

665589-2026 - Mededinging

Noorwegen – Onderzoek en ontwikkeling, en aanverwante adviezen – Procurement of practical action research on facility models as new organisation models in nursing homes.

OJ S 187/2026 28/09/2026

Aankondiging van een opdracht of concessie – standaardregeling

Diensten

1. Koper

1.1. Koper

Officiële naam: Oslo kommune v/ Sykehjemsetaten

E-mail: postmottak@syke.oslo.kommune.no

Rechtsvorm van de koper: Publiekrechtelijke instelling onder zeggenschap van een lokale overheid

Activiteit van de aanbestedende dienst: Gezondheid

2. Procedure

2.1. Procedure

Titel: Procurement of practical action research on facility models as new organisation models in nursing homes.

Beschrijving: Oslo municipality c/o the Agency for Nursing Homes has carried out a comprehensive assignment sharing project in the period 2024-2025, testing several models for alternative organisation and assignment sharing in municipal long-term homes. Some of the models have been tested both in some departments, while some were tested in and out of all institutions. One of the models, the Tåsen model was introduced and commissioned from opening in November 2024. Experiences from the assignment sharing projects show that new assignment division is feasible and provides measurable gains, provided good manager anchoring, clear role and descriptions of responsibility, systematic training and local adaptation. The Agency for Nursing Homes would like practical action research on facility models as a new organisation model with the aim of documenting effects, evaluating the different implementation processes against "Best practice" and interpreting the findings in conjunction with other registry data in nursing homes. Three different facility models are today introduced at Tåsenhjemmet, Langerudhjemmet and Majorstuhjemmet. The facility on other long-term homes has not been decided. The research shall be carried out as an equal cooperation between the research environment, central administration and nursing homes, with an emphasis on knowledge based practice, learning and a high degree of applicability in the service. The contract has a duration of two years and an estimated total value of NOK 4,000,000 excluding VAT.

Identificatiecode van de procedure: 3134a2e6-6466-4659-8fc0-30739c0d8fbb

Interne identificatiecode: 9311

Type procedure: Openbaar

De procedure wordt versneld: neen

2.1.1. Doel

Aard van het contract: Diensten

Belangrijkste classificatie (cpv): 73000000 Onderzoek en ontwikkeling, en aanverwante adviezen

Aanvullende classificatie (cpv): 73100000 Onderzoek en experimentele ontwikkeling, 73110000 Uitvoeren van onderzoek, 73200000 Advies inzake onderzoek en ontwikkeling, 73300000 Planning en uitvoering van onderzoek en ontwikkeling

2.1.2. Plaats van uitvoering

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

2.1.3. Waarde

Geraamde waarde exclusief btw: 4 000 000,00 NOK

2.1.4. Algemene informatie

Rechtsgrondslag:

Richtlijn 2014/24/EU

2.1.6. Gronden voor uitsluiting

Bronnen voor uitsluitingsgronden: Aankondiging

Met faillissement vergelijkbare toestand uit hoofde van nationale recht: Is the tenderer in a bankruptcy situation? Specify why, under the mentioned circumstances, one is able to carry out the contract, considering the current national provisions and measures for continuing the business activities? It is not necessary to provide this information if rejection of tenderers in such a situation is obligatory in accordance with the current national law with no exceptions, when the tenderer is still able to carry out the contract.

Faillissement: Is the tenderer in a bankruptcy situation? Specify why, under the mentioned circumstances, one is able to carry out the contract, considering the current national provisions and measures for continuing the business activities? It is not necessary to provide this information if rejection of tenderers in such a situation is obligatory in accordance with the current national law with no exceptions, when the tenderer is still able to carry out the contract.

Corruptie: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, by enforceable judgement been convicted of corruption by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Corruption as defined in Article 3 of the Convention on Combating Corruption, involving European Communities or European Union member states (EUT C 195 of 25.6.1997, s. 1), and in Article 2, point 1, in the Council's framework decision 2003/568/RIA of 22 July 2003 on combating corruption in the private sector (EUT L 192 of 31.7.2003, p. 54). This rejection reason also includes corruption as defined in national law for the contracting authority or supplier.

Regeling met schuldeisers: Is the supplier in a situation where he has been forced debt arrangement? Specify why, under the mentioned circumstances, one is able to carry out the contract, considering the current national provisions and measures for continuing the business activities? It is not necessary to provide this information if rejection of tenderers in such a situation is obligatory in accordance with the current national law with no exceptions, when the tenderer is still able to carry out the contract.

Deelname aan een criminele organisatie: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted verdict of participation in a criminal organisation by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Participation in a criminal organisation as defined in Article 2 of the Council's framework decision 2008/841/RIA of 24 October 2008 on control of organised crime (EUT L 300 of 11.11.2008, p. 42).

Vervalsing van de mededinging: Has the tenderer entered into agreement(s) with other tenderers with the intention of turning the competition?

Niet-nakoming van verplichtingen op het gebied van milieurecht: Is the tenderer aware of breaches of environmental provisions as stated in national law, the relevant notice or procurement documents or Article 18 (2) of Directive 2014/24/EU.

Witwassen van geld of financiering van terrorisme: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of money laundering or financing terrorism by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Money laundering or financing terrorism As defined in Article 1 of the European Parliament and Council Directive 2005/60/EF of 26 October 2005 on preventive measures against the use of the financial system for money laundering and financing terrorism (EUT L 309 of 25.11.2005, p. 15).

Fraude: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted of fraud has been convicted of fraud by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Fraud included in Article 1 of the Convention on protection of the Financial Interests of the European Communities (EFT C 316 of 27.11.1995, p. 48).

Kinderarbeid en andere vormen van mensenhandel: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of child labour and other forms of human trafficking by a verdict handed down no more than five years ago, or a rejection period determined directly in the judgement that still applies? Child labour and other forms of human trafficking as defined in Article 2 of the European Parliament and council directive 2011/36/EU of 5. 1 April 2011 on the prevention and control of human trafficking and the protection of its victims and for compensation of the Council's framework decision 2002/629/RIA (EUT L 101 of 15.4.2011, p. 1).

Insolventie: Is the tenderer in an insolvency situation? Specify why, under the mentioned circumstances, one is able to carry out the contract, considering the current national provisions and measures for continuing the business activities? It is not necessary to provide this information if rejection of tenderers in such a situation is obligatory in accordance with the current national law with no exceptions, when the tenderer is still able to carry out the contract.

Niet-nakoming van verplichtingen op het gebied van arbeidsrecht: Is the tenderer aware of breaches of provisions on working conditions as stated in national law, the relevant notice or procurement documents or Article 18 (2) of Directive 2014/24/EU.

Activa beheerd door vereffenaar: Specify why, under the mentioned circumstances, one is able to carry out the contract, considering the current national provisions and measures for continuing the business activities? It is not necessary to provide this information if rejection of tenderers in such a situation is obligatory in accordance with the current national law with no exceptions, when the tenderer is still able to carry out the contract.

Gaf valse verklaringen af, hield informatie achter, was niet in staat vereiste documenten te verstrekken of verkreeg vertrouwelijke informatie over deze procedure: Has the tenderer: a) given grossly incorrect information with the notification of the information required to verify that there is no basis for rejection, or of the qualification requirements being fulfilled, b) failed to provide such information, c) made reservations immediately to present the supporting documents requested by the contracting authority, or d) improperly affected the contracting

authority's decision process to acquire confidential information that could give this an unlawful advantage in connection with competition, or negligently has given misleading information that can have a significant influence on decisions on rejection, selection or award?

Belangenconflict als gevolg van deelneming aan de aanbestedingsprocedure: Is the tenderer aware of a conflict of interest as stated in national law, the relevant notice or procurement documents?

Directe of indirecte betrokkenheid bij de voorbereiding van deze aanbestedingsprocedure: Has the tenderer or an entity associated with the supplier advised the contracting authority or in another way been involved in the planning of the competition?

Ernstige beroepsfout: Has the tenderer committed serious errors in professional practice? If relevant, see the definitions in national law, the relevant notice or procurement documents.

Voortijdige beëindiging, schadevergoeding of andere vergelijkbare sancties: Has the tenderer committed significant breaches of contract in connection with the fulfilment of a previous public contract, a previous contract with a public contracting authority or a previous concession contract, where the breach has led to the cancellation of the contract, compensation or other similar sanctions?

Niet-nakoming van verplichtingen op het gebied van sociaal recht: Is the tenderer aware of breaches of provisions on social conditions as stated in national law, the relevant notice or procurement documents or Article 18 (2) of Directive 2014/24/EU.

Niet-nakoming van de verplichting tot betaling van socialezekerheidsbijdragen: Have tenderers failed to fulfil all their social security obligations in the country where they are established and in their member state, if this is a different country than what he is established in?

Staking van bedrijfsactiviteiten: Specify why, under the mentioned circumstances, one is able to carry out the contract, considering the current national provisions and measures for continuing the business activities? It is not necessary to provide this information if rejection of tenderers in such a situation is obligatory in accordance with the current national law with no exceptions, when the tenderer is still able to carry out the contract.

Niet-nakoming van de verplichting tot betaling van belastingen: Has the tenderer not fulfilled all of his tax and duty obligations in both the country where he is established and in the contracting authority's member state, if this is a different country than what he is established in?

Terroristische misdrijven of strafbare feiten in verband met terroristische activiteiten: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body, or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of acts of terrorism or criminal acts connected to terrorist activities by a verdict handed down no more than five years ago, or a rejection period set directly in the judgement that still applies? Acts of terrorism or criminal acts relating to terrorist activity as defined in Article 1 and 3 of the Council's framework decision 2002/475/RIA of 13 June 2002 on combating terrorism (EFT L 164, af 22.6.2002, p. 3). This rejection reason also includes incitement to, participation or attempts to commit such actions as included in Article 4 in the mentioned framework decision.

Delict dat in strijd is met zijn beroepsgedragregels voor overheidsopdrachten op defensiegebied: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body, or has the competence to represent or control or make decisions in such bodies, have been legally convicted of offences regarding professional behaviour in defence procurements?

Gebrek aan betrouwbaarheid om risico's voor de veiligheid van het land uit te sluiten: Is the tenderer assessed to lack the reliability necessary to exclude the risk of national security?

Niet-nakoming van verplichtingen op grond van louter nationale uitsluitingsgronden: The contracting authority shall state that in Norway there are national rejection reasons. These

shall be described in the procurement documents. Tenderers must respond to whether they are in one or more of the situations described in the national rejection reasons.

5. Perceel

5.1. Perceel: LOT-0001

Titel: Procurement of practical action research on facility models as new organisation models in nursing homes.

Beschrijving: Oslo municipality c/o the Agency for Nursing Homes has carried out a comprehensive assignment sharing project in the period 2024-2025, testing several models for alternative organisation and assignment sharing in municipal long-term homes. Some of the models have been tested both in some departments, while some were tested in and out of all institutions. One of the models, the Tåsen model was introduced and commissioned from opening in November 2024. Experiences from the assignment sharing projects show that new assignment division is feasible and provides measurable gains, provided good manager anchoring, clear role and descriptions of responsibility, systematic training and local adaptation. The Agency for Nursing Homes would like practical action research on facility models as a new organisation model with the aim of documenting effects, evaluating the different implementation processes against "Best practice" and interpreting the findings in conjunction with other registry data in nursing homes. Three different facility models are today introduced at Tåsenhjemmet, Langerudhjemmet and Majorstuhjemmet. The facility on other long-term homes has not been decided. The research shall be carried out as an equal cooperation between the research environment, central administration and nursing homes, with an emphasis on knowledge based practice, learning and a high degree of applicability in the service. The contract has a duration of two years and an estimated total value of NOK 4,000,000 excluding VAT.

Interne identificatiecode: 12171

5.1.1. Doel

Aard van het contract: Diensten

Belangrijkste classificatie (cpv): 73000000 Onderzoek en ontwikkeling, en aanverwante adviezen

Aanvullende classificatie (cpv): 73100000 Onderzoek en experimentele ontwikkeling, 73110000 Uitvoeren van onderzoek, 73200000 Advies inzake onderzoek en ontwikkeling, 73300000 Planning en uitvoering van onderzoek en ontwikkeling

5.1.2. Plaats van uitvoering

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

5.1.3. Geraamde duur

Looptijd: 24 Maanden

5.1.6. Algemene informatie

Voorbehouden deelname:

Deelname is niet voorbehouden.

Aanbestedingsproject dat niet uit EU-fondsen wordt gefinancierd

De aanbesteding valt onder de Overeenkomst inzake overheidsopdrachten (GPA): neen

5.1.9. Selectiecriteria

Bronnen van selectiecriteria: Aanbestedingsstuk

5.1.10. Gunningscriteria

Criterium:

Type: Prijs

Beschrijving: Price

Criterium:

Type: Kwaliteit

Beschrijving: Quality

Criterium:

Type: Kwaliteit

Beschrijving: Procurement of research and non-relaying

5.1.11. Aanbestedingsstukken

Toegang tot bepaalde aanbestedingsstukken is beperkt

Informatie over beperkt toegankelijke documenten is beschikbaar op: <https://app.artifik.no/procurements/9311>

Ad-hoccommunicatiekanaal:

Naam: e-Tendering

5.1.12. Voorwaarden van de aanbesteding

Voorwaarden voor indiening:

Elektronische indiening: Vereist

Adres voor indiening: <https://app.artifik.no/procurements/9311>

Talen waarin inschrijvingen of verzoeken tot deelname kunnen worden ingediend: Noors

Elektronische catalogus: Niet toegestaan

Uiterste datum voor de ontvangst van inschrijvingen: 26/10/2026 10:00:00 (UTC+00:00) West-Europese tijd, GMT

Duur waarin de aanbieding geldig moet blijven: 3 Maanden

Voorwaarden van het contract:

De uitvoering van de opdracht moet plaatsvinden binnen het kader van programma's voor maatwerkbedrijven: Neen

Voorwaarden met betrekking tot de uitvoering van de opdracht: N/A

Elektronische facturering: Vereist

Er zal worden gebruikgemaakt van elektronische orderplaatsing: ja

Er zal worden gebruikgemaakt van elektronische betaling: ja

Financiële regeling: N/A

5.1.15. Technieken

Raamovereenkomst:

Geen raamovereenkomst

Informatie over het dynamische aankoopstelsel:

Geen dynamisch aankoopstelsel

5.1.16. Nadere inlichtingen, bemiddeling en evaluatie

Organisatie voor beroepsprocedures: Oslo tingrett

Organisatie die nadere inlichtingen over de aanbestedingsprocedure verstrekt: Oslo kommune v/ Sykehjemsetaten

Organisatie die meer informatie geeft over beroepsprocedures: Oslo kommune v/ Sykehjemsetaten

Organisatie die verzoeken tot deelname ontvangt: Artifik AS

8. Organisaties

8.1. ORG-0001

Officiële naam: Oslo kommune v/ Sykehjemsetaten

Registratienummer: 990612498

Postadres: Nedre Slottsgate 3

Stad: Oslo

Postcode: 0157

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

Contactpunt: Lene Moen Sara

E-mail: postmottak@syke.oslo.kommune.no

Telefoon: +47 21802180

Internetadres: <https://www.oslo.kommune.no/etater-foretak-og-ombud/sykehjemsetaten/>

Kopersprofiel: <https://www.oslo.kommune.no/etater-foretak-og-ombud/sykehjemsetaten/>

Rollen van deze organisatie:

Koper

Organisatie die nadere inlichtingen over de aanbestedingsprocedure verstrekt

Organisatie die meer informatie geeft over beroepsprocedures

8.1. ORG-0002

Officiële naam: Oslo tingrett

Registratienummer: 926725939

Postadres: Postboks 2106 Vika

Stad: Oslo

Postcode: 0125

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

E-mail: oslo.tingrett@domstol.no

Telefoon: +47 22035200

Internetadres: <https://www.domstol.no/no/domstoler/tingrett/oslo-tingrett/>

Rollen van deze organisatie:

Organisatie voor beroepsprocedures

8.1. ORG-0003

Officiële naam: Artifikk AS

Registratienummer: 925364967

Postadres: Stortingsgata 12

Stad: Oslo

Postcode: 0161

Onderverdeling land (NUTS): Oslo (NO081)

Land: Noorwegen

E-mail: support@artifik.no

Internetadres: <https://artifik.no>

Rollen van deze organisatie:

Aanbieder van aanbestedingsdiensten

Organisatie die verzoeken tot deelname ontvangt

Informatie over een aankondiging

Identificatiecode/versie van de aankondiging: a7ba0c66-a824-471e-ab33-1ed86b4cde8e - 01

Type formulier: Mededinging

Type aankondiging: Aankondiging van een opdracht of concessie – standaardregeling

Subtype aankondiging: 16

Verzenddatum van de aankondiging: 25/09/2026 10:42:56 (UTC+00:00) West-Europese tijd, GMT

Talen waarin deze aankondiging officieel beschikbaar is: Engels

Publicatienummer aankondiging: 665589-2026

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