

477543-2026 - Mise en concurrence

Allemagne – Services aux entreprises: droit, marketing, conseil, recrutement, impression et sécurité – 10007989-Contract management to strengthen institutional and financial resilience of afro-feminist civil society organisations

OJ S 131/2026 10/07/2026

Avis de marché ou de concession – régime ordinaire

Services

1. Acheteur

1.1. Acheteur

Nom officiel: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

Adresse électronique: marion.chevalier@giz.de

Forme juridique de l'acheteur: Entreprise publique, contrôlée par une autorité publique centrale

Activité du pouvoir adjudicateur: Services d'administration générale

2. Procédure

2.1. Procédure

Titre: 10007989-Contract management to strengthen institutional and financial resilience of afro-feminist civil society organisations

Description: Many African countries are making tangible progress on gender equality and social participation. Nevertheless, deeply rooted inequalities persist, embedded in historical power relations and current social structures. People who are marginalised due to their gender, identity or other characteristics are particularly affected. Achieving sustainable change therefore requires strong civil society organisations that advocate for vulnerable groups, expose injustices and help make political and social processes more inclusive. To fulfil this role effectively, these actors need targeted, needs-based support - organisational, technical and through stronger networks. The Society. Equality. Africa - The Transformation (SEA-T) programme addresses this need. Its objective is to enable local and regional civil society actors in Africa to measurably improve social justice and participation. It focuses on organisations that are embedded in their contexts, understand community needs and drive practical solutions. The approach combines support, knowledge generation and networking to achieve impact at organisational, network and public discourse levels. A core element is needs-based support. Civil society organisations receive tailored assistance to pursue their goals independently and effectively. This includes strengthening management and advocacy capacities, improving internal processes and tools for monitoring results, and maintaining flexibility to respond to dynamic contexts. Support follows the principle of ownership: local perspectives and priorities set the direction; partnerships are designed on an equal footing and build on the engagement and expertise of civil society. A second focus is on evidence and knowledge. Together with partner organisations, the programme develops studies, analyses and datasets that provide a solid scientific basis for advocacy. This enables actors to argue their case more convincingly in policy dialogues - for example on closing the gender data gap, advancing inclusion or improving mechanisms for participation. Systematically prepared evidence also strengthens the legitimacy of civil society demands vis-à-vis state and non-state decision-makers. Third, the programme fosters networking. Organisations are supported to collaborate more closely, exchange tried-and-tested approaches and scale them across regions. Peer-to-peer learning, thematic communities of practice and regional exchange

formats facilitate the spread of proven methods - such as inclusive programming, participatory formats and evidence-based advocacy. Stronger cooperation creates alliances that channel local experience into regional debates and amplify common positions. In a newly added output, the programme prioritises strengthening the long-term structural resilience of civil society in Africa in an increasingly restrictive and regressive civic space. Fourth, the programme strengthens civil society actors by building institutional and financial resilience through a Participatory Grant Council (PGC), where regional feminist representatives and GIZ jointly set priorities and funding criteria. Via the PGC, funds and accompanying measures are allocated to feminist organizations and collectives for reserves, core funding, income diversification, organizational development, and sustainable financial and governance structures, enabling partners to continue their work under challenging political and financial conditions. Additionally, the programme will support three participatory, regionally developed models for sustainable Afro-feminist mobilization to enhance long-term coordination, shared political visions, and practical instruments for collective responses to backlash, shrinking civic space, and regressive change. The focus is on strategies for organisational, financial and political sustainability of movements and organisations. This includes measures to reinforce internal governance and accountability, inclusive and values-based leadership, security and protection mechanisms (including digital, legal and physical safety), as well as collective care and wellbeing practices that prevent burnout and sustain engagement. This integrated approach of needs-based strengthening, evidence-driven advocacy, strategic networking and resilience-building aims to sustainably increase African civil society's capacity to act.

Identifiant de la procédure: 0280917d-a6e5-4ce6-a8db-4f9f54805449

Identifiant interne: 10007989

Type de procédure: Négociée avec publication préalable d'un appel à la concurrence / concurrentielle avec négociation

La procédure est accélérée: non

2.1.1. Objet

Nature principale du marché: Services

Nomenclature principale (cpv): 79000000 Services aux entreprises: droit, marketing, conseil, recrutement, impression et sécurité

Nomenclature complémentaire (cpv): 79994000 Services de gestion des contrats

2.1.2. Lieu d'exécution

Subdivision pays (NUTS): Main-Taunus-Kreis (DE71A)

Pays: Allemagne

Informations complémentaires: Please see the tender documents, especially the terms of reference

2.1.4. Informations générales

Informations complémentaires: #Bekanntmachungs-ID: CXTRY6YT1LPFGZ0# All communication takes place in English via communication tool in the project area of the procurement portal.

Base juridique:

Directive 2014/24/UE

vgv -

2.1.6. Motifs d'exclusion

Sources des motifs d'exclusion: Avis

Manquement à des obligations liées à des motifs d'exclusion purement nationaux: In accordance with §§ 123,124 GWB, § 22 LkSG

Participation à une organisation criminelle:
Infractions terroristes ou infractions liées aux activités terroristes:
Blanchiment de capitaux ou financement du terrorisme:
Fraude:
Corruption:
Travail des enfants et autres formes de traite des êtres humains:
Manquement à l'obligation relative au paiement d'impôts et taxes:
Manquement à l'obligation relative au paiement de cotisations de sécurité sociale:
Manquement aux obligations dans le domaine du droit environnemental:
Manquement aux obligations dans le domaine du droit social:
Manquement aux obligations dans le domaine du droit du travail:
Insolvabilité:
Biens administrés par un liquidateur:
État de cessation d'activités:
Situation analogue à la faillite prévue dans la législation nationale:
Faute professionnelle grave:
Accords avec d'autres opérateurs économiques en vue de fausser la concurrence:
Conflit d'intérêt créé par sa participation à la procédure de passation de marché:
Association directe ou indirecte à la préparation de cette procédure de passation de marché:
Résiliation, dommages et intérêts ou autres sanctions comparables:
Fausses déclarations, dissimulation d'informations, incapacité de présenter les documents requis ou obtention d'informations confidentielles sur cette procédure:

5. Lot

5.1. Lot: LOT-0001

Titre: 10007989-Contract management to strengthen institutional and financial resilience of afro-feminist civil society organisations

Description: The overall objective of this assignment is to improve the long-term structural resilience of selected civil society actors with a particular focus on institutional and financial resilience. Institutional resilience is defined as an organisation's ability to remain operational amid political, financial or security-related changes. Illustrative improvements include clearer roles and responsibilities, improved internal processes, effective and sustainable leadership and succession planning, and updated policies for security, safeguarding and data protection grounded in context-specific risk assessments and realistic resource envelopes. Organisations strengthen administrative, financial and monitoring and evaluation systems, adopt appropriate digital tools, secure their communications and invest in staff training and capacity development that reflect fluctuating resources and long-term sustainability. Protection and security are enhanced through systematic risk analyses, security plans and digital, legal and physical protection mechanisms. Financial resilience refers to the stability and diversification of income sources. Organisations identify and develop new fundraising channels and strategies such as local donations, membership contributions, social enterprise models, regenerative and gender-lens investment, access to feminist philanthropic resources and partnerships with private actors. They build financial stability by establishing or increasing reserve funds and by improving access to multi-year and flexible funding. Financial management is strengthened through robust policies, budgeting and accounting systems as well as compliance and accountability mechanisms. The assignment is one mechanism of the programme to create conditions that enable organisations not only to respond to crises but to address them proactively, thereby countering regressive forces that undermine diversity, equality and human rights. To this end a Participatory Grant Council (PGC) composed of representatives of

regional feminist organisations and GIZ will select 30 proposals centered on strengthening the institutional and financial sustainability of organisations and collectives. The selected organisations will then receive local subsidies and additional capacity development support to progressively build the commercial, administrative and legal capacities needed to manage future financing arrangements independently. Therefore, the first package of the requested services is to provide hands-on advice to the selected grantees on the implementation of the Local Subsidies in line with GIZ requirements, the second one is tailored external capacity development delivered by local service providers in areas identified through the selected proposals and organisational and capacity assessments. The contractor operationalises this approach through two work packages. In Work Package 1, the contractor conducts commercial and legal eligibility checks (KEP) for organisations selected to receive Local Subsidies, then contracts and manages 30 Local Subsidies in line with GIZ regulations and templates. The contractor disburses funds, advises recipients, manages and controls the proper use of funds, maintaining separate accounting and full documentation, preparing advances, settlements and disbursement requests. Continuous administrative and financial advice and monitoring are provided throughout, and all Local Subsidies are closed and settled in December. The learnings will be provided shared final learning event thereafter. In Work Package 2, the contractor conducts organisational and capacity assessments and then develops and manages contracts with local service providers (in the countries of the selected organisations) to deliver tailored capacity development to improve institutional and financial capacities in addition to the local subsidies. As a final step, the contractor must perform a final assessment to demonstrate measurable improvement in at least one of the two resilience dimensions - institutional or financial. General implementation measures include providing an implementation roadmap, holding an inception meeting, ensuring continuous coordination and communication with GIZ and partner organisations, and delivering an implementation report with a debriefing. All processes, contracting, disbursement, accounting and reporting comply with GIZ regulations for Local Subsidies and the principles of proper accounting, safeguarding, data protection and duty of care.

Identifiant interne: 10007989

5.1.1. Objet

Nature principale du marché: Services

Nomenclature principale (cpv): 79000000 Services aux entreprises: droit, marketing, conseil, recrutement, impression et sécurité

Nomenclature complémentaire (cpv): 79994000 Services de gestion des contrats

Options:

Description des options: GIZ may optionally commission contract amendments and/or increases based on the criteria in the tender documents to the successful bidder of this tender. For details, please see the terms of reference.

5.1.2. Lieu d'exécution

Subdivision pays (NUTS): Main-Taunus-Kreis (DE71A)

Pays: Allemagne

Informations complémentaires: Please see the tender documents, especially the terms of reference

5.1.3. Durée estimée

Durée: 16 Mois

5.1.4. Reconduction

Nombre maximum de reconductions: 2

Autres informations sur le renouvellement: GIZ may optionally commission contract amendments and/or increases based on the criteria in the tender documents to the successful bidder of this tender. For details, please see the terms of reference.

5.1.6. Informations générales

Participation réservée:

La participation n'est pas réservée.

Les noms et les qualifications professionnelles du personnel chargé de l'exécution du marché doivent être mentionnés: Non requises

Projet de passation de marché non financé par des fonds de l'UE

Le marché relève de l'accord sur les marchés publics (AMP): oui

Le marché en question convient aussi aux petites et moyennes entreprises (PME): oui

Informations complémentaires: #Besonders auch geeignet für:selbst#, #Besonders auch geeignet für:other-sme#

5.1.7. Marché public stratégique

Objectif du marché public stratégique: Réduction des incidences sur l'environnement

Description: see tender documents

Objectif du marché public stratégique: Réalisation d'objectifs sociaux

Description: see tender documents

Méthode utilisée pour réduire l'incidence environnementale: La protection et la restauration de la biodiversité et des écosystèmes, La transition vers une économie circulaire, L'adaptation au changement climatique, L'atténuation du changement climatique, La prévention et la réduction de la pollution, L'utilisation durable et la protection des ressources aquatiques et marines

Objectif social promu: Égalité des ethnies, Égalité hommes-femmes, Devoir de diligence en matière de droits de l'homme dans les chaînes d'approvisionnement mondiales, Possibilités d'emploi des chômeurs de longue durée, des personnes défavorisées et/ou des personnes handicapées, Conditions de travail équitables, Autre

5.1.9. Critères de sélection

Sources des critères de sélection: Avis

Critère: Autres exigences économiques ou financières

Description du critère de sélection: EN-A1: Principles for the execution of orders (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): The eligibility criteria are not from the same category as stipulated above, as there is no suitable category. 1. Self-declaration: name of company and address, tax ID, registration and commercial register number or equivalent register in accordance with the legal provisions of the country of origin. 2. No grounds for exclusion pursuant to § 123, § 124 GWB, § 22 LkSG, EU-Russia sanctions 3. Declaration of bidding consortium and/or declaration of subcontractors (if applicable)

Critère: Autres exigences économiques ou financières

Description du critère de sélection: EN-A2: Conditions for the reduction of candidates (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): If we receive more than 5 requests to participate, we will make a selection on the basis of the criteria laid out in the procurement documents and invite tenders only from the 5 candidates with the highest scores. We reserve the right to cancel the procurement procedure if we receive fewer than 2 requests to participate. Weighted criteria for the selection of candidates: 1. Technical experience (50%) (i) Gender Equality and Human Rights (10%) (ii) International Development Financing (10%) (iii) Contract Management (10%) (iv) Finance and Accounting (10%) (v) Strategic Capacity and Organisational Development (10%) 2. Regional experience in Africa (30%) 3. Experience of development projects (at least 50% ODA-financed) (20%)

Critère: Références sur des services spécifiés

Description du critère de sélection: EN-B1: Technical and professional ability (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): 1. The technical assessment is only based on reference projects with a minimum commission value of EUR 1,000,000.00 (net). 2. At least 3 reference projects in the technical field contract/grant management for civil society support and at least 3 reference projects in Africa in the last 36 months

Critère: Chiffre d'affaires annuel moyen

Description du critère de sélection: EN-C1: Economic and financial standing (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): Average annual turnover for the last three years (last-but-four financial year can be included in case of tenders held within 6 months of end of last financial year), at least: EUR 2,000,000.00 (net).

Critère: Autres exigences économiques ou financières

Description du critère de sélection: EN-C2: Economic and financial standing (Mit dem Teilnahmeantrag; Mittels Eigenerklärung): Average number of employees and managers in the last three calendar years, at least 15 persons.

Critère: Références sur des services spécifiés

Description du critère de sélection: Assessment of technical eligibility / weighted criteria for the selection of candidates - Weighted criteria for the selection of candidates: 1. Technical experience (XX%) 2. Regional experience (XX%) 3. Experience of development projects (at least 50% ODA-financed) (XX%)

Les critères seront appliqués pour sélectionner les candidats à inviter pour la seconde étape de la procédure

Pondération (pourcentage, valeur exacte): 100,00

Informations sur la seconde étape d'une procédure en deux étapes:

Nombre minimal de candidats à inviter pour la seconde étape de la procédure: 3

Nombre maximal de candidats à inviter pour la seconde étape de la procédure: 5

La procédure se déroulera en plusieurs étapes. À chaque étape, certains candidats peuvent être éliminés

L'acheteur se réserve le droit d'attribuer le marché sur la base des offres initiales sans mener de négociations

5.1.11. Documents de marché

Langues dans lesquelles les documents de marché sont officiellement disponibles: anglais

Date limite de demande d'informations complémentaires: 03/08/2026 23:59:59 (UTC+02:00)

Heure de l'Europe orientale, heure d'été de l'Europe centrale

Adresse des documents de marché: <https://ausschreibungen.giz.de/Satellite/notice/CXTRY6YT1LPFGZ0/documents>

Canal de communication ad hoc:

URL: <https://ausschreibungen.giz.de/Satellite/notice/CXTRY6YT1LPFGZ0>

5.1.12. Conditions du marché public

Conditions de la procédure:

Date d'envoi estimée des invitations à soumissionner: 27/08/2026

Conditions de soumission:

Soumission par voie électronique: Requise

Adresse de soumission: <https://ausschreibungen.giz.de/Satellite/notice/CXTRY6YT1LPFGZ0>

Langues dans lesquelles les offres ou demandes de participation/candidatures peuvent être présentées: anglais

Catalogue électronique: Non autorisée

Variantes: Non autorisée

Les soumissionnaires peuvent présenter plusieurs offres: Non autorisée

Date limite de réception des demandes de participation/candidatures: 11/08/2026 12:00:00 (UTC+02:00) Heure de l'Europe orientale, heure d'été de l'Europe centrale

Informations qui peuvent être complétées après la date limite de réception des offres:

À la discrétion de l'acheteur, certains documents manquants relatifs au soumissionnaire peuvent être transmis ultérieurement.

Informations complémentaires: GIZ asks the applicant or bidder to submit, complete or correct documents, within the framework laid down by law.

Conditions du marché:

Le contrat doit être exécuté dans le cadre de programmes d'emplois protégés: Non

Conditions relatives à l'exécution du contrat: The execution conditions result from the information given in the contract notice and the tender documents.

Facturation électronique: Requise

La commande en ligne sera utilisée: oui

Le paiement électronique sera utilisé: oui

5.1.15. Techniques

Accord-cadre:

Pas d'accord-cadre

Informations sur le système d'acquisition dynamique:

Pas de système d'acquisition dynamique

5.1.16. Informations complémentaires, médiation et recours

Organisation chargée des procédures de recours: Vergabekammern des Bundes

Description des délais d'introduction des procédures de recours: According to Article 160, Section 3 of the German Act Against Restraint of Competition (GWB), application for review is not permissible insofar as 1. the applicant has identified the claimed infringement of the procurement rules before submitting the application for review and has not submitted a complaint to the contracting authority within a period of 10 calendar days; the expiry of the period pursuant to Article 134, Section 2 remains unaffected, 2. complaints of infringements of procurement rules that are evident in the tender notice are not submitted to the contracting authority at the latest by the expiry of the deadline for the application or by the deadline for the submission of bids, specified in the tender notice. 3. complaints of infringements of procurement rules that first become evident in the tender documents are not submitted to the contracting authority at the latest by the expiry of the deadline for application or by the deadline for the submission of bids, 4. more than 15 calendar days have expired since receipt of notification from the contracting authority that it is unwilling to redress the complaint. Sentence 1 does not apply in the case of an application to determine the invalidity of the contract in accordance with Article 135, Section 1 (2). Article 134, Section 1, Sentence 2 remains unaffected.

Organisation qui fournit des informations complémentaires sur la procédure de passation de marché: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

Organisation qui reçoit les demandes de participation/candidatures: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

8. Organisations

8.1. ORG-0001

Nom officiel: Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH

Numéro d'enregistrement: 993-80072-52

Adresse postale: Dag-Hammarskjöld-Weg 1 - 5

Ville: Eschborn

Code postal: 65760

Subdivision pays (NUTS): Main-Taunus-Kreis (DE71A)

Pays: Allemagne

Adresse électronique: marion.chevalier@giz.de

Téléphone: +49 6196794017

Télécopieur: +49 61967911154017

Adresse internet: <https://www.giz.de>

Rôles de cette organisation:

Acheteur

Organisation qui fournit des informations complémentaires sur la procédure de passation de marché

Organisation qui reçoit les demandes de participation/candidatures

8.1. ORG-0002

Nom officiel: Vergabekammern des Bundes

Numéro d'enregistrement: 022894990

Adresse postale: Kaiser-Friedrich-Straße 16

Ville: Bonn

Code postal: 53113

Subdivision pays (NUTS): Bonn, Kreisfreie Stadt (DEA22)

Pays: Allemagne

Adresse électronique: vk@bundeskartellamt.bund.de

Téléphone: +49 2289499-0

Télécopieur: +49 2289499-163

Adresse internet: <https://www.bundeskartellamt.de>

Rôles de cette organisation:

Organisation chargée des procédures de recours

8.1. ORG-0003

Nom officiel: Datenservice Öffentlicher Einkauf (in Verantwortung des Beschaffungsamts des BMI)

Numéro d'enregistrement: 0204:994-DOEVD-83

Ville: Bonn

Code postal: 53119

Subdivision pays (NUTS): Bonn, Kreisfreie Stadt (DEA22)

Pays: Allemagne

Adresse électronique: noreply.esender_hub@bescha.bund.de

Téléphone: +49228996100

Rôles de cette organisation:

TED eSender

Informations relatives à l'avis

Identifiant/version de l'avis: 469ad52e-0805-4ced-ba2c-3f9d258d5b63 - 01

Type de formulaire: Mise en concurrence

Type d'avis: Avis de marché ou de concession – régime ordinaire

Sous-type d'avis: 16

Date d'envoi de l'avis: 09/07/2026 11:05:49 (UTC+02:00) Heure de l'Europe orientale, heure d'été de l'Europe centrale

Langues dans lesquelles l'avis en question est officiellement disponible: anglais

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