

477543-2026 - Competition

Germany – Business services: law, marketing, consulting, recruitment, printing and security – 10007989-Contract management to strengthen institutional and financial resilience of afro-feminist civil society organisations

OJ S 131/2026 10/07/2026

Contract or concession notice – standard regime

Services

1. Buyer

1.1. Buyer

Official name: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

Email: marion.chevalier@giz.de

Legal type of the buyer: Public undertaking, controlled by a central government authority

Activity of the contracting authority: General public services

2. Procedure

2.1. Procedure

Title: 10007989-Contract management to strengthen institutional and financial resilience of afro-feminist civil society organisations

Description: Many African countries are making tangible progress on gender equality and social participation. Nevertheless, deeply rooted inequalities persist, embedded in historical power relations and current social structures. People who are marginalised due to their gender, identity or other characteristics are particularly affected. Achieving sustainable change therefore requires strong civil society organisations that advocate for vulnerable groups, expose injustices and help make political and social processes more inclusive. To fulfil this role effectively, these actors need targeted, needs-based support - organisational, technical and through stronger networks. The Society. Equality. Africa - The Transformation (SEA-T) programme addresses this need. Its objective is to enable local and regional civil society actors in Africa to measurably improve social justice and participation. It focuses on organisations that are embedded in their contexts, understand community needs and drive practical solutions. The approach combines support, knowledge generation and networking to achieve impact at organisational, network and public discourse levels. A core element is needs-based support. Civil society organisations receive tailored assistance to pursue their goals independently and effectively. This includes strengthening management and advocacy capacities, improving internal processes and tools for monitoring results, and maintaining flexibility to respond to dynamic contexts. Support follows the principle of ownership: local perspectives and priorities set the direction; partnerships are designed on an equal footing and build on the engagement and expertise of civil society. A second focus is on evidence and knowledge. Together with partner organisations, the programme develops studies, analyses and datasets that provide a solid scientific basis for advocacy. This enables actors to argue their case more convincingly in policy dialogues - for example on closing the gender data gap, advancing inclusion or improving mechanisms for participation. Systematically prepared evidence also strengthens the legitimacy of civil society demands vis-à-vis state and non-state decision-makers. Third, the programme fosters networking. Organisations are supported to collaborate more closely, exchange tried-and-tested approaches and scale them across regions. Peer-to-peer learning, thematic communities of practice and regional exchange

formats facilitate the spread of proven methods - such as inclusive programming, participatory formats and evidence-based advocacy. Stronger cooperation creates alliances that channel local experience into regional debates and amplify common positions. In a newly added output, the programme prioritises strengthening the long-term structural resilience of civil society in Africa in an increasingly restrictive and regressive civic space. Fourth, the programme strengthens civil society actors by building institutional and financial resilience through a Participatory Grant Council (PGC), where regional feminist representatives and GIZ jointly set priorities and funding criteria. Via the PGC, funds and accompanying measures are allocated to feminist organizations and collectives for reserves, core funding, income diversification, organizational development, and sustainable financial and governance structures, enabling partners to continue their work under challenging political and financial conditions. Additionally, the programme will support three participatory, regionally developed models for sustainable Afro-feminist mobilization to enhance long-term coordination, shared political visions, and practical instruments for collective responses to backlash, shrinking civic space, and regressive change. The focus is on strategies for organisational, financial and political sustainability of movements and organisations. This includes measures to reinforce internal governance and accountability, inclusive and values-based leadership, security and protection mechanisms (including digital, legal and physical safety), as well as collective care and wellbeing practices that prevent burnout and sustain engagement. This integrated approach of needs-based strengthening, evidence-driven advocacy, strategic networking and resilience-building aims to sustainably increase African civil society's capacity to act.

Procedure identifier: 0280917d-a6e5-4ce6-a8db-4f9f54805449

Internal identifier: 10007989

Type of procedure: Negotiated with prior publication of a call for competition / competitive with negotiation

The procedure is accelerated: no

2.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79000000 Business services: law, marketing, consulting, recruitment, printing and security

Additional classification (cpv): 79994000 Contract administration services

2.1.2. Place of performance

Country subdivision (NUTS): Main-Taunus-Kreis (DE71A)

Country: Germany

Additional information: Please see the tender documents, especially the terms of reference

2.1.4. General information

Additional information: #Bekanntmachungs-ID: CXTRY6YT1LPFGZ0# All communication takes place in English via communication tool in the project area of the procurement portal.

Legal basis:

Directive 2014/24/EU

vgv -

2.1.6. Grounds for exclusion

Sources of grounds for exclusion: Notice

Breaching of obligations set under purely national exclusion grounds: In accordance with §§ 123,124 GWB, § 22 LkSG

Participation in a criminal organisation:

Terrorist offences or offences linked to terrorist activities:

Money laundering or terrorist financing:
Fraud:
Corruption:
Child labour and including other forms of trafficking in human beings:
Breaching obligation relating to payment of taxes:
Breaching obligation relating to payment of social security contributions:
Breaching of obligations in the fields of environmental law:
Breaching of obligations in the fields of social law:
Breaching of obligations in the fields of labour law:
Insolvency:
Assets being administered by liquidator:
Business activities are suspended:
Analogous situation like bankruptcy, insolvency or arrangement with creditors under national law:
Grave professional misconduct:
Agreements with other economic operators aimed at distorting competition:
Conflict of interest due to its participation in the procurement procedure:
Direct or indirect involvement in the preparation of this procurement procedure:
Early termination, damages, or other comparable sanctions:
Misrepresentation, withheld information, unable to provide required documents or obtained confidential information of this procedure:

5. Lot

5.1. Lot: LOT-0001

Title: 10007989-Contract management to strengthen institutional and financial resilience of afro-feminist civil society organisations

Description: The overall objective of this assignment is to improve the long-term structural resilience of selected civil society actors with a particular focus on institutional and financial resilience. Institutional resilience is defined as an organisation's ability to remain operational amid political, financial or security-related changes. Illustrative improvements include clearer roles and responsibilities, improved internal processes, effective and sustainable leadership and succession planning, and updated policies for security, safeguarding and data protection grounded in context-specific risk assessments and realistic resource envelopes. Organisations strengthen administrative, financial and monitoring and evaluation systems, adopt appropriate digital tools, secure their communications and invest in staff training and capacity development that reflect fluctuating resources and long-term sustainability. Protection and security are enhanced through systematic risk analyses, security plans and digital, legal and physical protection mechanisms. Financial resilience refers to the stability and diversification of income sources. Organisations identify and develop new fundraising channels and strategies such as local donations, membership contributions, social enterprise models, regenerative and gender-lens investment, access to feminist philanthropic resources and partnerships with private actors. They build financial stability by establishing or increasing reserve funds and by improving access to multi-year and flexible funding. Financial management is strengthened through robust policies, budgeting and accounting systems as well as compliance and accountability mechanisms. The assignment is one mechanism of the programme to create conditions that enable organisations not only to respond to crises but to address them proactively, thereby countering regressive forces that undermine diversity, equality and human rights. To this end a Participatory Grant Council (PGC) composed of representatives of regional feminist organisations and GIZ will select 30 proposals centered on strengthening the

institutional and financial sustainability of organisations and collectives. The selected organisations will then receive local subsidies and additional capacity development support to progressively build the commercial, administrative and legal capacities needed to manage future financing arrangements independently. Therefore, the first package of the requested services is to provide hands-on advice to the selected grantees on the implementation of the Local Subsidies in line with GIZ requirements, the second one is tailored external capacity development delivered by local service providers in areas identified through the selected proposals and organisational and capacity assessments. The contractor operationalises this approach through two work packages. In Work Package 1, the contractor conducts commercial and legal eligibility checks (KEP) for organisations selected to receive Local Subsidies, then contracts and manages 30 Local Subsidies in line with GIZ regulations and templates. The contractor disburses funds, advises recipients, manages and controls the proper use of funds, maintaining separate accounting and full documentation, preparing advances, settlements and disbursement requests. Continuous administrative and financial advice and monitoring are provided throughout, and all Local Subsidies are closed and settled in December. The learnings will be provided shared final learning event thereafter. In Work Package 2, the contractor conducts organisational and capacity assessments and then develops and manages contracts with local service providers (in the countries of the selected organisations) to deliver tailored capacity development to improve institutional and financial capacities in addition to the local subsidies. As a final step, the contractor must perform a final assessment to demonstrate measurable improvement in at least one of the two resilience dimensions - institutional or financial. General implementation measures include providing an implementation roadmap, holding an inception meeting, ensuring continuous coordination and communication with GIZ and partner organisations, and delivering an implementation report with a debriefing. All processes, contracting, disbursement, accounting and reporting comply with GIZ regulations for Local Subsidies and the principles of proper accounting, safeguarding, data protection and duty of care.

Internal identifier: 10007989

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79000000 Business services: law, marketing, consulting, recruitment, printing and security

Additional classification (cpv): 79994000 Contract administration services

Options:

Description of the options: GIZ may optionally commission contract amendments and/or increases based on the criteria in the tender documents to the successful bidder of this tender. For details, please see the terms of reference.

5.1.2. Place of performance

Country subdivision (NUTS): Main-Taunus-Kreis (DE71A)

Country: Germany

Additional information: Please see the tender documents, especially the terms of reference

5.1.3. Estimated duration

Duration: 16 Months

5.1.4. Renewal

Maximum renewals: 2

Other information about renewals: GIZ may optionally commission contract amendments and /or increases based on the criteria in the tender documents to the successful bidder of this tender. For details, please see the terms of reference.

5.1.6. General information

Reserved participation:

Participation is not reserved.

The names and professional qualifications of the staff assigned to perform the contract must be given: Not required

Procurement Project not financed with EU Funds.

The procurement is covered by the Government Procurement Agreement (GPA): yes

This procurement is also suitable for small and medium-sized enterprises (SMEs): yes

Additional information: #Besonders auch geeignet für:selbst#, #Besonders auch geeignet für: other-sme#

5.1.7. Strategic procurement

Aim of strategic procurement: Reduction of environmental impacts

Description: see tender documents

Aim of strategic procurement: Fulfilment of social objectives

Description: see tender documents

Approach to reducing environmental impacts: The protection and restoration of biodiversity and ecosystems, The transition to a circular economy, Climate change adaptation, Climate change mitigation, Pollution prevention and control, The sustainable use and protection of water and marine resources

Social objective promoted: Ethnic equality, Gender equality, Human rights due diligence in global supply chains, Employment opportunities for the long-term unemployed, disadvantaged and/or for persons with disabilities, Fair working conditions, Other

5.1.9. Selection criteria

Sources of selection criteria: Notice

Criterion: Other economic or financial requirements

Description of selection criterion: EN-A1: Principles for the execution of orders (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): The eligibility criteria are not from the same category as stipulated above, as there is no suitable category. 1. Self-declaration: name of company and address, tax ID, registration and commercial register number or equivalent register in accordance with the legal provisions of the country of origin. 2. No grounds for exclusion pursuant to § 123, § 124 GWB, § 22 LkSG, EU-Russia sanctions 3. Declaration of bidding consortium and/or declaration of subcontractors (if applicable)

Criterion: Other economic or financial requirements

Description of selection criterion: EN-A2: Conditions for the reduction of candidates (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): If we receive more than 5 requests to participate, we will make a selection on the basis of the criteria laid out in the procurement documents and invite tenders only from the 5 candidates with the highest scores. We reserve the right to cancel the procurement procedure if we receive fewer than 2 requests to participate. Weighted criteria for the selection of candidates: 1. Technical experience (50%) (i) Gender Equality and Human Rights (10%) (ii) International Development Financing (10%) (iii) Contract Management (10%) (iv) Finance and Accounting (10%) (v) Strategic Capacity and Organisational Development (10%) 2. Regional experience in Africa (30%) 3. Experience of development projects (at least 50% ODA-financed) (20%)

Criterion: References on specified services

Description of selection criterion: EN-B1: Technical and professional ability (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): 1. The technical assessment is only based on reference projects with a minimum commission value of EUR 1,000,000.00 (net). 2. At least 3 reference projects in the technical field contract/grant management for civil society support and at least 3 reference projects in Africa in the last 36 months

Criterion: Average yearly turnover

Description of selection criterion: EN-C1: Economic and financial standing (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): Average annual turnover for the last three years (last-but-four financial year can be included in case of tenders held within 6 months of end of last financial year), at least: EUR 2,000,000.00 (net).

Criterion: Other economic or financial requirements

Description of selection criterion: EN-C2: Economic and financial standing (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): Average number of employees and managers in the last three calendar years, at least 15 persons.

Criterion: References on specified services

Description of selection criterion: Assessment of technical eligibility / weighted criteria for the selection of candidates - Weighted criteria for the selection of candidates: 1. Technical experience (XX%) 2. Regional experience (XX%) 3. Experience of development projects (at least 50% ODA-financed) (XX%)

The criteria will be used to select the candidates to be invited for the second stage of the procedure

Weight (percentage, exact): 100,00

Information about the second stage of a two-stage procedure:

Minimum number of candidates to be invited for the second stage of the procedure: 3

Maximum number of candidates to be invited for the second stage of the procedure: 5

The procedure will take place in successive stages. At each stage, some participants may be eliminated

The buyer reserves the right to award the contract on the basis of the initial tenders without any further negotiations

5.1.11. Procurement documents

Languages in which the procurement documents are officially available: English

Deadline for requesting additional information: 03/08/2026 23:59:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Address of the procurement documents: <https://ausschreibungen.giz.de/Satellite/notice/CXTRY6YT1LPFGZ0/documents>

Ad hoc communication channel:

URL: <https://ausschreibungen.giz.de/Satellite/notice/CXTRY6YT1LPFGZ0>

5.1.12. Terms of procurement

Terms of the procedure:

Estimated date of dispatch of the invitations to submit tenders: 27/08/2026

Terms of submission:

Electronic submission: Required

Address for submission: <https://ausschreibungen.giz.de/Satellite/notice/CXTRY6YT1LPFGZ0>

Languages in which tenders or requests to participate may be submitted: English

Electronic catalogue: Not allowed

Variants: Not allowed

Tenderers may submit more than one tender: Not allowed

Deadline for receipt of requests to participate: 11/08/2026 12:00:00 (UTC+02:00) Eastern European Time, Central European Summer Time

Information that can be supplemented after the submission deadline:

At the discretion of the buyer, some missing tenderer-related documents may be submitted later.

Additional information: GIZ asks the applicant or bidder to submit, complete or correct documents, within the framework laid down by law.

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Conditions relating to the performance of the contract: The execution conditions result from the information given in the contract notice and the tender documents.

Electronic invoicing: Required

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.15. Techniques

Framework agreement:

No framework agreement

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Vergabekammern des Bundes

Information about review deadlines: According to Article 160, Section 3 of the German Act Against Restraint of Competition (GWB), application for review is not permissible insofar as 1. the applicant has identified the claimed infringement of the procurement rules before submitting the application for review and has not submitted a complaint to the contracting authority within a period of 10 calendar days; the expiry of the period pursuant to Article 134, Section 2 remains unaffected, 2. complaints of infringements of procurement rules that are evident in the tender notice are not submitted to the contracting authority at the latest by the expiry of the deadline for the application or by the deadline for the submission of bids, specified in the tender notice. 3. complaints of infringements of procurement rules that first become evident in the tender documents are not submitted to the contracting authority at the latest by the expiry of the deadline for application or by the deadline for the submission of bids, 4. more than 15 calendar days have expired since receipt of notification from the contracting authority that it is unwilling to redress the complaint. Sentence 1 does not apply in the case of an application to determine the invalidity of the contract in accordance with Article 135, Section 1 (2). Article 134, Section 1, Sentence 2 remains unaffected.

Organisation providing additional information about the procurement procedure: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

Organisation receiving requests to participate: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

8. Organisations

8.1. ORG-0001

Official name: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH
Registration number: 993-80072-52
Postal address: Dag-Hammarskjöld-Weg 1 - 5
Town: Eschborn
Postcode: 65760
Country subdivision (NUTS): Main-Taunus-Kreis (DE71A)
Country: Germany
Email: marion.chevalier@giz.de
Telephone: +49 6196794017
Fax: +49 61967911154017
Internet address: <https://www.giz.de>

Roles of this organisation:

Buyer

Organisation providing additional information about the procurement procedure

Organisation receiving requests to participate

8.1. ORG-0002

Official name: Vergabekammern des Bundes
Registration number: 022894990
Postal address: Kaiser-Friedrich-Straße 16
Town: Bonn
Postcode: 53113
Country subdivision (NUTS): Bonn, Kreisfreie Stadt (DEA22)
Country: Germany
Email: vk@bundeskartellamt.bund.de
Telephone: +49 2289499-0
Fax: +49 2289499-163
Internet address: <https://www.bundeskartellamt.de>

Roles of this organisation:

Review organisation

8.1. ORG-0003

Official name: Datenservice Öffentlicher Einkauf (in Verantwortung des Beschaffungsamts des BMI)
Registration number: 0204:994-DOEVD-83
Town: Bonn
Postcode: 53119
Country subdivision (NUTS): Bonn, Kreisfreie Stadt (DEA22)
Country: Germany
Email: noreply.esender_hub@bescha.bund.de
Telephone: +49228996100

Roles of this organisation:

TED eSender

Notice information

Notice identifier/version: 469ad52e-0805-4ced-ba2c-3f9d258d5b63 - 01

Form type: Competition

Notice type: Contract or concession notice – standard regime

Notice subtype: 16

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