420182-2026 - Mise en concurrence

Danemark – Services de conseil et d'évaluation – Evaluation of Danish Support for Climate Change Adaptation
OJ S 116/2026 18/06/2026
Avis de marché ou de concession – régime ordinaire
Services

1. Acheteur

1.1. Acheteur

Nom officiel: Ministry of Foreign Affairs of Denmark
Adresse électronique: hennoh@um.dk
Forme juridique de l'acheteur: Autorité publique centrale
Activité du pouvoir adjudicateur: Affaires économiques

2. Procédure

2.1. Procédure

Titre: Evaluation of Danish Support for Climate Change Adaptation
Description: In 2026, the Department for Evaluation, Learning and Quality (LEARNING), Danish Ministry of Foreign Affairs, will commission an evaluation of the Danish support to climate change adaptation 2019-2025, with special attention to Locally Led Adaptation (LLA) and equitable partnerships. The evaluation will mainly be formative and have a focus on interventions initiated under a sharply increased allocation for climate change adaptation within the Danish development assistance budget. The last evaluation of Danish Support for climate change adaptation was concluded in 2020, covering the period 2008-2018. Overall, it found that there was not sufficient focus on policy contexts and mainstreaming in the Danish support for Climate Change Adaptation (CCA), with CCA opportunities and challenges insufficiently understood and underestimated, in part due to low levels of capacity among partners and wavering levels of political support at country level. This weakened and complicated efforts to both mainstream climate change adaptation through ongoing development cooperation programmes and/or engage directly with climate adaptation specific projects. The recommendations of the 2020 evaluation holds a number of proposed measures, which together with the Danida management response provided a road map of intended actions to be initiated as follow-up to the evaluation. The realisation of these intensions will be assessed in the upcoming evaluation. Since 2018, Danish support to combat effects of climate change in developing countries has advanced. It has included the appointment in 2019 of a dedicated Danish Climate Ambassador, the long-term strategy for global climate efforts "A Green and Sustainable World", launched by the Danish Government in October 2020, the establishment of Green Front-Line missions at selected Danish Embassies as well as the Department for Green Diplomacy and Climate (GDK, later KLIMA). In addition, the strategy for Danish Development assistance 2021-25, "The World We Share" (published in June 2021), had a strong focus on the fight for climate, nature and environment. The appointment of a Minister for Development Cooperation and Global Climate Policy in 2022 and the establishment of the Ministry of Climate, Energy and Utilities with an international department in the same year, also expressed political commitment to promote action against climate change. During 2019-2025, there has been significant increase in Danish climate financing for developing countries. Commitments for support for climate change adaptation alone increased

to estimated more than DKK 3 billion in 2025 and were more than DKK 9 billion in the period 2019-2024. A major shift happened with the new Danish Government in 2022 and the decision to earmark 25% of the development assistance budget for climate, and of this 60% for climate change adaptation. It even increased further in the following years to 30% for climate, still with 60% allocated for adaptation. Given the relevance of the CCA agenda, and the significant developments in Danish support since 2018, it is found timely to revisit the CCA theme with an evaluation lens looking at Danish climate change adaptation portfolio in the period 2019-2025. The choices of modalities (e.g. multi or bilateral engagements, global funds mechanisms) and partners (intermediates, national governments, local communities) will be evaluated to assess the effectiveness and sustainability of the interventions supported. To capture support with transformative impacts, it will look into the design and success of mainstreaming climate adaption into societal processes, justified by the strong synergies between climate change adaptation investments and the development assistance agenda. The evaluation will have a special focus on LLA, equitable partnerships and building effective country systems for CCA financing and governance. Emphasis is expected to be on strategic decisions on national level (e.g. derived from the UNFCCC processes, national development plans and strategies, NDCs and NAPs) and will include the role of various implementing actors (on national, international and local levels) and modalities within financing climate adaption in LDCs. To this, the purpose is to identify and describe operational frameworks for implementing partnerships among key actors and stakeholders on CCA, not at least in Africa. The evaluation will also touch upon aspects of CCA implementation which challenge effectiveness and outcomes, not at least the risk for maladaptation and low efficiency and effectiveness of delivery mechanisms at local and end-user levels. The evaluation has the overall dual purpose of accountability and learning, but will be mainly formative and provide recommendations for future Danish support for climate change adaptation. The objectives of the evaluation are: (1) To provide an overview of the main trends, and an assessment of relevance and coherence in Danish support for climate change adaptation 2019-2025, taken departure in the available data in the Background Study made by INKA Consult; (2) To assess the effectiveness and efficiency of the Danish climate change adaptation support to a selected number of interventions 2019-2025, with special focus on partnerships, LLA and building effective country systems for CCA financing and governance; (3) To assess the contribution to resilience and transformative change of a small sample of previous interventions (before 2019); (4) On the basis of the lessons learned to prepare recommendations for future Danish support for climate change adaptation.
Identifiant de la procédure: 43c78ead-7a98-49eb-b59f-bbb356ddc2cc
Identifiant interne: e4bddf1d-ea95-4622-be12-a2224bb44e7b
Type de procédure: Restreinte
La procédure est accélérée: non
Principales caractéristiques de la procédure et informations sur l'endroit où obtenir les règles complètes applicables à la procédure: Access to the procurement procedure requires online registration. Guidance (in Danish and English) on the use of the tendering system can be found at: https://mercell.atlassian.net/servicedesk/customer/portal/3/article/177996038?src=1869524006. Economic operators may only submit one application (request to Participate) or tender. Economic operators must submit a European Single Procurement Document (ESPD) as preliminary evidence, that the economic operator is not subject to exclusion grounds and that the economic operator fulfils the requirements for economic and financial standing and technical and professional ability. When the economic operator is participating together with others or if the economic operator relies on the capacity of other entities, each participating economic operator must provide a separate ESPD. In Part III.A-C of the ESPD, economic operators must answer whether they are subject to exclusion grounds, listed in section 2.1.6 of this contract notice. An economic operator is not required to answer whether it

is subject to purely national exclusion grounds, cf. Part III.D of the ESPD. The contracting authority has a maximum budget of DKK 4,000,000 net of VAT in relation to the procurement. Tenders will be rejected if they exceed the contracting authority's maximum budget. The assignment will include evaluation of Danida-funded projects/programmes. Therefore, economic operators must submit declarations of prior and ongoing involvement from the economic operator and each involved Key Staff. Decisions on whether a conflict of interest or unfair competition exists rest with the contracting authority and are made on a case-by-case basis. Economic operators will not receive remuneration for their participation in the procedure.

2.1.1. Objet

Nature principale du marché: Services
Nomenclature principale (cpv): 79419000 Services de conseil et d'évaluation
Nomenclature complémentaire (cpv): 75211200 Services liés à l'aide économique aux pays étrangers

2.1.2. Lieu d’exécution

Pays: Kenya
N’importe où dans le pays donné
Informations complémentaires: The evaluation will include an in-depth assessment of the Danish bilateral support 2019-2025 to Kenya. The assessment will require a detailed review of the Danish support to Kenya, including assessments of country contexts, needs and capacity, and of the role of other donors and stakeholders. In addition to document reviews, interviews with a broad range of partners and stakeholders both in Kenya and in Denmark will be carried out. All commitments should be covered by a document review, but as the number of supported activities in Kenya is significant, it will be decided in the inception phase, which activities will be addressed with a more in-depth assessment. The analysis of Kenya will also include assessments of the contribution to transformative change and resilience of a limited number of interventions to be finally identified during the inception phase. It is expected that the field trip will require at least 12 working days in Kenya in addition to a pilot visit of one week to Kenya during the inception phase.

2.1.2. Lieu d’exécution

Pays: Ouganda
N’importe où dans le pays donné
Informations complémentaires: The evaluation will include an in-depth assessment of the Danish bilateral support 2019-2025 to Uganda. The assessment will require a detailed review of the Danish support to Uganda, including assessments of country contexts, needs and capacity, and of the role of other donors and stakeholders. In addition to document reviews, interviews with a broad range of partners and stakeholders both in Uganda and in Denmark will be carried out. All commitments should be covered by a document review, but as the number of supported activities in Uganda is significant, it will be decided in the inception phase, which activities will be addressed with a more in-depth assessment. The analysis of Uganda will also include assessments of the contribution to transformative change and resilience of a limited number of interventions to be finally identified during the inception phase. It is expected that the field trip will require at least 12 working days in Uganda.

2.1.3. Valeur

Valeur estimée hors TVA: 4 000 000,00 DKK

2.1.4. Informations générales

Informations complémentaires: In the tender, economic operators must submit a completed and signed statement regarding Article 5k(1) of Council Regulation (EU) No 833/2014 of 31

July 2014 concerning restrictive measures in view of Russia's actions destabilising the situation in Ukraine, as amended by Council Regulation (EU) No 2023/1214 of 23 June 2023. The contract cannot be awarded to a tenderer subject to Article 5k(1) of Council Regulation (EU) No 833/2014 of 31 July 2014, as amended by Council Regulation (EU) No 2023/1214 of 23 June 2023. Before the time limit for receipt of tenders, the candidates, which the contracting authority has invited to tender, must present documentation of the information provided in the ESPD. The contracting authority can accept the following documentation in relation to the exclusion grounds in sections 135(1), 135(3) and 137(1)(2) of the Danish Public Procurement Act (in order of priority): (1) Extracts from the relevant register or similar documents issued by a competent judicial or administrative authority or certificates issued by the competent authority in the country referred to as documentation that the tenderer is not subject to the grounds for exclusion stipulated in sections 135(1), 135(3) and 137(1)(2); (2) A declaration on oath (only if such extracts, certificates or similar documents are not issued in the country where the economic operator is established, or where the documentation does not cover all the grounds for exclusion stipulated in sections 135(1), 135(3) and 137(1)(2) entirely); (3) A solemn declaration made by the person concerned before a competent judicial or administrative authority, a notary or a competent professional or trade body, in the country of origin or in the country where the economic operator is established (only if there is no provision for declarations on oath in the country where the economic operator is established). Thus, the contracting authority cannot accept e.g. a solemn declaration made before a notary if there can be issued a certificate by the competent authority in the country where the economic operator is established. Moreover, the contracting authority cannot accept self-declarations or similar declarations issued by the economic operator or the person concerned as documentation in relation to the exclusion grounds. Economic operators can identify the relevant documentation using the online platform e-Certis: https://ec.europa.eu/tools/ecertis. If an economic operator is entered on an official list of approved economic operators or has an equivalent certificate (e.g. under a national (pre)qualification system), the economic operator may refer to the list in question or present a certificate issued by the competent authority instead of documentation of the information provided in the ESPD. When an economic operator is participating in the procurement procedure together with others, the economic operator must present a joint statement from all the participating economic operators which identifies the member of the group who can act as an agent on behalf of the group with mandate to establish a legal obligation on behalf of the group in relation to the contracting authority. Economic operators are encouraged to submit all necessary documentation as early as possible. Prior to the signing of the contract, the tenderer, which the contracting authority has awarded the contract to, must present statements of availability from all non-permanent staff (e.g. project specific consultants or freelance consultants). This contract has not been divided into lots, cf. section II.1.6), due to market and economic considerations.

Base juridique:

Directive 2014/24/UE

https://www.retsinformation.dk/eli/lta/2025/116 - The procurement procedure is governed by Danish law and the rules applicable hereunder, specifically the Danish Public Procurement Act.

2.1.6. Motifs d'exclusion

Sources des motifs d'exclusion: Avis

Corruption: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been convicted by a final judgment or has accepted a fine for bribery as defined in Article 3 of the Convention on the fight against corruption involving officials of the European Communities or officials of Member States of the European Union, and Article 2(1) of Council Framework Decision 2003/568/JHA of 22 July

2003 on combating corruption in the private sector (OJ 2003, L 192, p. 54) and bribery as defined in the national law of the economic operator’s Member State or home country or the country in which the economic operator is established, cf. section 135(1)(2) of the Danish Public Procurement Act. The contracting authority shall also exclude an economic operator when a person who has been convicted by a final judgment or has accepted a fine for such acts is a member of the economic operator’s board of directors, executive board, or supervisory board. The contracting authority shall also exclude an economic operator if the convicted person has the authority to represent, control, or make decisions in the economic operator’s board of directors, executive board, or supervisory board, cf. section 135(2) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority shall exclude an economic operator from participating in the procurement procedure for 5 years from the date of the final judgment or accepted fine, cf. section 138(6) of the Danish Public Procurement Act.
Fraude: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been convicted by a final judgment or has accepted a fine for fraud as referred to in Article 1 of the Convention on the protection of the European Communities' financial interests, cf. section 135(1)(3) of the Danish Public Procurement Act. The contracting authority shall also exclude an economic operator when a person who has been convicted by a final judgment or has accepted a fine for such acts is a member of the economic operator’s board of directors, executive board, or supervisory board. The contracting authority shall also exclude an economic operator if the convicted person has the authority to represent, control, or make decisions in the economic operator’s board of directors, executive board, or supervisory board, cf. section 135(2) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority shall exclude an economic operator from participating in the procurement procedure for 5 years from the date of the final judgment or accepted fine, cf. section 138(6) of the Danish Public Procurement Act.
Blanchiment de capitaux ou financement du terrorisme: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been convicted by a final judgment or has accepted a fine for money laundering or terrorist financing as defined in Article 1 of Directive 2005/60/EC of the European Parliament and of the Council of 26 October 2005 on the prevention of the use of the financial system for the purpose of money laundering and terrorist financing (OJ 2005, L 309, p. 15), cf. section 135(1)(5) of the Danish Public Procurement Act. The contracting authority shall also exclude an economic operator when a person who has been convicted by a final judgment or has accepted a fine for such acts is a member of the economic operator’s board of directors, executive board, or supervisory board. The contracting authority shall also exclude an economic operator if the convicted person has the authority to represent, control, or make decisions in the economic operator’s board of directors, executive board, or supervisory board, cf. section 135(2) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority shall exclude an economic operator from participating in the procurement procedure for 5 years from the date of the final judgment or accepted fine, cf. section 138(6) of the Danish Public Procurement Act.
Participation à une organisation criminelle: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been convicted by a final judgment or has accepted a fine for acts committed as part of a criminal organization as defined in Article 2 of Council Framework Decision 2008/841/JHA of 24 October 2008 (OJ 2008, L 300, p. 42), cf. section 135(1)(1) of the Danish Public Procurement Act. The contracting authority shall also exclude an economic operator when a person who has been convicted by a final judgment or has accepted a fine for such acts is a

member of the economic operator’s board of directors, executive board, or supervisory board. The contracting authority shall also exclude an economic operator if the convicted person has the authority to represent, control, or make decisions in the economic operator’s board of directors, executive board, or supervisory board, cf. section 135(2) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority shall exclude an economic operator from participating in the procurement procedure for 5 years from the date of the final judgment or accepted fine, cf. section 138(6) of the Danish Public Procurement Act.
Infractions terroristes ou infractions liées aux activités terroristes: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been convicted by a final judgment or has accepted a fine for terrorist acts or offenses related to terrorist activities as defined in Articles 1, 3, and 4 of Council Framework Decision 2002/475/JHA of 13 June 2002 on combating terrorism (OJ 2002, L 164, p. 3) as amended by Council Framework Decision 2008/919/JHA of 28 November 2008 amending Framework Decision 2002/475/JHA on combating terrorism (OJ 2008, L 330, p. 21), cf. section 135(1)(4) of the Danish Public Procurement Act. The contracting authority shall also exclude an economic operator when a person who has been convicted by a final judgment or has accepted a fine for such acts is a member of the economic operator’s board of directors, executive board, or supervisory board. The contracting authority shall also exclude an economic operator if the convicted person has the authority to represent, control, or make decisions in the economic operator’s board of directors, executive board, or supervisory board, cf. section 135(2) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority shall exclude an economic operator from participating in the procurement procedure for 5 years from the date of the final judgment or accepted fine, cf. section 138(6) of the Danish Public Procurement Act.
Travail des enfants et autres formes de traite des êtres humains: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been convicted by a final judgment or has accepted a fine for violation of Section 262a of the Danish Penal Code or, with regard to a judgment from another country concerning child labour and other forms of trafficking in human beings as defined in Article 2 of Directive 2011/36/EU of the European Parliament and of the Council of 5 April 2011 on preventing and combating trafficking in human beings and protecting its victims, and replacing Council Framework Decision 2002/629/JHA (OJ 2011, L 101, p. 1), cf. section 135(1)(6) of the Danish Public Procurement Act. The contracting authority shall also exclude an economic operator when a person who has been convicted by a final judgment or has accepted a fine for such acts is a member of the economic operator’s board of directors, executive board, or supervisory board. The contracting authority shall also exclude an economic operator if the convicted person has the authority to represent, control, or make decisions in the economic operator’s board of directors, executive board, or supervisory board, cf. section 135(2) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority shall exclude an economic operator from participating in the procurement procedure for 5 years from the date of the final judgment or accepted fine, cf. section 138(6) of the Danish Public Procurement Act.
Faute professionnelle grave: The contracting authority shall exclude an economic operator from participation in the procurement procedure when the contracting authority can demonstrate that the economic operator is guilty of grave professional misconduct, which renders its integrity questionable, cf. section 136(4) of the Danish Public Procurement Act. When the exclusion period is not determined by a final judgment, the contracting authority will

exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Fausses déclarations, dissimulation d'informations, incapacité de présenter les documents requis ou obtention d'informations confidentielles sur cette procédure: The contracting authority shall exclude an economic operator from participation in the procurement procedure when the contracting authority can demonstrate that the economic operator in the specific procurement has provided grossly misleading information, withheld information, or is unable to submit supplementary documents regarding the grounds for exclusion, cf. sections 135(1), 135 (3) or 137(1)(2), the established minimum suitability requirements, cf. sections 140-144, or the selection, cf. section 145, cf. section 136(3) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Conflit d'intérêt créé par sa participation à la procédure de passation de marché: The contracting authority shall exclude an economic operator from participation in the procurement procedure when the contracting authority can demonstrate that a conflict of interest in relation to the specific procurement cannot be effectively remedied by less intrusive measures, cf. section 136(1) of the Danish Public Procurement Act.
Association directe ou indirecte à la préparation de cette procédure de passation de marché: The contracting authority shall exclude an economic operator from participation in the procurement procedure when the contracting authority can demonstrate that a distortion of competition, cf. section 39, due to the prior involvement of the economic operators in the preparation of the procurement procedure in relation to the specific procurement cannot be effectively remedied by less intrusive measures, cf. section 136(2) of the Danish Public Procurement Act.
Manquement à l'obligation relative au paiement de cotisations de sécurité sociale: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has unpaid overdue debt of DKK 100,000 or more to public authorities concerning contributions to social security schemes under Danish law or the law of the country in which the economic operator is established, cf. section 135(3) of the Danish Public Procurement Act. Notwithstanding, the economic operator is not excluded when the economic operator has entered into an agreement with the collection authority on a repayment plan and this plan is being adhered to, cf. section 135(4) of the Danish Public Procurement Act, or the economic operator provides security for the payment of the part of the debt that is DKK 100,000 or more, cf. section 135(5)(2) of the Danish Public Procurement Act.
Manquement à l'obligation relative au paiement d'impôts et taxes: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has unpaid overdue debt of DKK 100,000 or more to public authorities concerning taxes or duties under Danish law or the law of the country in which the economic operator is established, cf. section 135(3) of the Danish Public Procurement Act. Notwithstanding, the economic operator is not excluded when the economic operator has entered into an agreement with the collection authority on a repayment plan and this plan is being adhered to, cf. section 135(4) of the Danish Public Procurement Act, or the economic operator provides security for the payment of the part of the debt that is DKK 100,000 or more, cf. section 135(5)(2) of the Danish Public Procurement Act.
État de cessation d'activités: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator's business activities have been suspended, cf. section 137(1)(2) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement

procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Faillite: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been declared bankrupt, cf. section 137 (1)(2) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Concordat: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator is in an arrangement with creditors, cf. section 137(1)(2) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Insolvabilité: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator has been under insolvency proceedings, cf. section 137(1)(2) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Biens administrés par un liquidateur: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator's assets are being administered by a liquidator or by the court, cf. section 137(1)(2) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.
Situation analogue à la faillite prévue dans la législation nationale: The contracting authority shall exclude an economic operator from participation in the procurement procedure if the economic operator is in a situation like bankruptcy under a corresponding procedure provided for in national law where the economic operator is established, cf. section 137(1)(2) of the Danish Public Procurement Act. The contracting authority will exclude an economic operator from participating in the procurement procedure for 3 years from the date of the relevant event or action, cf. section 138(7) of the Danish Public Procurement Act.

5. Lot

5.1. Lot: LOT-0000

Titre: Evaluation of Danish Support for Climate Change Adaptation
Description: In 2026, the Department for Evaluation, Learning and Quality (LEARNING), Danish Ministry of Foreign Affairs, will commission an evaluation of the Danish support to climate change adaptation 2019-2025, with special attention to Locally Led Adaptation (LLA) and equitable partnerships. The evaluation will mainly be formative and have a focus on interventions initiated under a sharply increased allocation for climate change adaptation within the Danish development assistance budget. The last evaluation of Danish Support for climate change adaptation was concluded in 2020, covering the period 2008-2018. Overall, it found that there was not sufficient focus on policy contexts and mainstreaming in the Danish support for Climate Change Adaptation (CCA), with CCA opportunities and challenges insufficiently understood and underestimated, in part due to low levels of capacity among partners and wavering levels of political support at country level. This weakened and complicated efforts to both mainstream climate change adaptation through ongoing development cooperation programmes and/or engage directly with climate adaptation specific projects. The recommendations of the 2020 evaluation holds a number of proposed measures,

which together with the Danida management response provided a road map of intended actions to be initiated as follow-up to the evaluation. The realisation of these intensions will be assessed in the upcoming evaluation. Since 2018, Danish support to combat effects of climate change in developing countries has advanced. It has included the appointment in 2019 of a dedicated Danish Climate Ambassador, the long-term strategy for global climate efforts “A Green and Sustainable World”, launched by the Danish Government in October 2020, the establishment of Green Front-Line missions at selected Danish Embassies as well as the Department for Green Diplomacy and Climate (GDK, later KLIMA). In addition, the strategy for Danish Development assistance 2021-25, “The World We Share” (published in June 2021), had a strong focus on the fight for climate, nature and environment. The appointment of a Minister for Development Cooperation and Global Climate Policy in 2022 and the establishment of the Ministry of Climate, Energy and Utilities with an international department in the same year, also expressed political commitment to promote action against climate change. During 2019-2025, there has been significant increase in Danish climate financing for developing countries. Commitments for support for climate change adaptation alone increased to estimated more than DKK 3 billion in 2025 and were more than DKK 9 billion in the period 2019-2024. A major shift happened with the new Danish Government in 2022 and the decision to earmark 25% of the development assistance budget for climate, and of this 60% for climate change adaptation. It even increased further in the following years to 30% for climate, still with 60% allocated for adaptation. Given the relevance of the CCA agenda, and the significant developments in Danish support since 2018, it is found timely to revisit the CCA theme with an evaluation lens looking at Danish climate change adaptation portfolio in the period 2019-2025. The choices of modalities (e.g. multi or bilateral engagements, global funds mechanisms) and partners (intermediates, national governments, local communities) will be evaluated to assess the effectiveness and sustainability of the interventions supported. To capture support with transformative impacts, it will look into the design and success of mainstreaming climate adaption into societal processes, justified by the strong synergies between climate change adaptation investments and the development assistance agenda. The evaluation will have a special focus on LLA, equitable partnerships and building effective country systems for CCA financing and governance. Emphasis is expected to be on strategic decisions on national level (e.g. derived from the UNFCCC processes, national development plans and strategies, NDCs and NAPs) and will include the role of various implementing actors (on national, international and local levels) and modalities within financing climate adaption in LDCs. To this, the purpose is to identify and describe operational frameworks for implementing partnerships among key actors and stakeholders on CCA, not at least in Africa. The evaluation will also touch upon aspects of CCA implementation which challenge effectiveness and outcomes, not at least the risk for maladaptation and low efficiency and effectiveness of delivery mechanisms at local and end-user levels. The evaluation has the overall dual purpose of accountability and learning, but will be mainly formative and provide recommendations for future Danish support for climate change adaptation. The objectives of the evaluation are: (1) To provide an overview of the main trends, and an assessment of relevance and coherence in Danish support for climate change adaptation 2019-2025, taken departure in the available data in the Background Study made by INKA Consult; (2) To assess the effectiveness and efficiency of the Danish climate change adaptation support to a selected number of interventions 2019-2025, with special focus on partnerships, LLA and building effective country systems for CCA financing and governance; (3) To assess the contribution to resilience and transformative change of a small sample of previous interventions (before 2019); (4) On the basis of the lessons learned to prepare recommendations for future Danish support for climate change adaptation.
Identifiant interne: 1e317aa6-6af7-4813-bfff-a7b43d19558e

5.1.1. Objet

Nature principale du marché: Services
Nomenclature principale (cpv): 79419000 Services de conseil et d'évaluation
Nomenclature complémentaire (cpv): 75211200 Services liés à l'aide économique aux pays étrangers

5.1.2. Lieu d’exécution

Pays: Kenya
N’importe où dans le pays donné
Informations complémentaires: The evaluation will include an in-depth assessment of the Danish bilateral support 2019-2025 to Kenya. The assessment will require a detailed review of the Danish support to Kenya, including assessments of country contexts, needs and capacity, and of the role of other donors and stakeholders. In addition to document reviews, interviews with a broad range of partners and stakeholders both in Kenya and in Denmark will be carried out. All commitments should be covered by a document review, but as the number of supported activities in Kenya is significant, it will be decided in the inception phase, which activities will be addressed with a more in-depth assessment. The analysis of Kenya will also include assessments of the contribution to transformative change and resilience of a limited number of interventions to be finally identified during the inception phase. It is expected that the field trip will require at least 12 working days in Kenya in addition to a pilot visit of one week to Kenya during the inception phase.

5.1.2. Lieu d’exécution

Pays: Ouganda
N’importe où dans le pays donné
Informations complémentaires: The evaluation will include an in-depth assessment of the Danish bilateral support 2019-2025 to Uganda. The assessment will require a detailed review of the Danish support to Uganda, including assessments of country contexts, needs and capacity, and of the role of other donors and stakeholders. In addition to document reviews, interviews with a broad range of partners and stakeholders both in Uganda and in Denmark will be carried out. All commitments should be covered by a document review, but as the number of supported activities in Uganda is significant, it will be decided in the inception phase, which activities will be addressed with a more in-depth assessment. The analysis of Uganda will also include assessments of the contribution to transformative change and resilience of a limited number of interventions to be finally identified during the inception phase. It is expected that the field trip will require at least 12 working days in Uganda.

5.1.3. Durée estimée

Date de début: 03/11/2026
Date de fin de durée: 29/02/2028

5.1.5. Valeur

Valeur estimée hors TVA: 4 000 000,00 DKK

5.1.6. Informations générales

Participation réservée:

La participation n’est pas réservée.
Les noms et les qualifications professionnelles du personnel chargé de l’exécution du marché doivent être mentionnés: Exigence dans l’offre
Projet de passation de marché non financé par des fonds de l’UE
Le marché relève de l’accord sur les marchés publics (AMP): oui
Le marché en question convient aussi aux petites et moyennes entreprises (PME): oui

Informations complémentaires: In the tender, economic operators must submit a completed and signed statement regarding Article 5k(1) of Council Regulation (EU) No 833/2014 of 31 July 2014 concerning restrictive measures in view of Russia's actions destabilising the situation in Ukraine, as amended by Council Regulation (EU) No 2023/1214 of 23 June 2023. The contract cannot be awarded to a tenderer subject to Article 5k(1) of Council Regulation (EU) No 833/2014 of 31 July 2014, as amended by Council Regulation (EU) No 2023/1214 of 23 June 2023. Before the time limit for receipt of tenders, the candidates, which the contracting authority has invited to tender, must present documentation of the information provided in the ESPD. The contracting authority can accept the following documentation in relation to the exclusion grounds in sections 135(1), 135(3) and 137(1)(2) of the Danish Public Procurement Act (in order of priority): (1) Extracts from the relevant register or similar documents issued by a competent judicial or administrative authority or certificates issued by the competent authority in the country referred to as documentation that the tenderer is not subject to the grounds for exclusion stipulated in sections 135(1), 135(3) and 137(1)(2); (2) A declaration on oath (only if such extracts, certificates or similar documents are not issued in the country where the economic operator is established, or where the documentation does not cover all the grounds for exclusion stipulated in sections 135(1), 135(3) and 137(1)(2) entirely); (3) A solemn declaration made by the person concerned before a competent judicial or administrative authority, a notary or a competent professional or trade body, in the country of origin or in the country where the economic operator is established (only if there is no provision for declarations on oath in the country where the economic operator is established). Thus, the contracting authority cannot accept e.g. a solemn declaration made before a notary if there can be issued a certificate by the competent authority in the country where the economic operator is established. Moreover, the contracting authority cannot accept self-declarations or similar declarations issued by the economic operator or the person concerned as documentation in relation to the exclusion grounds. Economic operators can identify the relevant documentation using the online platform e-Certis: https://ec.europa.eu/tools/ecertis. If an economic operator is entered on an official list of approved economic operators or has an equivalent certificate (e.g. under a national (pre)qualification system), the economic operator may refer to the list in question or present a certificate issued by the competent authority instead of documentation of the information provided in the ESPD. When an economic operator is participating in the procurement procedure together with others, the economic operator must present a joint statement from all the participating economic operators which identifies the member of the group who can act as an agent on behalf of the group with mandate to establish a legal obligation on behalf of the group in relation to the contracting authority. Economic operators are encouraged to submit all necessary documentation as early as possible. Prior to the signing of the contract, the tenderer, which the contracting authority has awarded the contract to, must present statements of availability from all non-permanent staff (e.g. project specific consultants or freelance consultants). This contract has not been divided into lots, cf. section II.1.6), due to market and economic considerations.

5.1.9. Critères de sélection

Sources des critères de sélection: Avis
Critère: Chiffre d'affaires annuel moyen
Description du critère de sélection: The economic operator is required to have an average yearly turnover of minimum DKK 8,000,000 for the last 2 financial years available (where the economic operator can present annual reports). When the economic operator is participating in the procurement procedure together with others (e.g a consortia or joint venture) or if the economic operator relies on the capacity of other entities, it is required that the participating economic operators or the economic operator and the entities referred to altogether meet the

selection criteria. Each involved economic operator or entity must submit a completed ESPD and the participating economic operators or the entities referred to are subject to joint and several liability for the performance of the contract. The contracting authority can accept annual reports or excerpts hereof or relevant statements from a bank or certified accountant as documentation in relation to the economic and financial standing. When an economic operator is participating in the procurement procedure together with others or when an economic operator relies on the economic and financial standing of other entities, the economic operator must also provide statements of support or other documentation proving that the economic operator has access to the necessary economic and financial standing. The statements of support must establish a legal obligation for the party concerned and state that the involved economic operators or entities are subject to joint and several liability for the performance of the contract.

Critère: Références sur des services spécifiés
Description du critère de sélection: The economic operator is required to have performed (entered into, ongoing or finalized) minimum: 1 contract regarding an independent evaluation within the last 5 years that includes support to climate change action; and 1 contract regarding an independent evaluation within the last 5 years that includes both bilateral and multilateral support. When the economic operator is participating in the procurement procedure together with others (e.g. a consortia or joint venture) or if the economic operator relies on the capacity of other entities, it is required that the participating economic operators or the economic operator and the entities referred to altogether meet the selection criteria, that each involved economic operator or entity submits a completed ESPD and that the specific parts of the contract must be performed by the economic operators or entities with the required technical and professional abilities. The economic operator must fill in a list of maximum 5 contracts (i.e. from all involved economic operators in a group of economic operators and/or other supporting entities). If an economic operator has listed more than 5 contracts, the contracting authority will only read and assess the 5 most recent contracts listed (first based on end date, and then based on start date). Each listed contract should include the following information: (1) a description of the contract (nature and quantity of services from the economic operator and how they compare to the description of this procurement), (2) amount (remuneration received by the economic operator for the performance of the services), (3) start date (date of conclusion of the contract), (4) end date (date of completion of services), and (5) recipient (name and contact information). The contracting authority reserves the right to contact the recipients of services or require statements from the recipients, confirming that the economic operator has performed the listed contracts, as documentation in relation to the technical and professional ability. When an economic operator is formed by a group of economic operators or relies on the technical and professional abilities of other entities, the economic operator must also provide statements of support or other documentation proving that the economic operator has access to the necessary technical and professional abilities. The statements of support must establish a legal obligation for the party concerned and state the parts of the contract to be performed by the party concerned.

Critère: Références sur des services spécifiés
Description du critère de sélection: If more than 5 economic operators fulfil the minimum requirements to economic and financial standing and technical and professional ability, the candidates will be selected on the basis of the information concerning technical and professional ability. In the selection, the contracting authority will specifically emphasise: (1) The number of relevant contracts (i.e., contracts that fulfil the minimum requirements to technical and professional ability); (2) The extent to which the performed contracts compare to

the description of this procurement, including the extent to which they concern: (a) independent evaluations focused on support for climate change adaptation; (b) independent evaluations focused on transformative change and long-term impact of support for climate change action; (c) evaluations of coherence of donor support for climate change action; (d) evaluations of support to the focus countries of this procurement (Bangladesh, Kenya, Somalia, Uganda); (3) The extent to which the contracts are performed for clients comparable to the Ministry of Foreign Affairs of Denmark (e.g., a Ministry or any other national or federal authority, or a national or federal agency/office working with development cooperation).
Les critères seront appliqués pour sélectionner les candidats à inviter pour la seconde étape de la procédure
Nombre maximal d'offres acceptées: 5
Informations sur la seconde étape d'une procédure en deux étapes:
Nombre minimal de candidats à inviter pour la seconde étape de la procédure: 5
Nombre maximal de candidats à inviter pour la seconde étape de la procédure: 5
La procédure se déroulera en plusieurs étapes. À chaque étape, certains candidats peuvent être éliminés

5.1.10. Critères d'attribution

Critère:
Type: Qualité
Nom: Quality
Description: Please refer to the Criteria and Method of Evaluation. As part of the evaluation of tenders, the contracting authority will also conduct individual interviews with all Key Staff proposed for the position as Team Leader (in compliant tenders). Please refer to the Instructions to Tenderers.
Catégorie du critère d'attribution poids: Pondération (pourcentage, valeur exacte)
Nombre critère d'attribution: 80
Critère:
Type: Prix
Nom: Price
Description: Please refer to the Criteria and Method of Evaluation.
Catégorie du critère d'attribution poids: Pondération (pourcentage, valeur exacte)
Nombre critère d'attribution: 20

5.1.11. Documents de marché

Langues dans lesquelles les documents de marché sont officiellement disponibles: anglais
Adresse des documents de marché: https://www.ethics.dk/ethics/eo#/dc4d335f-5c18-45d3-8f03-41d469a255be/publicMaterial

5.1.12. Conditions du marché public

Conditions de la procédure:
Date d'envoi estimée des invitations à soumissionner: 04/09/2026
Conditions de soumission:
Soumission par voie électronique: Requise
Adresse de soumission: https://www.ethics.dk/ethics/eo#/dc4d335f-5c18-45d3-8f03-41d469a255be/homepage
Langues dans lesquelles les offres ou demandes de participation/candidatures peuvent être présentées: anglais
Catalogue électronique: Non autorisée
Variantes: Non autorisée
Les soumissionnaires peuvent présenter plusieurs offres: Non autorisée

Date limite de réception des demandes de participation/candidatures: 24/08/2026 12:00:00 (UTC+00:00) Heure de l'Europe occidentale, GMT

Conditions du marché:

Le contrat doit être exécuté dans le cadre de programmes d'emplois protégés: Non

Conditions relatives à l'exécution du contrat: The winning tenderer is to perform the contract in compliance with the Danida Anti-Corruption Policy (https://um.dk/en/danida/anti-corruption) and the principles of the UN Global Compact (https://www.unglobalcompact.org/what-is-gc/mission/principles). The contract includes a labour clause concerning conditions on pay and work for the staff assigned for the performance of the contract.

Un accord de confidentialité est requis: non

Facturation électronique: Requise

La commande en ligne sera utilisée: non

Le paiement électronique sera utilisé: oui

Arrangement financier: Payments for fees shall be made in the following four instalments: Milestone 1: When the final version of the Inception Report is approved by the Client. Milestone 2: When the draft Evaluation Report is approved by the Client for discussion with the Evaluation Reference Group. Milestone 3: When the final Evaluation Report is approved by the Client. Final payment: For Services rendered after Milestone 3. Payments for reimbursable expenses shall be made as quarterly progress payments and a final payment. Please refer to Article XI and Article XII in the Consultancy Agreement.

5.1.15. Techniques

Accord-cadre:

Pas d'accord-cadre

Informations sur le système d'acquisition dynamique:

Pas de système d'acquisition dynamique

5.1.16. Informations complémentaires, médiation et recours

Organisation chargée des procédures de recours: Klagenævnet for Udbud

Description des délais d'introduction des procédures de recours: Actions regarding requests to participate and selection must be submitted within 20 calendar days from the day after the contracting authority has notified the economic operators of the decisions regarding selection. Other actions regarding the procedure (e.g. decisions regarding award of contract) must be submitted within 45 calendar days from the day after the publication of a contract award notice in the Official Journal of the EU. Complaint guidelines (in English) can be found at: https://naevneneshus.dk/media/u42g3exz/complaint-guidelines.pdf.

Organisation qui fournit des précisions concernant l'introduction des recours: Konkurrence- og Forbrugerstyrelsen

8. Organisations

8.1. ORG-0001

Nom officiel: Ministry of Foreign Affairs of Denmark

Numéro d'enregistrement: 43271911

Département: Evaluation, Learning, and Quality (LEARNING)

Adresse postale: Asiatisk Plads 2

Ville: Copenhagen

Code postal: 1448

Subdivision pays (NUTS): Byen København (DK011)

Pays: Danemark

Point de contact: Henning Nøhr
Adresse électronique: hennoh@um.dk
Téléphone: +45 33 92 00 00
Adresse internet: https://um.dk/en/danida
Rôles de cette organisation:
Acheteur

8.1. ORG-0002

Nom officiel: Klagenævnet for Udbud
Numéro d'enregistrement: 37795526
Adresse postale: Toldboden 2
Ville: Viborg
Code postal: 8800
Subdivision pays (NUTS): Vestjylland (DK041)
Pays: Danemark
Adresse électronique: klfu@naevneneshus.dk
Téléphone: +45 72405600
Adresse internet: https://naevneneshus.dk/start-din-klage/klagenaevnet-for-udbud/
Rôles de cette organisation:
Organisation chargée des procédures de recours

8.1. ORG-0003

Nom officiel: Konkurrence- og Forbrugerstyrelsen
Numéro d'enregistrement: 10294819
Adresse postale: Carl Jacobsens Vej 35
Ville: Valby
Code postal: 2500
Subdivision pays (NUTS): Byen København (DK011)
Pays: Danemark
Adresse électronique: kfst@kfst.dk
Téléphone: +45 41715000
Adresse internet: https://www.kfst.dk
Rôles de cette organisation:
Organisation qui fournit des précisions concernant l'introduction des recours

8.1. ORG-0004

Nom officiel: Mercell Holding ASA
Numéro d'enregistrement: 980921565
Adresse postale: Askekroken 11
Ville: Oslo
Code postal: 0277
Subdivision pays (NUTS): Oslo (NO081)
Pays: Norvège
Point de contact: eSender
Adresse électronique: publication@mercell.com
Téléphone: +47 21018800
Télécopieur: +47 21018801
Adresse internet: http://mercell.com/
Rôles de cette organisation:
TED eSender

Informations relatives à l’avis

Identifiant/version de l’avis: 1eec13f6-d7b3-48f8-b924-3a682f75c536 - 01
Type de formulaire: Mise en concurrence
Type d’avis: Avis de marché ou de concession – régime ordinaire
Sous-type d’avis: 16
Date d’envoi de l’avis: 17/06/2026 07:35:41 (UTC+00:00) Heure de l'Europe occidentale, GMT
Date et heure de transmission de l'avis (eSender): 17/06/2026 07:36:01 (UTC+00:00) Heure de l'Europe occidentale, GMT
Langues dans lesquelles l’avis en question est officiellement disponible: anglais
Numéro de publication de l’avis: 420182-2026
Numéro de publication au JO S: 116/2026
Date de publication: 18/06/2026