstol.no

Telephone: +47 22035200

Internet address: <https://www.domstol.no/>

Roles of this organisation:

Review organisation

8.1. ORG-0003

Official name: EY

Size of the economic operator: Medium

Registration number: 976389387

Postal address: Stortorvet 7

Town: Oslo

Postcode: 0155

Country subdivision (NUTS): Oslo (NO081)

Country: Norway

Email: elisabeth.hegglov@no.ey.com

Telephone: +47 24002400

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0001

The winner is listed on a regulated market

8.1. ORG-0004

Official name: PricewaterhouseCoopers AS (PwC)

Size of the economic operator: Medium

Registration number: 987009713

Postal address: Postboks 748 Sentrum

Town: Oslo

Postcode: 0106

Country subdivision (NUTS): Oslo (NO081)

Country: Norway

Email: caroline.odegaard@pwc.com

Telephone: +47 95260000

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0001, LOT-0002, LOT-0003

The winner is listed on a regulated market

8.1. ORG-0005

Official name: Deloitte AS (HB)

Size of the economic operator: Medium

Registration number: 980211282

Postal address: Dronning Eufemias gate 14

Town: Oslo

Postcode: 0191

Country subdivision (NUTS): Oslo (NO081)

Country: Norway

Email: noanbud@deloitte.no

Telephone: +47 23279000

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0001

The winner is listed on a regulated market

8.1. ORG-0006

Official name: Menon Economics AS

Size of the economic operator: Micro, small, or medium

Registration number: 977 213 193

Postal address: Sørkedalsveien 10B

Town: Oslo

Postcode: 0369

Country subdivision (NUTS): Oslo (NO081)

Country: Norway

Email: hebe@menon.no

Telephone: +47 90990102

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0002
The winner is listed on a regulated market

8.1. ORG-0007

Official name: Oslo Economics
Size of the economic operator: Micro, small, or medium
Registration number: 993924741
Postal address: Klingenberggata 7A
Town: Oslo
Postcode: 0161
Country subdivision (NUTS): Oslo (NO081)
Country: Norway
Email: marit.svensgaard@osloeconomics.no
Telephone: +47 98263985

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0002
The winner is listed on a regulated market

8.1. ORG-0008

Official name: Capgemini Norge AS
Size of the economic operator: Micro, small, or medium
Registration number: 943574537
Postal address: Karenlyst Alle 20
Town: Oslo
Postcode: 0278
Country subdivision (NUTS): Oslo (NO081)
Country: Norway
Email: agnes-yvonne.lading@capgemini.com
Telephone: +47 47657133

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0003
The winner is listed on a regulated market

8.1. ORG-0009

Official name: Halogen AS
Size of the economic operator: Micro, small, or medium
Registration number: 985041954
Postal address: Nedre Slottsgate 15
Town: Oslo
Postcode: 0157
Country subdivision (NUTS): Oslo (NO081)
Country: Norway
Email: cs@halogen.no
Telephone: +47 90511905

Roles of this organisation:

Tenderer

Winner of these lots: LOT-0003
The winner is listed on a regulated market

Notice information

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