

460128-2026 - Concurso

Noruega – Serviços de investigação e desenvolvimento e serviços de consultoria conexos – New Procurement - Strategic Foresight in regard to the exam scheme and stance assessment.

OJ S 126/2026 03/07/2026

**Anúncio de concurso ou de concessão – regime normal - Anúncio de alteração
Serviços**

1. Adquirente

1.1. Adquirente

Nome oficial: Utdanningsdirektoratet

Correio eletrónico: post@udir.no

Forma jurídica do adquirente: Autoridade da administração central

Atividade da autoridade adjudicante: Educação

2. Procedimento

2.1. Procedimento

Título: New Procurement - Strategic Foresight in regard to the exam scheme and stance assessment.

Descrição: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and the introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall occur in

cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 September 2027. The cost limit for the main assignment is NOK 1.2 million excluding VAT. In addition the contracting authority would like to enter into an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. See points 4 and 5 in the tender documentation for a complete description of the delivery. The Norwegian Directorate of Education and Training reserves the right to make political decisions that can lead to changes in the scope of the assignment.

Identificador do procedimento: 1b32582f-93ea-4cf0-8f31-457a84453eeb

Identificador interno: 2026/5372

Tipo de procedimento: Aberto

O procedimento é acelerado: não

Principais características do processo: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and the introduction of a new digital systemPandemienInduction of KI in societySelv if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1.The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall occur in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 September 2027. The cost limit for the main assignment is NOK 1.2 million excluding VAT. In addition the contracting authority would like to enter into an option for

an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. See points 4 and 5 in the tender documentation for a complete description of the delivery. The Norwegian Directorate of Education and Training reserves the right to make political decisions that can lead to changes in the scope of the assignment.

2.1.1. Finalidade

Natureza do contrato: Serviços

Classificação principal (cpv): 73000000 Serviços de investigação e desenvolvimento e serviços de consultoria conexos

Classificação adicional (cpv): 73100000 Serviços de desenvolvimento experimental e de investigação, 73200000 Serviços de consultoria em matéria de investigação e desenvolvimento, 75100000 Serviços relacionados com a administração pública, 80300000 Serviços de ensino superior

2.1.2. Local de execução

País: Noruega

Em qualquer lugar do país em causa

2.1.4. Informações gerais

Base jurídica:

Diretiva 2014/24/UE

Anskaffelsesforskriften - See the procurement regulations.

Anskaffelsesforskriften - Updated with the correct tender documentation.

2.1.6. Motivos de exclusão

Fontes dos motivos de exclusão: Documento europeu único de contratação pública (DEUCP), Anúncio, Documento do concurso

Corrupção: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, by enforceable judgement been convicted of corruption by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Corruption as defined in Article 3 of the Convention on Combating Corruption, involving European Communities or European Union member states (EUT C 195 of 25.6.1997, s. 1), and in Article 2, point 1, in the Council's framework decision 2003/568/RIA of 22 July 2003 on combating corruption in the private sector (EUT L 192 of 31.7.2003, p. 54). This rejection reason also includes corruption as defined in national law for the contracting authority or supplier.

Fraude: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted of fraud has been convicted of fraud by a verdict handed down not more than five years ago, or a rejection period determined directly in the judgement that still applies? Fraud included in Article 1 of the Convention on protection of the Financial Interests of the European Communities (EFT C 316 of 27.11.1995, p. 48).

Branqueamento de capitais ou financiamento do terrorismo: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of money laundering or financing terrorism by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies? Money laundering or financing terrorism As defined in Article 1 of the European Parliament and Council Directive 2005/60/EF of 26 October 2005 on preventive

measures against the use of the financial system for money laundering and financing terrorism (EUT L 309 of 25.11.2005, p. 15).

Participação numa organização criminosa: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, at the time a legally convicted verdict of participation in a criminal organisation by a verdict handed down no more than five years ago, or a rejection period set out directly in the judgement that still applies?

Participation in a criminal organisation as defined in Article 2 of the Council's framework decision 2008/841/RIA of 24 October 2008 on control of organised crime (EUT L 300 of 11.11.2008, p. 42)

Infrações terroristas ou infrações relacionadas com atividades terroristas: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body, or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of acts of terrorism or criminal acts connected to terrorist activities by a verdict handed down no more than five years ago, or a rejection period set directly in the judgement that still applies? Acts of terrorism or criminal acts relating to terrorist activity as defined in Article 1 and 3 of the Council's framework decision 2002/475/RIA of 13 June 2002 on combating terrorism (EFT L 164, of 22.6.2002, p. 3). This rejection reason also includes incitement to, participation or attempts to commit such actions as included in Article 4 in the mentioned framework decision.

Trabalho infantil e outras formas de tráfico de seres humanos: Is the tenderer himself or a person, who is a member of the tenderer's administration, management or supervisory body or has the competence to represent or control or make decisions in such bodies, in the event a legal verdict has been convicted of child labour and other forms of human trafficking by a verdict handed down no more than five years ago, or a rejection period determined directly in the judgement that still applies? Child labour and other forms of human trafficking as defined in Article 2 of the European Parliament and council directive 2011/36/EU of 5. 1 April 2011 on the prevention and control of human trafficking and the protection of its victims and for compensation of the Council's framework decision 2002/629/RIA (EUT L 101 of 15.4.2011, p. 1).

Incumprimento da obrigação de pagamento das contribuições para a segurança social: Have tenderers failed to fulfil all their social security obligations in the country where they are established and in their member state, if this is a different country than what he is established in?

Incumprimento da obrigação de pagamento de impostos: Has the tenderer not fulfilled his tax and duty obligations in the country in which he is established, and in the contracting authority's member state, if this is a different country than what he is established in?

5. Lote

5.1. Lote: LOT-0000

Título: New Procurement - Strategic Foresight in regard to the exam scheme and stance assessment.

Descrição: In 2025, the Norwegian Directorate of Education and Training (Udir) received a comprehensive assignment from the Ministry of Education and Research (KD) to examine a safer and improved exam scheme in sixth form education. The aim of the KD assignment is to develop a sustainable exam scheme that tolerates change, which reduces risk and reduces costs. In addition the desired effect for the target groups is that the assignment from KD shall ensure a good connection with curricula in the subject(s) and that the quality principles in the framework for exams are adhered to. The background for the assignment from KD is, among

other things, that the exam scheme in the last 5-6 years has been marked by a number of concurrent changes and events that affect the complexity and risk of the exam, including: Implementation of new curricula, as well as the need to further develop the content and format of exam development and the introduction of a new digital system. Pandemic induction of KI in society. Self if the exam is the assignment from KD's main focus. Must also be seen in the context of the stance assessment: The exam character and the stance character have the same purpose, i.e. an expression of the pupil's competence at the end of the training in the subject. The connection between these two schemes is significant for the future final evaluation scheme in disciplines, including the role of the exam. This is detailed in 5.1. The review of the assignment from KD lasts for several years and will assess all aspects of what is currently a very complex system, but also how the exams should be in the future. The Norwegian Directorate for Education and Training has therefore appointed an internal work group that shall work on a strategic forward process in relation to the assignment from KD. Strategic foresight is about combining analyses of long term trends and possible futures with inter-disciplinary cooperation and anchoring. The foresight methodology can function as an important tool for navigating uncertainties and identifying possibilities. Udir will use the methodology in relation to the assignment in this procurement, given the complex character of the exam system, as well as uncertainties connected to the future of the exams. The tenderer shall assist Udir's internal work group in identifying driving forces for the final assessment as well as developing future scenarios by utilising the foresight methodology. See further description in point 1-3 under point 5.2 below. The mapping of driving forces shall occur in cooperation with different groups of interested parties. The interested parties, for example, include the different interest organisations connected to the education field, as well as other interested parties such as counties, the Government Manager, professional environments, suppliers of technical systems etc. The forwarding work is limited to apply to a study preparatory education programme and joint subjects in sixth form education. The assignment shall be implemented by 1 September 2027. The cost limit for the main assignment is NOK 1.2 million excluding VAT. In addition the contracting authority would like to enter into an option for an extension and extension of the assignment for 1 year, see point 5.4. The option is for exams in vocational subjects. See points 4 and 5 in the tender documentation for a complete description of the delivery. The Norwegian Directorate of Education and Training reserves the right to make political decisions that can lead to changes in the scope of the assignment.

Identificador interno: 2026/5372

5.1.1. Finalidade

Natureza do contrato: Serviços

Classificação principal (cpv): 73000000 Serviços de investigação e desenvolvimento e serviços de consultoria conexos

Classificação adicional (cpv): 73100000 Serviços de desenvolvimento experimental e de investigação, 73200000 Serviços de consultoria em matéria de investigação e desenvolvimento, 75100000 Serviços relacionados com a administração pública, 80300000 Serviços de ensino superior

5.1.2. Local de execução

País: Noruega

Em qualquer lugar do país em causa

5.1.3. Duração estimada

Data de início: 06/09/2026

Data de fim da duração: 01/09/2027

5.1.6. Informações gerais

Participação reservada:

A participação não está reservada.

Projeto de contratação pública não financiado por fundos da UE

O concurso é abrangido pelo Acordo sobre Contratos Públicos (ACP): sim

5.1.9. Critérios de seleção

Fontes dos critérios de seleção: Documento do concurso

5.1.11. Documentos do concurso

Línguas em que os documentos do concurso estão oficialmente disponíveis: norueguês

Prazo para solicitar informações adicionais: 03/08/2026 21:59:00 (UTC+00:00) hora da Europa Ocidental, GMT

Endereço dos documentos do concurso: <https://permalink.mercell.com/287206289.aspx>

5.1.12. Condições do concurso

Condições de apresentação:

Apresentação por via eletrônica: Necessário

Endereço para apresentação: <https://permalink.mercell.com/287206289.aspx>

Línguas em que podem ser apresentadas as propostas ou pedidos de participação: norueguês

Catálogo eletrônico: Não autorizado

É necessária uma assinatura eletrônica avançada ou qualificada ou um selo eletrônico avançado ou qualificado [conforme definido no Regulamento (UE) n.º 910/2014]

Variantes: Não autorizado

Prazo para a receção das propostas: 14/08/2026 10:00:00 (UTC+00:00) hora da Europa Ocidental, GMT

Duração durante a qual a proposta deve permanecer válida: 120 Dias

Informações sobre a abertura pública:

Data de abertura: 14/08/2026 10:00:00 (UTC+00:00) hora da Europa Ocidental, GMT

Condições do contrato:

A execução do contrato tem de ser efetuada no âmbito de programas de emprego protegido: Não

Faturação eletrônica: Necessário

Serão utilizadas encomendas eletrônicas: sim

Será utilizado o pagamento eletrônico: sim

5.1.15. Técnicas

Acordo-quadro:

Inexistência de acordo-quadro

Informações sobre o sistema de aquisição dinâmico:

Inexistência de sistema de aquisição dinâmico

5.1.16. Informações adicionais, mediação e recurso

Instância de recurso: Oslo tingrett

Informações sobre os prazos de recurso: See the procurement regulations.

Organização que fornece mais informações sobre os procedimentos de recurso: Oslo tingrett

8. Organizações

8.1. ORG-0001

Nome oficial: Utdanningsdirektoratet

Número de registo: 970018131

Endereço postal: Schweigaardsgate 15b
Cidade: OSLO
Código postal: 0135
Subdivisão do país (NUTS): Oslo (NO081)
País: Noruega
Ponto de contacto: Ingunn Kjøl Wiig
Correio eletrónico: post@udir.no
Telefone: 23 30 12 00
Fax: +47 23301200
Endereço Internet: <http://www.udir.no/>

Funções desta organização:

Adquirente

8.1. ORG-0002

Nome oficial: Oslo tingrett
Número de registo: 926725939
Cidade: Oslo
Código postal: 0125
Subdivisão do país (NUTS): Oslo (NO081)
País: Noruega

Funções desta organização:

Instância de recurso

Organização que fornece mais informações sobre os procedimentos de recurso

10. Alteração

Versão do anúncio anterior a alterar

:

cee3a3e8-fc23-4667-8998-89b0c44bae9b-01

Principal motivo da alteração

:

Informações atualizadas

10.1. Alteração

Identificador da secção: PROCEDURE

Informações sobre o anúncio

Identificador/versão do anúncio: 3ade526b-0e77-4076-a5a2-fcf9d979324f - 01

Tipo de formulário: Concurso

Tipo de anúncio: Anúncio de concurso ou de concessão – regime normal

Subtipo de anúncio: 16

Data de envio do anúncio: 02/07/2026 11:54:07 (UTC+00:00) hora da Europa Ocidental, GMT

Data de envio do anúncio eSender: 02/07/2026 12:07:44 (UTC+00:00) hora da Europa Ocidental, GMT

Línguas em que o presente anúncio está oficialmente disponível: inglês

Número de publicação do anúncio: 460128-2026

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Data de publicação: 03/07/2026