

511326-2026 - Competition

Belgium, Czechia – Business services: law, marketing, consulting, recruitment, printing and security – FWC Legal and management support on the implementation of components of the European Space Programme

OJ S 140/2026 23/07/2026

**Contract or concession notice – standard regime
Services**

1. Buyer

1.1. Buyer

Official name: European Commission, DG DEFIS - Defence Industry and Space

Email: defis-gp2-call-for-tenders@ec.europa.eu

Legal type of the buyer: EU institution, body or agency

Activity of the contracting authority: General public services

1.1. Buyer

Official name: European Union Agency for the Space Programme

Email: defis-gp2-call-for-tenders@ec.europa.eu

Legal type of the buyer: EU institution, body or agency

Activity of the contracting authority: General public services

2. Procedure

2.1. Procedure

Title: FWC Legal and management support on the implementation of components of the European Space Programme

Description: Legal and management support on the implementation of components of the European Space Programme Expected outcome: selecting a set of companies able to provide ad hoc support on various programmatic, managerial and legal aspects on IRIS², Space Traffic Management and Space Economy for the next 4 years.

Procedure identifier: 06fd451e-6f5c-4fcd-bb52-46c725f68695

Internal identifier: EC-DEFIS/2026/OP/0001

Type of procedure: Open

The procedure is accelerated: no

2.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79000000 Business services: law, marketing, consulting, recruitment, printing and security

2.1.2. Place of performance

Anywhere

Additional information: Please consult the procurement documents.

2.1.3. Value

Estimated value excluding VAT: 55 000 000,00 EUR

2.1.4. General information

Additional information: In case of unavailability or disruptions in the functioning of the electronic means of communication provided in Section 5.1.11 in the last 5 calendar days before the time limit for receipt indicated in Section 5.1.12, the contracting authority reserves the right to extend this time limit and publish the extension at the Internet address provided in Section 5.1.11, without a preceding publication of a corrigendum to this notice. Economic operators interested in this procurement are invited to subscribe to the call for tenders at the address in Section 5.1.11 in order to get notified when new information or documents are published.

Legal basis:

Regulation (EU, Euratom) 2024/2509

2.1.5. Terms of procurement

Terms of submission:

Maximum number of lots for which one tenderer can submit tenders: 3

Terms of contract:

Maximum number of lots for which contracts can be awarded to one tenderer: 3

2.1.6. Grounds for exclusion

Sources of grounds for exclusion: Procurement Document

5. Lot

5.1. Lot: LOT-0001

Title: Management and legal support to Iris² implementation activities

Description: In the scope of the Regulation (EU) 2023/588 of the European Parliament and of the Council of 15 March 2023 establishing the Union Secure Connectivity Programme for the period 2023- 2027, the European Commission has signed a 12-year Concession Contract on 126 December 2024 for the development, the deployment and the operation of the Infrastructure for Resilience, Interconnectivity and Security by Satellite (IRIS²) programme. IRIS² consists in 264 LEO satellites, 18 MEO satellites and a ground infrastructure to be deployed by 2030 which aim at providing a secure, low-latency connectivity to EU Members States, Governmental users and Commercial users with a worldwide coverage. The programme will be split in 4 phases: 1. Phase 1: Supply chain consolidation This maximum 1-year phase will enable the IRIS² Concessionaire to finalise suppliers' selection. This should also allow the creation of a Special Purpose Vehicle to handle the Concession Contract until its end in 12 years. 2. Phase 2: Development phase This 2-year phase will be mainly dedicated to the design and the development of the infrastructure. 3. Phase 3: Deployment phase This phase is expected to last 3 years and will be dedicated to the industrialisation, production and launch of the infrastructure. 4. Phase 4: Operation phase The rest of period of 12 years will consist in operating the IRIS² infrastructure and providing services. During these 4 phases, the European Commission will supervise the Concessionaire's activities and collaborate with it to ensure the proper execution of the Concession Contract respecting the contractual performances, cost and schedule of IRIS². The envisaged Framework Contract is expected to cover these Phases 1, 2 and 3.

Internal identifier: EC-DEFIS/2026/OP/0001-LOT-1

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79100000 Legal services

Additional classification (cpv): 71600000 Technical testing, analysis and consultancy services, 72224000 Project management consultancy services, 72246000 Systems consultancy services

, 73200000 Research and development consultancy services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79415000 Production management consultancy services, 32533000 Satellite earth stations, 35631100 Communication satellites

5.1.2. Place of performance

Anywhere in the European Economic Area

Additional information: Please consult the procurement documents.

5.1.3. Estimated duration

Duration: 48 Months

5.1.5. Value

Estimated value excluding VAT: 20 000 000,00 EUR

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project fully or partially financed with EU Funds.

The procurement is covered by the Government Procurement Agreement (GPA): yes

Information about previous notices:

Identifier of the previous notice: 432792-2026

5.1.9. Selection criteria

Sources of selection criteria: Procurement Document

5.1.10. Award criteria

Criterion:

Type: Quality

Description: Please consult the procurement documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 70

Criterion:

Type: Price

Description: Please consult the procurement documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 30

5.1.11. Procurement documents

Deadline for requesting additional information: 07/09/2026 23:59:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Address of the procurement documents: <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/tender-details/06fd451e-6f5c-4fcd-bb52-46c725f68695-CN?#anchorDocuments>

Ad hoc communication channel:

Name: Funding and Tenders Portal

URL: <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/tender-details/06fd451e-6f5c-4fcd-bb52-46c725f68695-CN?#anchorDocuments>

5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: <https://webgate.ec.europa.eu/digit/opsys/esubmission?cftUuid=06fd451e-6f5c-4fcd-bb52-46c725f68695>

Languages in which tenders or requests to participate may be submitted: Bulgarian, Czech, Danish, German, Greek, English, Spanish, Estonian, Finnish, French, Irish, Croatian, Hungarian, Italian, Lithuanian, Latvian, Maltese, Dutch, Polish, Portuguese, Romanian, Slovak, Slovenian, Swedish

Electronic catalogue: Not allowed

Deadline for receipt of tenders: 15/09/2026 16:00:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Duration during which the tender must remain valid: 6 Months

Information about public opening:

Opening date: 16/09/2026 10:00:00 (UTC+02:00) Eastern European Time, Central European Summer Time

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Allowed

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Maximum number of participants: 2

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Court of Justice of the European Union

Organisation providing more information on the review procedures: European Commission, DG DEFIS - Defence Industry and Space

5.1. Lot: LOT-0002

Title: Management support to SSA implementation activities

Description: EU Space Surveillance and Tracking (EU SST) is a key capability that helps to protect space infrastructure and services from in-orbit collisions between space objects and other disruptions. It thereby safeguards European economies, societies and citizens who increasingly rely on space-based services such as navigation or Earth observation, and so contributes to the resilience of European space assets and to a higher level of EU strategic autonomy. Integrated in 2021 as a full-fledged subcomponent of the EU Space Programme, EU SST is fully operational, with its own network of sensors from EU Member States, a database connecting national Operations Centres, and services provided to users through the EU SST Front Desk at EUSPA. It is also security relevant: its internal data policy protects sensitive information and the security interests of EU SST partners, and gives guidelines on handling SST data. In the framework of the current ECF proposal, new services are proposed and a new governance might emerge. The Commission adopted on 25 June 2025 the EU Space Act – a legislative proposal for a Regulation on the safety, resilience and environmental sustainability of space activities. The EU Space Act is a groundbreaking proposal, responding directly to the need to strengthen the Union's resilience and competitiveness. It is the first European regulatory answer to the market fragmentation that hinders our space industry's competitiveness and to the emerging risks of safety and security to space infrastructure and

satellites orbits. This Act is linked directly to EUSST activities. It foresees the involvement of EUSST in future activities and services aiming to protect safety and sustainability in space.

Internal identifier: EC-DEFIS/2026/OP/0001-LOT-2

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 72224000 Project management consultancy services

Additional classification (cpv): 72246000 Systems consultancy services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79415000 Production management consultancy services, 79100000 Legal services, 73200000 Research and development consultancy services, 35631200 Observation satellites, 38630000 Astronomical and optical instruments

5.1.2. Place of performance

Anywhere

Additional information: Please consult the procurement documents.

5.1.3. Estimated duration

Duration: 48 Months

5.1.5. Value

Estimated value excluding VAT: 20 000 000,00 EUR

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project fully or partially financed with EU Funds.

The procurement is covered by the Government Procurement Agreement (GPA): yes

Information about previous notices:

Identifier of the previous notice: 432792-2026

5.1.9. Selection criteria

Sources of selection criteria: Procurement Document

5.1.10. Award criteria

Criterion:

Type: Quality

Description: Please consult the procurement documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 70

Criterion:

Type: Price

Description: Please consult the procurement documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 30

5.1.11. Procurement documents

Deadline for requesting additional information: 07/09/2026 23:59:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Address of the procurement documents: <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/tender-details/06fd451e-6f5c-4fcd-bb52-46c725f68695-CN?#anchorDocuments>

Ad hoc communication channel:

Name: Funding and Tenders Portal

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5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: <https://webgate.ec.europa.eu/digit/opsys/esubmission?cftUuid=06fd451e-6f5c-4fcd-bb52-46c725f68695>

Languages in which tenders or requests to participate may be submitted: Bulgarian, Czech, Danish, German, Greek, English, Spanish, Estonian, Finnish, French, Irish, Croatian, Hungarian, Italian, Lithuanian, Latvian, Maltese, Dutch, Polish, Portuguese, Romanian, Slovak, Slovenian, Swedish

Electronic catalogue: Not allowed

Deadline for receipt of tenders: 15/09/2026 16:00:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Duration during which the tender must remain valid: 6 Months

Information about public opening:

Opening date: 16/09/2026 10:00:00 (UTC+02:00) Eastern European Time, Central European Summer Time

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Allowed

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Maximum number of participants: 2

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Court of Justice of the European Union

Organisation providing more information on the review procedures: European Commission, DG DEFIS - Defence Industry and Space

5.1. Lot: LOT-0003

Title: support to space economy analysis

Description: To secure Europe's competitiveness on the global level, on 25 June 2025 the European Commission adopted its Communication "A Vision for the European Space Economy". It is the first Commission's initiative to define and address the entire space economy, including the emerging in-space economy. The Vision takes a holistic approach, looking beyond the EU Space Programme components to strengthen Europe's space economy from the upstream (manufacturing, assembly, and launch infrastructures) to the downstream sector (space-based data, products, and services), including in-orbit and (cis) lunar space. It aims to help EU companies deliver space-derived products and services to a wide range of economic sectors on Earth, while also supporting Member States in achieving their national space programme objectives. The Communication proposes forty-six

actions points that will place Europe as a leader in global space economy by 2050. Space-based technologies and services are vital to the maintenance and improvement of the European Union's strategic non-dependence, security, resilience and global competitiveness. The EU already boasts world-class space-based services, from Global Navigation Satellite Systems (Galileo) and Earth Observation (Copernicus) to secure satellite communications (IRIS² and GOVSATCOM). Yet, the global space economy continues to evolve rapidly, driven by international competition, technological innovation, and geopolitical tensions. By some estimates, its economic value is projected to reach USD 1.8 trillion by 2035 and the launch of approximately 100.000 satellites are expected to be launched in just this decade.

Internal identifier: EC-DEFIS/2026/OP/0001-LOT-3

5.1.1. Purpose

Main nature of the contract: Services

Main classification (cpv): 79100000 Legal services

Additional classification (cpv): 71600000 Technical testing, analysis and consultancy services, 72224000 Project management consultancy services, 72246000 Systems consultancy services, 73200000 Research and development consultancy services, 79000000 Business services: law, marketing, consulting, recruitment, printing and security, 79415000 Production management consultancy services

5.1.2. Place of performance

Anywhere

Additional information: Please consult the procurement documents.

5.1.3. Estimated duration

Duration: 48 Months

5.1.5. Value

Estimated value excluding VAT: 15 000 000,00 EUR

5.1.6. General information

Reserved participation:

Participation is not reserved.

Procurement Project fully or partially financed with EU Funds.

The procurement is covered by the Government Procurement Agreement (GPA): yes

Information about previous notices:

Identifier of the previous notice: 432792-2026

5.1.9. Selection criteria

Sources of selection criteria: Procurement Document

5.1.10. Award criteria

Criterion:

Type: Quality

Description: Please consult the procurement documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 70

Criterion:

Type: Price

Description: Please consult the procurement documents.

Category of award weight criterion: Weight (percentage, exact)

Award criterion number: 30

5.1.11. Procurement documents

Deadline for requesting additional information: 07/09/2026 23:59:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Address of the procurement documents: <https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/opportunities/tender-details/06fd451e-6f5c-4fcd-bb52-46c725f68695-CN?#anchorDocuments>

Ad hoc communication channel:

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5.1.12. Terms of procurement

Terms of submission:

Electronic submission: Required

Address for submission: <https://webgate.ec.europa.eu/digit/opsys/esubmission?cftUuid=06fd451e-6f5c-4fcd-bb52-46c725f68695>

Languages in which tenders or requests to participate may be submitted: Bulgarian, Czech, Danish, German, Greek, English, Spanish, Estonian, Finnish, French, Irish, Croatian, Hungarian, Italian, Lithuanian, Latvian, Maltese, Dutch, Polish, Portuguese, Romanian, Slovak, Slovenian, Swedish

Electronic catalogue: Not allowed

Deadline for receipt of tenders: 15/09/2026 16:00:59 (UTC+02:00) Eastern European Time, Central European Summer Time

Duration during which the tender must remain valid: 6 Months

Information about public opening:

Opening date: 16/09/2026 10:00:00 (UTC+02:00) Eastern European Time, Central European Summer Time

Terms of contract:

The execution of the contract must be performed within the framework of sheltered employment programmes: No

Electronic invoicing: Allowed

Electronic ordering will be used: yes

Electronic payment will be used: yes

5.1.15. Techniques

Framework agreement:

Framework agreement, without reopening of competition

Maximum number of participants: 2

Information about the dynamic purchasing system:

No dynamic purchase system

5.1.16. Further information, mediation and review

Review organisation: Court of Justice of the European Union

Organisation providing more information on the review procedures: European Commission, DG DEFIS - Defence Industry and Space

8. Organisations

8.1. ORG-0001

Official name: European Commission, DG DEFIS - Defence Industry and Space

Registration number: COM
Department: DEFIS.C - Secure and Connected Space
Postal address: Avenue d'Auderghem 45
Town: Brussels
Postcode: B-1049
Country subdivision (NUTS): Arr. de Bruxelles-Capitale/Arr. Brussel-Hoofdstad (BE100)
Country: Belgium
Email: defis-gp2-call-for-tenders@ec.europa.eu
Telephone: +32 2 299 11 11
Internet address: https://ec.europa.eu/info/departments/defence-industry-and-space_en

Roles of this organisation:

Buyer
Group leader
Central purchasing body awarding public contracts or concluding framework agreements for works, supplies or services intended for other buyers
Organisation providing more information on the review procedures

8.1. ORG-0002

Official name: European Union Agency for the Space Programme
Registration number: EUSPA
Postal address: Janovského 438/2, Prague 7 – Holesovice
Town: Prague
Postcode: 170 00
Country subdivision (NUTS): Hlavní město Praha (CZ010)
Country: Czechia
Email: defis-gp2-call-for-tenders@ec.europa.eu
Telephone: +32 2 299 11 11
Internet address: <https://www.euspa.europa.eu/>

Roles of this organisation:

Buyer

8.1. ORG-0003

Official name: Court of Justice of the European Union
Registration number: CURIA
Postal address: Rue du Fort Niedergrünwald
Town: Luxembourg
Postcode: L-2925
Country subdivision (NUTS): Luxembourg (LU000)
Country: Luxembourg
Email: GC.Registry@curia.europa.eu
Telephone: +352 4303-1
Internet address: <http://curia.europa.eu>

Roles of this organisation:

Review organisation

8.1. ORG-0004

Official name: European Commission
Registration number: EUCOM
Postal address: Mondrian (CDMA), Rue du Champ de Mars 21
Town: Brussels
Postcode: B-1050

Country subdivision (NUTS): Arr. de Bruxelles-Capitale/Arr. Brussel-Hoofdstad (BE100)

Country: Belgium

Email: defis-gp2-call-for-tenders@ec.europa.eu

Telephone: +32 2 299 11 11

Internet address: <https://commission.europa.eu/>

Roles of this organisation:

TED eSender

Notice information

Notice identifier/version: 95968e6f-b22c-4679-a7f7-a0195f7ef2a1 - 01

Form type: Competition

Notice type: Contract or concession notice – standard regime

Notice subtype: 16

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