

335219-2026 - Mededinging

Noorwegen – Onderzoek en ontwikkeling, en aanverwante adviezen – Procurement - Strategic foresight in regard to: the exam scheme and stance assessment.

OJ S 94/2026 18/05/2026

Aankondiging van een opdracht of concessie – standaardregeling

Diensten

1. Koper

1.1. Koper

Officiële naam: Utdanningsdirektoratet

E-mail: kari.kiperberg.werenskjold@udir.no

Rechtsvorm van de koper: Centrale overheidsinstantie

Activiteit van de aanbestedende dienst: Onderwijs

2. Procedure

2.1. Procedure

Titel: Procurement - Strategic foresight in regard to: the exam scheme and stance assessment.

Beschrijving: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall take place in cooperation with different groups of interested parties. The interested parties, for example,

include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 July 2027. The cost limit for the procurement is NOK 2.4 million excluding VAT. The contracting authority would like an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. A comprehensive description of the delivery is given in points 4 and 5 below. The Norwegian Directorate of Education and Training reserves the right to political decisions that can lead to changes in the scope of the assignment.

Identificatiecode van de procedure: 2ac750be-b458-4356-85d4-6db10dfbdba1

Interne identificatiecode: 2026/3988

Type procedure: Openbaar

De procedure wordt versneld: neen

Belangrijkste kenmerken van de procedure: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall take place in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 July 2027. The cost limit for the procurement is NOK 2.4 million excluding VAT. The contracting authority would like an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational

subjects. A comprehensive description of the delivery is given in points 4 and 5 below. The Norwegian Directorate of Education and Training reserves the right to political decisions that can lead to changes in the scope of the assignment.

2.1.1. Doel

Aard van het contract: Diensten

Belangrijkste classificatie (cpv): 73000000 Onderzoek en ontwikkeling, en aanverwante adviezen

Aanvullende classificatie (cpv): 73200000 Advies inzake onderzoek en ontwikkeling, 75100000 Administratiediensten, 80300000 Diensten voor hoger onderwijs

2.1.2. Plaats van uitvoering

Land: Noorwegen

Overal in het desbetreffende land

2.1.2. Plaats van uitvoering

Land: Noorwegen

Overal in het desbetreffende land

2.1.4. Algemene informatie

Rechtsgrondslag:

Richtlijn 2014/24/EU

Anschaffelsesforskriften - open tender contest

2.1.6. Gronden voor uitsluiting

Bronnen voor uitsluitingsgronden: Uniform Europees Aanbestedingsdocument (UEA), Aankondiging, Aanbestedingsstuk

Corruptie: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a enforceable verdict has been convicted of corruption by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Corruption as defined in Article 3 of the Convention on Combating Corruption, Involving European Communities or European Union Member States (EUT C 195 of 25.6.1997, s. 1), and in Article 2, point 1, in the Council's framework decision 2003/568/RIA of 22 July 2003 on combating corruption in the private sector (EUT L 192 of 31.7.2003, p. 54). This rejection reason also includes corruption as defined in national law for the contracting authority or supplier.

Fraude: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted of fraud has been convicted of fraud by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Fraud included in Article 1 of the Convention on protection of the Financial Interests of the European Communities (EFT C 316 of 27.11.1995, p. 48).

Witwassen van geld of financiering van terrorisme: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of money laundering or financing terrorism by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Money laundering or financing terrorism As defined in Article 1 of the European

Parliament and Council Directive 2005/60/EF of 26 October 2005 on preventive measures against the use of the financial system for money laundering and financing terrorism (EUT L 309 of 25.11.2005, p. 15).

Deelname aan een criminele organisatie: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted verdict of participation in a criminal organisation by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Participation in a criminal organisation as defined in Article 2 of the Council's framework decision 2008/841/RIA of 24 October 2008 on control of organised crime (EUT L 300 of 11.11.2008, p. 42)

Terroristische misdrijven of strafbare feiten in verband met terroristische activiteiten: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body, or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of acts of terrorism or criminal acts connected to terrorist activities by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Acts of terrorism or criminal acts relating to terrorist activity as defined in Article 1 and 3 of the Council's framework decision 2002/475/RIA of 13 June 2002 on combating terrorism (EFT L 164, af 22.6.2002, p. 3). This rejection reason also includes incitement to, participation or attempts to commit such actions as included in Article 4 in the mentioned framework decision.

Kinderarbeid en andere vormen van mensenhandel: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of child labour and other forms of human trafficking by a verdict handed down no more than five years ago, or a rejection period determined directly in the judgement that still applies? Child labour and other forms of human trafficking as defined in Article 2 of the European Parliament and council directive 2011/36/EU of 5. 1 April 2011 on the prevention and control of human trafficking and the protection of its victims and for compensation of the Council's framework decision 2002/629/RIA (EUT L 101 of 15.4.2011, p. 1).

Niet-nakoming van de verplichting tot betaling van socialezekerheidsbijdragen: Have tenderers failed to fulfil all their social security obligations in the country where they are established and in their member state, if this is a different country than what he is established in?

Niet-nakoming van de verplichting tot betaling van belastingen: Has the tenderer not fulfilled his tax and duty obligations in the country in which he is established, and in the contracting authority's member state, if this is a different country than what he is established in?

5. Perceel

5.1. Perceel: LOT-0000

Titel: Procurement - Strategic foresight in regard to: the exam scheme and stance assessment.

Beschrijving: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including:

Implementation of new curricula, as well as the need to further develop the content and format of exam development and introduction of a new digital system. Pandemien. Induction of KI in society. Selv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1. The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall take place in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 July 2027. The cost limit for the procurement is NOK 2.4 million excluding VAT. The contracting authority would like an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. A comprehensive description of the delivery is given in points 4 and 5 below. The Norwegian Directorate of Education and Training reserves the right to political decisions that can lead to changes in the scope of the assignment.

Interne identificatiecode: 2026/3988

5.1.1. Doel

Aard van het contract: Diensten

Belangrijkste classificatie (cpv): 73000000 Onderzoek en ontwikkeling, en aanverwante adviezen

Aanvullende classificatie (cpv): 73200000 Advies inzake onderzoek en ontwikkeling, 75100000

Administratiediensten, 80300000 Diensten voor hoger onderwijs

5.1.2. Plaats van uitvoering

Land: Noorwegen

Overal in het desbetreffende land

5.1.2. Plaats van uitvoering

Land: Noorwegen

Overal in het desbetreffende land

5.1.3. Geraamde duur

Begindatum: 13/08/2026

Einddatum van de duur: 30/06/2027

5.1.6. Algemene informatie

Voorbehouden deelname:

Deelname is niet voorbehouden.

Aanbestedingsproject dat niet uit EU-fondsen wordt gefinancierd

De aanbesteding valt onder de Overeenkomst inzake overheidsopdrachten (GPA): ja

5.1.9. Selectiecriteria

Bronnen van selectiecriteria: Uniform Europees Aanbestedingsdocument (UEA), Aankondiging , Aanbestedingsstuk

Criterium: Andere economische of financiële eisen

Beschrijving van het selectiecriterium: Be up-to-date with tax, employer contributions and VAT payments: Tax and VAT certificate, not older than six months (applies to Norwegian tenderers).

Criterium: Andere economische of financiële eisen

Beschrijving van het selectiecriterium: Experience from comparable assignments: Description of the Tenderer's three most relevant assignments during the last three years. The description must include a statement of the assignment's value, date and contracting authority. It is the tenderer's responsibility to document relevance through the description. The descriptions shall not be more than half an A4 page for each of the three assignments.

5.1.11. Aanbestedingsstukken

Talen waarin de aanbestedingsstukken officieel beschikbaar zijn: Noors

Termijn voor verzoeken om aanvullende informatie: 01/06/2026 10:00:00 (UTC+00:00) West-Europese tijd, GMT

Adres van de aanbestedingsstukken: <https://permalink.mercell.com/283830993.aspx>

5.1.12. Voorwaarden van de aanbesteding**Voorwaarden voor indiening:**

Elektronische indiening: Vereist

Adres voor indiening: <https://permalink.mercell.com/283830993.aspx>

Talen waarin inschrijvingen of verzoeken tot deelname kunnen worden ingediend: Noors

Elektronische catalogus: Niet toegestaan

Een geavanceerd(e) of gekwalificeerd(e) elektronisch(e) handtekening of zegel (zoals omschreven in Verordening (EU) nr. 910/2014) is vereist

Varianten: Niet toegestaan

Uiterste datum voor de ontvangst van inschrijvingen: 15/06/2026 10:00:00 (UTC+00:00) West-Europese tijd, GMT

Duur waarin de aanbieding geldig moet blijven: 4 Maanden

Informatie over de openbare opening:

Openingsdatum: 15/06/2026 10:00:00 (UTC+00:00) West-Europese tijd, GMT

Voorwaarden van het contract:

De uitvoering van de opdracht moet plaatsvinden binnen het kader van programma's voor maatwerkbedrijven: Neen

Elektronische facturering: Vereist

Er zal worden gebruikgemaakt van elektronische orderplaatsing: ja

Er zal worden gebruikgemaakt van elektronische betaling: ja

5.1.15. Technieken**Raamovereenkomst:**

Geen raamovereenkomst

Informatie over het dynamische aankoopstelsel:

Geen dynamisch aankoopstelsel

5.1.16. Nadere inlichtingen, bemiddeling en evaluatie

Organisatie voor beroepsprocedures: Oslo tingrett

Informatie over de termijnen voor beroep: procurement regulations

Organisatie die meer informatie geeft over beroepsprocedures: Oslo tingrett

8. Organisaties

8.1. ORG-0001

Officiële naam: Utdanningsdirektoratet

Registratienummer: 970018131

Postadres: Schweigaardsgate 15b

Stad: OSLO

Postcode: 0135

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

Contactpunt: Kari Kiperberg Werenskjold

E-mail: kari.kiperberg.werenskjold@udir.no

Telefoon: +47 95752714

Fax: +47 23301200

Internetadres: <http://www.udir.no/>

Rollen van deze organisatie:

Koper

8.1. ORG-0002

Officiële naam: Oslo tingrett

Registratienummer: 926725939

Stad: Oslo

Postcode: 0125

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

Rollen van deze organisatie:

Organisatie voor beroepsprocedures

Organisatie die meer informatie geeft over beroepsprocedures

Informatie over een aankondiging

Identificatiecode/versie van de aankondiging: 6bc40200-b072-4e64-b675-11b84d9d6f67 - 01

Type formulier: Mededinging

Type aankondiging: Aankondiging van een opdracht of concessie – standaardregeling

Subtype aankondiging: 16

Verzenddatum van de aankondiging: 13/05/2026 13:16:32 (UTC+00:00) West-Europese tijd, GMT

Aankondiging datum verzending (eSender): 13/05/2026 13:57:55 (UTC+00:00) West-Europese tijd, GMT

Talen waarin deze aankondiging officieel beschikbaar is: Engels

Publicatienummer aankondiging: 335219-2026

Numer uitgave PB S: 94/2026

Datum van bekendmaking: 18/05/2026