

## 339801-2026 - Nadmetanje

Norveška – Usluge na području istraživanja i razvoja i s tim povezane usluge savjetovanja –  
Procurement - Strategic foresight in regard to: the exam scheme and stance assessment.

OJ S 95/2026 19/05/2026

Obavijest o nadmetanju ili koncesiji – standardni režim - Obavijest o promjeni  
Usluge

### 1. Kupac

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#### 1.1. Kupac

Službeno ime: Utdanningsdirektoratet

E-pošta: [kari.kiperberg.werenskjold@udir.no](mailto:kari.kiperberg.werenskjold@udir.no)

Pravni oblik kupca: Središnje tijelo državne uprave

Djelatnost javnog naručitelja: Obrazovanje

### 2. Postupak

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#### 2.1. Postupak

Naslov: Procurement - Strategic foresight in regard to: the exam scheme and stance assessment.

Opis: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall take place in

cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 July 2027. The cost limit for the procurement is NOK 2.4 million excluding VAT. The contracting authority would like an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. A comprehensive description of the delivery is given in points 4 and 5 below. The Norwegian Directorate of Education and Training reserves the right to political decisions that can lead to changes in the scope of the assignment.

Identifikacijska oznaka postupka: 2ac750be-b458-4356-85d4-6db10dfbdba1

Interna identifikacijska oznaka: 2026/3988

Vrsta postupka: Otvoren

Postupak je ubrzan: ne

Glavna obilježja postupka: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall take place in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 July 2027. The cost limit for the procurement is NOK 2.4 million excluding VAT. The contracting authority would like an option for an extension and

extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. A comprehensive description of the delivery is given in points 4 and 5 below. The Norwegian Directorate of Education and Training reserves the right to political decisions that can lead to changes in the scope of the assignment.

#### **2.1.1. Svrha**

Priroda ugovora: Usluge

Glavna klasifikacija (cpv): 73000000 Usluge na području istraživanja i razvoja i s tim povezane usluge savjetovanja

Dodatna klasifikacija (cpv): 73100000 Usluge na području istraživanja i eksperimentalnog razvoja, 73200000 Usluge savjetovanja na području istraživanja i razvoja, 75100000 Usluge javne uprave, 80300000 Usluge visokoškolskog obrazovanja

#### **2.1.2. Mjesto izvršenja**

Zemlja: Norveška

Bilo gdje u određenoj zemlji

#### **2.1.2. Mjesto izvršenja**

Zemlja: Norveška

Bilo gdje u određenoj zemlji

#### **2.1.4. Opće informacije**

**Pravna osnova:**

Direktiva 2014/24/EU

Anskaffelsesforskriften - open tender contest

Anskaffelsesforskriften - open tender contest

#### **2.1.6. Razlozi za isključenje**

Izvori razloga za isključenje: Europska jedinstvena dokumentacija o nabavi, Obavijest, Dokumentacija o nabavi

Korupcija: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a enforceable verdict has been convicted of corruption by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Corruption as defined in Article 3 of the Convention on Combating Corruption, Involving European Communities or European Union Member States (EUT C 195 of 25.6.1997, s. 1), and in Article 2, point 1, in the Council's framework decision 2003/568/RIA of 22 July 2003 on combating corruption in the private sector (EUT L 192 of 31.7.2003, p. 54). This rejection reason also includes corruption as defined in national law for the contracting authority or supplier.

Prijevvara: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted of fraud has been convicted of fraud by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Fraud included in Article 1 of the Convention on protection of the Financial Interests of the European Communities (EFT C 316 of 27.11.1995, p. 48).

Pranje novca ili financiranje terorizma: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of money laundering or financing terrorism by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Money

laundering or financing terrorism As defined in Article 1 of the European Parliament and Council Directive 2005/60/EF of 26 October 2005 on preventive measures against the use of the financial system for money laundering and financing terrorism (EUT L 309 of 25.11.2005, p. 15).

Sudjelovanje u zločinačkoj organizaciji: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted verdict of participation in a criminal organisation by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Participation in a criminal organisation as defined in Article 2 of the Council's framework decision 2008/841/RIA of 24 October 2008 on control of organised crime (EUT L 300 of 11.11.2008, p. 42)

Kaznena djela terorizma ili kaznena djela povezana s terorističkim aktivnostima: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body, or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of acts of terrorism or criminal acts connected to terrorist activities by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Acts of terrorism or criminal acts relating to terrorist activity as defined in Article 1 and 3 of the Council's framework decision 2002/475/RIA of 13 June 2002 on combating terrorism (EFT L 164, af 22.6.2002, p. 3). This rejection reason also includes incitement to, participation or attempts to commit such actions as included in Article 4 in the mentioned framework decision.

Dječji rad i drugi oblici trgovanja ljudima: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of child labour and other forms of human trafficking by a verdict handed down no more than five years ago, or a rejection period determined directly in the judgement that still applies? Child labour and other forms of human trafficking as defined in Article 2 of the European Parliament and council directive 2011/36/EU of 5. 1 April 2011 on the prevention and control of human trafficking and the protection of its victims and for compensation of the Council's framework decision 2002/629/RIA (EUT L 101 of 15.4.2011, p. 1).

Kršenje obveze plaćanja doprinosa za socijalno osiguranje: Have tenderers failed to fulfil all their social security obligations in the country where they are established and in their member state, if this is a different country than what he is established in?

Kršenje obveze plaćanja poreza: Has the tenderer not fulfilled his tax and duty obligations in the country in which he is established, and in the contracting authority's member state, if this is a different country than what he is established in?

## 5. Grupa

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### 5.1. Grupa: LOT-0000

Naslov: Procurement - Strategic foresight in regard to: the exam scheme and stance assessment.

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concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and introduction of a new digital system. Pandemic induction of KI in society. Self if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1. The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall take place in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 July 2027. The cost limit for the procurement is NOK 2.4 million excluding VAT. The contracting authority would like an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. A comprehensive description of the delivery is given in points 4 and 5 below. The Norwegian Directorate of Education and Training reserves the right to political decisions that can lead to changes in the scope of the assignment.

Interna identifikacijska oznaka: 2026/3988

#### **5.1.1. Svaha**

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#### **5.1.2. Mjesto izvršenja**

Zemlja: Norveška

Bilo gdje u određenoj zemlji

#### **5.1.2. Mjesto izvršenja**

Zemlja: Norveška

Bilo gdje u određenoj zemlji

#### **5.1.3. Očekivano trajanje**

Datum početka: 13/08/2026

#### **5.1.6. Opće informacije**

##### **Rezervirano sudjelovanje:**

Sudjelovanje nije rezervirano.

Projekt javne nabave ne financira se sredstvima EU-a

Javna nabava obuhvaćena je Sporazumom o javnoj nabavi (GPA): da

#### **5.1.9. Kriteriji za odabir**

Izvori kriterija odabira: Europska jedinstvena dokumentacija o nabavi, Obavijest, Dokumentacija o nabavi

Kriterij: Ostali ekonomski ili financijski zahtjevi

Opis kriterija odabira: Be up-to-date with tax, employer contributions and VAT payments: Tax and VAT certificate, not older than six months (applies to Norwegian tenderers).

Kriterij: Ostali ekonomski ili financijski zahtjevi

Opis kriterija odabira: Experience from comparable assignments: Description of the Tenderer's three most relevant assignments during the last three years. The description must include a statement of the assignment's value, date and contracting authority. It is the tenderer's responsibility to document relevance through the description. The descriptions shall not be more than half an A4 page for each of the three assignments.

#### **5.1.11. Dokumentacija o nabavi**

Jezici na kojima je dokumentacija o nabavi službeno dostupna: norveški

Rok za podnošenje zahtjeva za dodatne informacije: 03/06/2026 10:00:00 (UTC+00:00) zapadnoeuropsko vrijeme, GMT

Adresa dokumentacije o nabavi: <https://permalink.mercell.com/283830993.aspx>

#### **5.1.12. Uvjeti nabave**

##### **Uvjeti podnošenja:**

Elektroničko podnošenje: Obvezno

Adresa za podnošenje: <https://permalink.mercell.com/283830993.aspx>

Jezici na kojima se mogu podnijeti ponude ili zahtjevi za sudjelovanje: norveški

Elektronički katalog: Nije dopušteno

Potreban je napredan ili kvalificirani elektronički potpis ili pečat (kako je definirano u Uredbi (EU) br. 910/2014)

Varijante: Nije dopušteno

Rok za zaprimanje ponuda: 17/06/2026 10:00:00 (UTC+00:00) zapadnoeuropsko vrijeme, GMT

Razdoblje tijekom kojeg ponuda mora ostati valjana: 4 Mjeseci

##### **Informacije o javnom otvaranju:**

Datum otvaranja: 17/06/2026 10:00:00 (UTC+00:00) zapadnoeuropsko vrijeme, GMT

##### **Uvjeti ugovora:**

Ugovor se mora izvršiti u okviru programa zaštićenih radnih mjesta: Ne

Elektroničko izdavanje računa: Obvezno

Naručivanje će biti elektroničko: da

Plaćanje će biti elektroničko: da

#### **5.1.15. Tehnike**

##### **Okvirni sporazum:**

Nema okvirnog sporazuma

##### **Informacije o dinamičkom sustavu nabave:**

Nema dinamičkog sustava nabave

#### 5.1.16. Dodatne informacije, posredovanje i pravna zaštita (preispitivanje)

Organizacija za preispitivanje (pravnu zaštitu): Oslo tingrett

Informacije o rokovima za preispitivanje: procurement regulations

Organizacija koja pruža više informacija o postupcima preispitivanja (pravne zaštite): Oslo tingrett

## 8. Organizacije

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### 8.1. ORG-0001

Službeno ime: Utdanningsdirektoratet

Registracijski broj: 970018131

Poštanska adresa: Schweigaardsgate 15b

Grad: OSLO

Poštanski broj: 0135

Zemlja – podregija (NUTS): Oslo (NO081)

Zemlja: Norveška

Kontaktna točka: Kari Kiperberg Werenskjold

E-pošta: [kari.kiperberg.werenskjold@udir.no](mailto:kari.kiperberg.werenskjold@udir.no)

Tel.: +47 95752714

Faks: +47 23301200

Internet: <http://www.udir.no/>

**Uloge ove organizacije:**

Kupac

### 8.1. ORG-0002

Službeno ime: Oslo tingrett

Registracijski broj: 926725939

Grad: Oslo

Poštanski broj: 0125

Zemlja – podregija (NUTS): Oslo (NO081)

Zemlja: Norveška

**Uloge ove organizacije:**

Organizacija za preispitivanje (pravnu zaštitu)

Organizacija koja pruža više informacija o postupcima preispitivanja (pravne zaštite)

## 10. Promjena

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Verzija prethodne obavijesti koja se mijenja

:

6bc40200-b072-4e64-b675-11b84d9d6f67-01

Glavni razlog promjene

:

Ispravak pogreške izdavača

Opis

:

The tender deadline is extended by 2 days.

### 10.1. Promjena

Identifikator odjeljka: PROCEDURE

## 10.1. Promjena

Identifikator odjeljka: LOT-0000

### Informacije o obavijesti

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Identifikacijska oznaka / verzija obavijesti: 4912a094-f6a6-4a87-92d3-31d1d2125f48 - 01

Vrsta obrasca: Nadmetanje

Vrsta obavijesti: Obavijest o nadmetanju ili koncesiji – standardni režim

Podvrsta obavijesti: 16

Datum slanja obavijesti: 18/05/2026 07:57:08 (UTC+00:00) zapadnoeuropsko vrijeme, GMT

Datum e-pošiljateljeva slanja obavijesti: 18/05/2026 08:10:26 (UTC+00:00) zapadnoeuropsko vrijeme, GMT

Jezici na kojima je ova obavijest službeno dostupna: engleski

Broj objave obavijesti: 339801-2026

Broj izdanja SL S-a: 95/2026

Datum objave: 19/05/2026